triggers shock waves, Page 10

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EUROPE'S BUSINESS NEWSPAPER

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World news

البطاء ومنسلا والمارا والمريي

and the second

rebels down airliner

About 60 people, including several children, were feared killed aboard a Sudanese sirliner when it was shot down by rebels over the south of the country, the official Sudanese

News Agency reported.
The twin-turboprop Fokker
Friendship was downed by a Sam-7
missile shortly after it took off on Saturday from the southern town of Malakai for Khartoum. Rebels of the Sudan People's Lib-

eration Army last week accused the presentation of the 1987 draft bud-Government of using famine aid get, which projects the first surplus flights as a cover for military operations and said they would shoot down any aircraft crossing territory they control. Page 2

Aden halts plane

Djibouti suspended air and sea links with South Yemen after two South Yemeni fighters intercepted an Air Djihouti Boeing over the Red Sea, forced it to land and searched it for opponents of the Aden govern-ment, official sources in Djibouti

Landmine kills 5

Five black people, including two children, were killed by a landmine blast in South Africa's eastern Transvaal province, the Govern-ment said. Weekend violence, Page

Gulf tanker hit

Two seamen were killed and three wounded in an air attack on the Panamanian-registered chemical tanker Weelek No. 3 in the Gulf.

Coach crashes

were badly injured when a holiday coach carrying children hit a build-ing in the Belgian town of Stavelot.

lice have said 154 Tamil refugees found drifting off Canada last week were smuggled out of West Ger many Tamils' admissions, Page 2

Carisson N-appeal

Swedish Prime Minister Ingvar nuclear power, citing the devastating effects of the Chernobyl accident on the environment and on popular Swedish foods such as reindeer meat, fish, mushrooms and berries. Human error blaved as a survey by the European Management Forum in Switzerland. The UK was placed 15th, France 16th and Italy 17th. Page 12 Carlsson called for the abolition of berries. Human error blamed, Page

Solidarity welcome

Thousands of cheering Solidarity supporters gave an emotional weicome to leading opposition figures Adam Michnik and Bogdan Lis after their release from prison under a recent act of clemency by Polish

Jerusalem chain

Seven former Soviet Jewish dissidents chained themselves across a busy street in Jerusalem to protest against today's Soviet-Israeli talks in Helsinki, Finnish police mounted a huge security operation for the meeting, the first official contact between the Soviet Union and Israel for 19 years.

Himalayan deaths

Five members of a European climbing expedition died after reaching the summit of Pakistan's K-2 the world's second highest mountain. A sixth climber, Briton Alan Rouse, is

Victory for Prost

Alain Prost of France won the Austrian Grand Prix Formula One motor race in a McLaren, Italian Michele Alboreto was second with Ferrari team-mate Stefan Johansson of Sweden third, Britain's Nigel Mansell still leads in the world championship standings with 55 points while Prost is second with 53.

Botham is back

Cricket Ian Botham has been reselected to play for England in the third test against New Zealand starting on Thursday. He had been suspended for two months after admitting he had smoked cannabis.

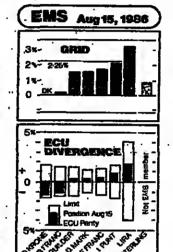
Business summary * Sudanese North Sea drilling

will fall

sharply'

NORTH SEA oil exploration is like ly to be cut by 40 per cent in the second half of this year compared with activity a year ago, according to a survey of oil companies. Page 12

EUROPEAN Monetary System: The Danish krone fell sharply in the EMS last week amid growing concern about Denmark's balance-ofpayments deficit. However, it fin-ished above its worst level, after get, which projects the first surplus since 1974. That was not enough to



prevent the krone from finishing below the Belgian franc as the weakest currency. It was still com-fortably within its divergence limit, however, although a continued rise in the value of the D-Mark against At least five people died and 12 sure on the weaker members of the

The chart shores the two constraints The chart shows the mo constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) industry fighting refugies and in the lower chart gives each currengling organisations. Flamburg police have said 154 Tamil refugees cy Unit (ECU), itself a basket of European currencies.

MALAWI devalued its kwacha by 10 per cent.

JAPAN edged ahead of the US in international business competitive-

eign ministers and representatives from more than 120 countries open a six day conference in Cairo today to design a strategy for economic and trade co-operation.

SOUTH KOREA has banned further bank borrowing and the issuing of foreign-currency-denominated bonds and notes until the end of September because of a rapidly improving balance of international ayments, banking sources said.

US EXIMBANK is to provide credits of \$400m to build a coal-fired

PLAYBOY ENTERPRISES, Mr Hugh Hefner's magazine company, which has been shedding its casino and club interests, went into deficit for the year to June, reporting net losses of \$62.2m against 1984-85 earnings of \$6.7m, which were al-ready down to a quarter of the previous year's level. Page 15

L'ORÉAL, French hairdressing products and cosmetics group, is expected soon to announce a 1-for-10 rights issue raising about \$200m equivalent. The issue will distribute L'Oreal's shares outside France for

the first time. Page 15 RELIANCE CAPITAL, US insur owned by Saul P. Steinberg, won four-month battle to acquire John Blair, the media group, after a federal appeals court ruled in its fa-

your. Page 23 EUROPEAN HOME PRODUCTS formed last year to take over the marketing of Singer sewing ma-chines in Europe from Singer of the US, is to be floated on the London stock market in three weeks.

Sweeping reform of US tax system clears key hurdle

BY REGINALD DALE, US EDITOR, IN WASHINGTON

THE US tax system has come a big step closer to its most sweeping reform for half a century, after agree-ment by congressional negotiators on a plan that would radically change the tax treatment of individuals and corporations.

The plan, finalised by a conference committee of the Senate and

House of Representatives after marathon negotiations, would reduce the top individual tax rate by nearly half, to 28 per cent, with only one other rate of 15 per cent. It would cut the corporate rate from 46 to 34 per cent, but raise an additional \$120bn from business over six years, offsetting the shortfall from individual taxpayers. That would be achieved partly by

setting a new minimum tax rate of 21 per cent, which would apply to both companies and individuals, and partly by eliminating or reduc-ing many corporate tax deductions. The changes, which would apply from January 1, are intended to be "revenue neutral," raising the same

overall total as the current system. The tax plan, often declared dead by political analysts over the past year, now goes back to both houses for approval after Congress returns from the three-week August recess, which began at the weekend, Final passage is less than certain, given that the compromise deviates from the original bills passed separately by the two houses, but political mo-

mentum is now clearly back behind the reform drive.
Mr James Baker, the Treasury
Secretary, said President Ronald Reagan would sign the measure, if Congress approved it, and called it a rather remarkable achievement In three weeks of negotiating brinkmanship between the two houses. the plan had often seemed on the

verge of failure.
The compromise finally agreed would limit individual tax deductions more than the legislation passed by the Democrat-controlled House of Representatives and raise business taxes by more than pro-posed by the Republican-led Se-

About 6m low-income Americans would no longer have to pay federal tax, and taxpayers overall would get a 6.1 per cent average reduction, although many would have to pay more as a result of lost deductions. The plan's backers hope that reduced deductions for credit payments will encourage Americans to invest more in productive enter-

Among the plan's main provisions are: • The two rates of 28 per cent and 15 per cent for individuals would replace the current 15 rates, although other provisions in the bill would impose an effective top marginal rate of 33 per cent on those with

● The corporate rate would be cut from 46 per cent to 34 per cent, but there would be a minimum tax of 21 per cent on both corporations and individuals trying to reduce higher rates by itemising deductions. The current system has been widely criticised for allowing the rich and many companies to get away with paying little or no tax.

Interest on credit-card debt, car loans, and other non-mortgage interest payments could no longer be deducted after a phasing-in period. Many tax shelters would be eliminated, especially in property, but some exceptions would be allowed for the oil and gas sector.

 Business tax incentives for investment would be reduced, and special tax breaks would be limited for many industries, including oil, gas, banking, timber and defence. Capital gains would be taxed at the same rate as wages and salaries, instead of the special low rates that currently apply.

 Deductions to compensate for payment of state and local taxe ould be limited.

 Next year, there would be transitional set of rates for individ uals, at 11 per cent, 15 per cent, 28 per cent, 35 per cent, and 38.5 per cent. The reductions in rates would

Continued on Page 12 Congress fails to renew deficit

Peru defiant after IMF acts to deny new credit

BY ALEXANDER NICOLL IN LONDON

PERU has reacted defiantly to the International Monetary Fund's decision to cut the country off from new credit until it clears its pay ments arrears.

President Alan Garcia, who has taken a militant stance on foreign debt and on the IMF's role since coming to power in July 1985, told a rally of 40,000 people in Lima on Saturday: They have responded to us with insensibility, incomprehension, and the rules of an unjust, inhuman system whose logic is deaf to the clamour of the poor of the world."

To an audience of Latin American labour leaders, he declared: We are now going to isolate ourselves from domination, imperial-ism and the exploitation of the unjust distribution of the world's wealth."

Peru, with a foreign debt of \$14bn and foreign exchange reserves of \$1.2bn, consciously provoked the IMF's executive board into its decision on Friday to declare the country ineligible for new loans.

That is one of the toughest steps the board can take against a mem-ber, and a sanction it has previously power plant near Istanbul. Page 3 voted only against Vietnam, Guya-

cipation in a \$1.6bn standby credit to tide the country over until its agreement with the International Monetary Fund is formally signed. The loan is expected to be agreed this week, clearing the way for negotiations on banks' \$6bn share in Mexico's IMF-backed rescue programme. The IMF's final decision to go ahead will depend on banks' agreement to put up their share.

na, Liberia and Sudan - all countries with far smaller debts. After escaping punishment in

April through a partial payment of its arrears to the IMF and an assurance of its goodwill, the Peruvian Government fully expected the IMF to rule it ineligible last week, when it made a payment of \$35m, which still left it \$158m arrears. The decision marks a further de-

terioration in Peru's relations with international financial institutions.

ken payments to foreign creditors, Mexico's leading creditor banks and has built up substantial arrears to the IMF, official creditors and international banks

In practice, the IMF vote will do little more than reinforce the impasse that has existed since Peru decided to go it alone. Peru's resistance to an IMF-endorsed economic adjustment programme remains adamant. The IMF, in any case, does not lend to countries that are in arrears. New loans from other official institutions and private banks will remain stalled, as well as negotiations on a debt restructuring.

Peru's main bank creditors which have already made substan tial loss provisions on their exposure because of interest arrears are highly unlikely to negotiate any new agreement until it is again in good standing with the IMF and has an IMF endorsement for an economic programme.

Bankers say that until now they have taken the token payments as a sign that Peru might be prepared to soften its hard-line stance, and have therefore tried to continue working with Peru. The country has sought a meeting on rescheduling

Acting on Mr Garcia's stricture that only 10 per cent of export earnings should be devoted to foreign debt, Peru has been making only to-Continued on Page 12 Pakistan 'day of protest' called

as violent clashes continue

BY MOHAMMED AFTAB IN ISLAMABAD

test today to mark the deaths of anti-government demonstrators killed by police last week and to press for national elections. Yesterday police opened fire on

Karachi, killing two and injuring

against several hundred youths calling for the release of their jailed leaders after failing to dispel them with shotgun pellets and tear gas. Police would neither confirm nor deny that they had shot the demon-

OPPOSITION parties in Pakistan rests of political activists continued have called a nationwide day of pro- throughout the country at the week-

More than 1,000 people, including Miss Benazir Bhutto, leader of the Pakistan People's Party (PPP) and Yesterday police opened fire on key members of the umbrella anti-government demonstrators in Movement for the Restoration of Democracy (MRD), have been deseveral others, in the fifth consecutative day of violant protest against ment of Prime Minister Mo-President Zia ul-Haq. hammed Junejo banned political Witnesses said police used rifles meetings and rallies last Wednes-

Protest meetings and marches are nlanged in Lahore and other cities today and the opposition has promised that they will be carried Mr Nawaz Sharif, the chief minis-

seen violent demonstrations in the past week, gave a warning yesterday that the opposition "should not expect mild treatment" during its day of protest.

Mr Rao Abdul Rashid, a leading member of the PPP, has said that legal proceedings would be started against Mr Sharif for the alleged murder of three demonstrators shot by police in Lahore last Thursday. Yesterday, troops were called out

to help police in Halla, 150 miles north of Karachi, after anti-government demonstrators set fire to public buildings.

The army was also patrolling other towns in Sind province, a traditional opposition stronghold, to pre-Opposition sources said that ar- ter of Punjab province, which has went further violence.

condemns vote by **Senate**

Pretoria

By Jim Jones in Johannesburg and Reginald Dale in Washington MR PIK BOTHA, the South African Foreign Minister, said yesterday that the US Senate's approval of broad sanctions against Pretoria would encourage radicals trying to create a society "in which no American would live voluntarily."

Mr Botha, giving the first reaction to the vote in Weshington on Friday night, said that the Senate constituted interference in South Africa's internal affairs and was not in the best interests of the

The vote received a muted response from other South African officials and businessmen who had argely accepted the inevitability of US economic action. It puts severe pressure on Presi-

dent Ronald Reagan to toughen his policy towards South Africa. The Senate voted by 84 to 14 in favour of sanctions - well over the two-thirds majority of 67 votes needed to override a possible presi-

The Senate bill will now have to be reconciled with even tougher measures already approved by the Democrat-controlled House of Representatives, which would sever most US trade and investment links with South Africa, before being sent to Mr Reagan for his signature or veto after Congress reconvenes in September.

In a statement after the vote, the White House reiterated Mr Reagan's opposition to the bill but stopped short of an outright veto threat. Mr Reagan is oot expected to make a final decision until he sees what emerges from the conference negotiations between the two Houses and assesses the prospect of internationally co-ordinated sanctions oext month: The Senate bill would ban new

US investment in South Africa, bank loans and imports of a oumber of items produced by South African government-controlled companies. At the bebest of Democratic Senator Edward Kennedy of Massachusetts, the Senate added agricultural products and steel to the list of banned imports, which already included coal, uranium and

The measure would withdraw US landing rights from South African Airways, restrict South African government use of the US banking system and extend the limited sanctions imposed by Mr Reagan last year. These included bans on the import of gold kruggerrands, on bank loans to the South African Government and on US exports of computer and nuclear technology.

More die in unrest, Page 2

Satellite rivals bid to fill gap left by shuttle

BY DAVID MARSH IN PARIS

tle's role as a commercial satellite launcher opens up the beavens for a new phase of competition in the space husiness between European, US and Japanese organisations.

Arianespace, the mainly French-backed company commercialising Ariane, the European space rocket, stands clearly to benefit from Presi-dent Ronald Reagan's decision, but it will now be confronting a bevy of private sector US companies anxious to send payloads into space using both existing and newly developed American rockets.

Japan, which last week launched its own space industry with the first successful mission of its H-1 rocket, and China, with its Long March launcher, also intend to stake out a place in the international space engineers can presumably afford to

This new era is unlikely, however, to bring any rapid rush of alt-ernative facilities for organisations

They face little alte queueing up to launch satellites, and the immediate effect of the US

move will almost certainly be to in-

crease launching costs, European space officials, led by Mr Fréderic d'Allest, chairman of CNES, the French space agency, have complained during the last few years about the heavy subsidisation of commercial satellite launches by the space shuttle.

Mr d'Allest says the National Aeronautics and Space Administratioo (Nasa) has effectively been costing American taxpayers an anoual \$1bn to \$2hn through undercharging domestic and international customers using the space shuttle for satellite launches.

Transpace Carriers, a company set up to market the Thor Delta rocket, along with General Dynamics, filed an official complaint two years ago claiming that Arlane sub-sidies were breaching international fair trade rules. Those two companies are likely to become among the most important private enterprises commercialising future US space launches.

as Arianespace was able to show that the main offender in subsidised space launch pricing was Na-

Although the ending of subsidised space shuttle satellite missions is bardly good news for launch customers, compensation may now come from greater efforts by the space industry to improve reliability.

Arianespace, which bas an order backlog worth \$1.6hn for launching 37 satellites in the next few years, has already been profiting from this year's setbacks affecting not

THE ENDING of the US space shut- only the shuttle but also unmanned American rockets.

Volvo/GM deal

it has not only pushed through substantial price rises for future launches, but has also captured some orders - including for Japanese satellites and for British military communications spacecraft which had been originally earmarked to go aloft with the space

Further Ariane launches have been postponed until the beginning of next year at the earliest after the rocket's failure shortly after take-off in May, while part of the igni-tion system in the trouble-prone third stage of the rocket is rede-

take their time in thoroughly testing the rocket before the next

They face little alternative pressure because the availability of conventional rockets such as the Atlas and Delta is highly limited. That is a result of the 1970s decision which has now been spectacularly overturned - to run down their pro-Arianespace and director-general of duction lines and concentrate American space missions on the space shuttle.

lan Rodger adds from Tokyo: Japan's fast growing space industry will be delighted with the news that Nasa is withdrawing from the commercial satellite launch business. Japan, which has lagged behind the US and Europe in space technology, has been investing heavily in recent years to catch up.

One of its main programmes is aimed at developing rockets based entirely on Japanese technology, which are capable of lifting large communications satellites into synchronous orbit.

In the past 13 years, 16 large rockets, all based on US technology, bave been launched by the National Space Development Agency of Japan (Nasda). Last week saw the launch of the first prototype of the H-1 rocket which is based more The petition backfired, however, than 50 per cent on Japanese techand can carry nav 550 kilograms. Nasda, which gets nearly 90 per

ment departments, is already developing a bigger rocket, H-2, which will be totally Japanese. The first launch of the H-2, which will carry payloads up to 2,000 kg, is sched-uled for 1991, but it would not be surprising if Nasda accelerated the development in view of what it will undoubtedly see as a new commer-

Editorial comment, Page 10

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Sixty feared dead in rocket attack on Sudanese aircraft

BY JOHN MURRAY BROWN

SIXTY people were feared killed yealerday when a passenger aircraft was shot down in the south of Sudan amid reports of an escalation in the country's three-year civil

The SudanAir Fokker aircraft was on a domestic flight from the town of Malakal to the capital, Khartoum, 420 miles to the north. According to Suna, the government newsagency, the aircraft was attacked by a Sam-7 rocket.

The rebel Sudan People'a Liberation Army (SPLA) had cardier declared that the areas under its control in the south were "off limits" to aircraft, including famine relief flights. Aid agencies are presently alaging an airlift of food to an estimated 2m people at risk in the largely non-Moslem south of

Relief flights by the Interna-tional Red Cross from Entebbe in Uganda to the beleagured southern town of Wau, which started last week, were reported started last week, were reported to have been suspended yesterday. The SPLA has insisted that it must handle all food relief operations in the south, where all road, rail and river links have been cut for months.

The sircraft attack follows a meeting two weeks ago between Mr Sadiq el Mandi, Sudan'a new prime minister, and Col John Garang, the rebel leader, in the Ethiopian capital of Addis

After a brief visit to Tripoli for complete abo for talks with Libyan leader Islamic law, dem Col Maumar Gadaffi, formerly secular constitution.

TWO South Yemeni MiG fighlers intercepted an Air Dihouti Boeing 720 over the Red Sea yesterday and forced it to land at Aden, Reuler

South Yemeni armed guards made the 59 pas-sengers disembark and kept sengers disembark and kept the plane on the ground for four bonrs while they searched it for opponents of the Aden Government and supporters of deposed presi-dent All Nasser Mobamed, according to informed sources. They said Mr Hussein Kassem Ahmed, an associate of the former president, was aboard the plane and took off with the rest of the paswith the rest of the pas-sengers after the Ethiopian pliot refused to leave without him. Djibonti has protested to South Yemen over the

reports from Djibouti.

the SPLA's main backer, Mr Sadiq was in Moscow last week sadiq was in moscow last week for the first visit to the Soviet Union by a Sudsnesse leader since former President Jaffar Nimeirl went there in 1971.

Mr Ssdiq is set to present new Islamic laws to the Moslem-dominated 301 member Kbartoum Assembly by the end of the month to moderate the haish sbaria approach of former President Nimeiri.

However these seem unlikely to satisfy the rebels, who call for complete abolition of Islamic law, demanding a

September 15, 1987 seventh redemption instalment of \$4,000,000. - due September 15, 1986.

NOTICE OF REDEMPTION

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Guaranteed Bonds Due September 15, 1987

To the holder of the bonds payabla in United States Dollars of the Issua designated Gostaverken 8%% Guaranteed Bonds due

Public notice is hereby given that Goetaverken Arendal Goetaborg intends to and will redeem for mandatory redemption

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amount of \$4,000,000. ~ of which \$2,405,000. - has been repurchased by the company in the open market. The balance i.e.

\$1,595,C00. – has been drawn by lot. The 1,595 bonds drawn by lot bearing a nominal value of \$1,000. – each and with the following serial numbers are called on September 15, 1986 at 100% of principal amount plus accrued interest.

5 1297 2481 3742 5004 6719 7910 9100 14751 16431 18049 20799 23456 25042 27953 33068 34262 36088 37235 38635 6 1298 2487 3752 5005 6757 7944 9101 14758 16470 18064 20800 23457 25046 27954 33070 34264 36101 37286 38636 9 1303 2495 3772 5006 6759 7974 9112 14765 16486 18537 20801 23519 25047 27955 33072 34302 36113 37301 38642 13 1368 2561 3783 5022 6791 7996 9130 14800 16488 18538 20802 23338 25048 27981 33073 34338 36129 37330 38667 112 1362 2562 3795 5036 6795 8012 11120 14801 16503 18539 20802 23338 25048 27981 33073 34338 36129 37330 38667 113 1365 2565 3802 5042 6810 8025 11121 14802 16535 18540 21428 23576 25085 28000 33100 34350 36188 37345 38680 113 1365 2565 3802 5042 6810 8025 11121 14802 16535 18540 21428 23576 25089 28006 33114 34351 36160 37348 38700 122 1376 2885 3835 5090 6841 8053 11122 14815 16547 18541 21429 23581 25122 28017 33119 34353 36165 37383 38703 146 1385 2596 3836 5103 6847 8058 11123 14819 16553 18555 21430 23608 25137 28066 33170 34402 36166 37386 58729 156 1398 2602 3648 5129 6848 8079 11124 15101 16557 18594 21431 23617 25138 28067 33189 34415 36214 37394 38731 222 1429 2628 3897 5175 6885 8084 11126 15112 16565 18671 21476 23638 25180 28121 33210 34449 36233 37416 38761 222 1429 2628 3897 5175 6885 8084 11126 15112 16565 18671 21476 23638 25180 28121 33210 34449 36233 37406 38761 222 1447 2636 3916 5200 6913 8144 3003 15214 16665 18700 21475 23628 25194 28139 33239 34453 36234 37424 38773 2266 1442 2637 3916 5200 6913 8148 13003 15224 16665 18700 21533 23730 25201 28152 33276 34465 36238 37484 38588 293 1457 2666 3917 5210 6922 8148 33008 15224 16665 18700 21533 23780 25201 28152 33276 34465 36238 37484 38588 293 1457 2666 3917 5210 6923 8168 13076 15255 16674 18784 21600 23796 25351 28170 33308 34522 36291 37501 38881 343 1545 2744 3959 5266 6959 8168 10076 15255 16674 18784 21600 23796 25351 28170 33308 34522 36291 37551 38881 343 1545 2744 3959 5266 6959 8168 10076 15255 16674 18784 21600 23796 25351 28170 33308 34522 36291 37551 38881 343 1545 2744 3959 5266 6959 8168 10076 1

Congress fails to renew law on deficit

By Reginald Dale in Washingto THE US Congress has recessed for three works without restoring the automatic deficit reduction mechanism of the Gramm-Rudman balanced bud-Gramm-Rudman balanced bud-get law, meaning that it will almost certainly face the deli-cate task of voting new spend-ing cuts after it returns in Sep-tember. The challenge will provide a stiff test of Congress's fiscal discipline in the run-up to November's mid-term elections.

Senate Republicans had wanted to attach a new autowanted to attach a new automatic spending mechanism to a bill raising the national debt limit which had 10 be passed at the end of last week. The Senste favoured giving the authority to make cuts to the White House's Office of Mansgement and Budget, a proposal opposed by House Democrala on the grounds that it would give too much power to would give too much power to the President.

The original sutomatic enforcement mechanism, which gave the suthority to an agency of Congress, was voided by the Supreme Court because it violated the constitution's separation of powers doctrine. With the House adamantly resisling the Senate plan, Con-gress finally passed a slop-gap measure raising the national debt limit by \$32bn to \$2.11 trillion (million million) without a new enforcement provi-

Current estimates suggest that the deficit for fiscal 1987 which begins on October I, will be about \$20bn above the Gramm-Rudman target of \$144bn, obliging Congress to vote spending cuts

Ivo Dawnay on the car industry's threat to anti-inflation strategy

Challenge for Brazil's price freeze

both manufacturers and com-ponent and raw material suppliers — is on a collision course with the government over its price freeze, the cornerstone of the country's economic adjust-ment programme introduced last February.

The confrontation, which has developed into a three-cornered slugging match, is the most serious challenge ret to the antiinflationary strategy of President Jose Sarney's Government. Its outcome is being watched closely by several other key industrial sectors, from pharmaceuticals to tobacco, which are also pressing for a relaxation of

the price freeze. Meanwhile, strikes and spare parts and materials sbortsges bave brought chaos to Brazil's car and truck industries, reducing production by some 8 per cent last month, at a time when customer walting lists are stretching to s record eight

A consumer boom has taken demand to all-time highs, but workers at several plants have been forced to take paid holidays as component suppliers have run out of stocks or refused to continue deliveries at existing prices-

Since the beginning of this has built up since the introduc-tion of the Cruzado plsn in the spring, when the Government overnight froze prices just bemonth total car output bad drop-ped still further, possibly by as much as 50 per cent, according to one senior industry official. General Motors, which has 25 fore new rises were due to be approved. It worsened when per cent of the Brazilian domes-tic market, bas some 9,000 uncompleted vebicles, equivalent to 10 days output, paralysed in its two Sao Paulo state plants increased raw materials costs from the sluminium, plg iron for lack of parts.

Ford, which is losing 700 Carmakers, under pressure vehicles a day through the from the Government, have reshortages, has been forced to fused to accept these rises.

FOOD IMPORTS have bit Brazil's trade figures, making July the poorest monthly result since February—the period just before the Govern-

period just before the Govern-ment's radical economic adjustment programme.

Nevertheless, the country still achieved a balance of trade surplus of \$1.01bn (£682.4m) with exports remaining above \$2.2hn. In the first seven months, Brazil's surplus in visibles remain at record levels, bitremain at record levels, hit-ting \$7.17hn against \$6.68hn over the same period last

year. The latest figures were diselosed at the same time as an official government monthly inflation rate of 1.19 per cent in July, slightly higher than the Government bad hoped. Earlier this month the infla-

give 7,600 workers unscheduled

holidays, while Volkswagen, the

largest Brazilian carmaker, bad

last week cnt production from

1,800 to 160 cars a day in part

Goodyear tyre plant. So far,

only Fiat appears relatively un-

component suppliers insisted on

raising their prices in line with

and other key items.

Pressure for a confrontation

scathed.

as a result of a strike at the late settlement.

Going one step further they have, in effect, cut their payments on several components by reducing premia on bills which used to be paid during the period of high inflation for

tion Indicea caused con-troversy as the official statistics institute fought to

include recent price rises of 30 per cent on cars and 28 per cent on fuel in the result.

The rise in Brazil's imports hill can be directly attributed to the strong growth in food imports and shipments of machinery from abroad.

Brazil'a export performance remains bnoyant, bow-ever. Sales rose \$200m in July on the previous month

despite a poor performance by the coffee sector.

three years.

The component industry says that though many of its input prices should also be frozen, suppliers bave refused to de liver without adding charges, sometimes as high as 50 per cent over the official rate.

This chaln of increased costs has resulted in all sectors in the industry putting intense pressure on the Government to soften its position. But in spite of several meetings with Mr Dilson Funaro, the Finance Minister, the industry has falled to win any significant conces-sions.

Last week, the carmakers won whole of last year.

Tamils admit flying from India

school. If they are granted refugee status they become

landed immigrants, and if refused, often join the illegal immigrant population, now eati-

mated at well over 50,000. Rupert Cornwell adds from

Bonn: Mr Wolfgang Bindel, Captain of the freighter,

settled individually.

MORE THAN 70 Tamils seeking year until their cases are

refugee status in Montreal have now admitted they flew from Canada accepts about 12,000 India to Moscow by Aerofiot, the Soviet airline, travelled via East camps, another 4,000 come in Germany to Berlin and Hamburg, and finally sailed on a West German-owned freighter to Canada.

The refugees said they flew been arriving each mouth by

to Canada.

The refugees said they flew been arriving each month by Aerofiot because it was the air, about 250 in June alone, cheapest airline and the price Canadian law guarantees everyof the whole trip was about one the right to apply for \$3,000 (£2,007) each. It was organised by intermediarles whom they did not identify.

In all, 154 Tamils were put

a small symbolic victory when the Government agreed some price rises on new "1987" models. But even these elicited protests from the industry as less than adequate to justify increased investments.

Furthermore, updating costs of existing models and engines Yesterday's official figure exetndes these rises on the grounds that the sums involved are not taxes but compulsory loans, which will be tradeable as shares in failed to earn manufacturers the right to lift retail pricea. Mr Clifford Vaughan, President of General Motors, warned at the wekend that the impasse had inevitably cast doubts on the advisability of further investment, GM had spent aome \$50m in introducing new 1.8 litre engines, yet these had been denied a retail price rise. denied a retail price rise.
"They are trying to sort out
a severe economic situation
politically and you just can't do
that," Mr Vaughan said.

He acknowledged that any Government concession to the car industry would raise the expectations of other sectors, but said that car makers could not go on subsidiaing domestic market losses with export sales.

The row has come at a time when sales prospects have never looked better. In splte of the imposition last month of a swingeing 30 per cent consumer tax on new cars, demand is still intense.

The Brazilian car companies had expected to achieve record production in 1986 of about 1.1m units against 966,700 last year. As little as six weeks ago, all the major producers were reporting record sales.

In May, total domestic sales. vehicles and trucks, hit 86,200, while figures for January to July showed 533,000 compared to a total of 763,200 for the

He claimed to have dis-

charged both cargo and two

lifeboats of the former cruise

ship Regina Maris at the Bel-

Tehran and Moscow to discuss oil policy

IRAN'S oil minister is to visit Moscow and severs! African and Asian countries to discuss the attempt by the Organisation of Petroleum Exporting Countries (Opec! to cut output and boost oil prices, Tehran Radio said yesterday, ageacies report. Mr Gholamrezz Aqazzdeb is to fly to Moscow today to discusa co-ordination between Opec and the Soviet Union, the world's biggest oil producer. world's biggest oil producer. The talks will also cover bilateral co-operation on oll and

gas. Earlier this month, Opec adopted an Iranian proposal to reduce production to I6 million bstrels per day during September and October. The accord exempted Iraq, Iran's enemy in the six-year-old Gulf War.

Iran claimed at the weekend that it shot down two Irsqi war-planes which bombed a factory in the southern oil-producing province of Khuzestan. Irna, the Iranian newsagency said four workers were killed and four others wounded in the

strike. Iraq, in a report on Baghdad Rsdio, sdmitted losing one fighter which crashed inside

lighter which crashed listed Iranian territory.

In London, Lloyds reported that a 10,316-ton chemical tanker was ilmping to Dubai with two crewmen missing after a bomb attack set its engine room ablaze yesterday. The Panamanian-registered vessel was struck between 10 and 20 miles off the UAE port of Shar-

Chirac opens rift in French foreign policy

FRENCH Prime Minister Jacques Chirac has opened up old wounds with outspoken comments on the Middle East conflict which have highlighted rifts in the French Government's fragile consensus on the region, Reuters reports from Paris.

Political commentators say Mr Chirac's remarks to an Israeli journalist highlighted two important areas of discord on the Middle East with Socialist President François Mitterrand, who would normally have the final word on foreign poli-

He also reopened a controversy with ex-President Valery Giscard d'Estaing over who was responsible for selling Iraq a nuclear reactor in 1975 — a deal denounced by Israel which destroyed the plant in an air raid in 1981.

After his remarks were published in the Israeli Newspaper Yediot Abaroudt on Friday, Mr Chirac issued a statement from Morocco, nying he had given a formal interview to journalist Ben Porat.

He said he had had a "conversation" with Porat about a book be was writing on the Iraqi reactor deal. He did not contest the accuracy of the remarks attributed to him. According to the newspaper, Mr Chirac said he opposed the creation of a Palestinian state, favouring instead talks between Israel and Jor-

dan over what kind of homeland to give the Palestinians. These views contrast with those of Mr Mitterrand, who called for a Palestinian state in 1982 and fayours an international peace conference rather than the US plan for

Israel-Jordan talks. "I do not favour on independent Palestinian state. No one really supports the formula of an independent Palestinian state. It is just rhetoric... the solution should be found in the framework of an accord with Jordan...," the newspaper quotes

him as saying. Chirac said he had never met Mr Yasser Arafat, the Palestine Liberation Organization (PLO) leader, "and it is superfluous to add that this did not happen by chance."

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FINANCIAL TIMES, USPS No. 190646, published daily except Sun-

gian port of Zeebrugge before making for Dakar in Senegal The Zeebrugge harbour authority, bowever, is adamant that the Aurigae has not been

that the Aurigae has not been seen in the port since July 12.

The controversy over Tamil and other Third World refugees seeking asylum in West Germany took on possible criminal undertones at the weekend with an arson attack on the offices of the Hamburg police department dealing with likegal black labour and refugee sound. black labour and refugee smug-

Investigators believe the attack, which failed to damage sensitive files in the building, was the work of extremists out to exploit the tensions aroused by the refugee problem for political ends. ● Two Sri Lankan Tamils were

gling.

reduce the backlog of 25,000 refugee cases awaiting decisions on settlement. The immigration department opens about 1,000 refugee files a month but has the resources to handle only 200.

Many applicants live in Canada for several years before they get a decision. The Government now fears a flood of new cases because it bas accepted the Tamils for one Aurigae; who denies smuggling the Tamila across the Atlantic in return for a fee of DM 700,000 (£227,000), Is promising to return to West Germany by the affair.

In a shio-to-shore interview with a West German radio station, Mr Blndel admitted leaving the small port of Brake on the River Weser early on July 28. to smuggle II fellow refugees from West Germany into France, Renter reports from

The Sri Lankans, all of whom have applied for refugee status in West Germany, were arrested on Saturday as they tried to cross the border in two cars.

Seven die in weekend South African unrest

BY JIM JONES IN JOHANNESBURG

ioto lifeboats early last Monday near the south eastern tip of Newfoundland. Three families

with young children were given cablus on the freighter but the

The Canadian Government is

starting a crash programme to

rest travelled in the bold.

peaceful weekend, according to reports by the Government's Bureau for Information.

On Friday four black pepole were burned to dealb by other blacks in townships near Johannesburg and Durban. Three wera killed on Saturday.

Three wera killed on Saturday. and there would have been fewer deaths had security last week to the Supreme forces not been obliged to fire defensively on demonstrators release of six detainees. Police defensively on demonstrators release of six detainees. Police in Kwazekele near Port Elizastations throughout the country beth and Schokeng near have been told to improve the Vereeniging, the bureau food given to emergency destained. claimed.
In Johannesburg police

white men who had allegedly opened fire on a group of children playing in an Alexandra Wicks from Zurich. opened fire on a group of colid-ren playing in an Alexandra Wicks from Znrich. The currency bas been young girl was wounded and police say the men will be charged with attempted murder. In Northern Namibia security forces claimed to have African rand, reports John Wicks from Znrich. The currency bas been excluded from the banks' foreign-exchange convention due to its "marked fluctuations and the unforeseeable development of its exchange rate."

SOUTH AFRICA'S black town- killed four members of a group ships enjoyed a comparatively of Swapo insurgents who peaceful weekend, according to attached the town of Osbakati

tainees.

Switzerland's big banks have

'Human error blamed' for Chernobyl nuclear blast

at Chernobyl was estimated to see bow much electricity could bave released 30 to 40 times as be produced through turbine much lethal ash as the atomic localia by balting a flow of bombs dropped over the ateam to the generator from the Japanese cities of Hirosbima reactor.

and Nagasaki in 1945, Renter It said the Soviet report reports from Tokyo.

The Soviel Union, in a report

to the International Atomic Energy Agency, hlamed human error for the April 26 disaster, and Kyodo News Agency said yesterday. The Russian-language report was presented to the Vienna-based agency oo Thurs-

day.

Asahi Shimbun quoled the Soviet report as saying that tha Chemobyl accident, involving the No 4 reactor, occurred during experiments with a turbine generator.

THE SOVIET nuclear accident Researchers were trying to

It said the Soviet report denied that there was a melidown of the reactor fuel rods.

Mr Ingvar Carlsson, the Swedish Prime Miniater, yesterday altacked the use of unclear power, citing the way the Chernobyl disaster had forced many of his countrymen to change their eating helits. change their eating babits.
"Nuclear power is one of the greatest threats to our environ-

ment. Mr Carlsson told a labour rally in Stockholm adding that the Chernobyl accident had strengthened Sweden's convic-tion that nuclear power must be got rld of.

Strikers seize Australian offshore rig By Keith Wheatley in Perth

PRODUCTION from a rig in the North West Shelf, Austra-lia's biggest gas facility, is at a standstill following its seizure by 300 striking workers. Woodside Petroleum, the operator, says there is no immediate end to the dispute in sight.

Police attempted to land by belicopter over the weekend at the North Rankin platform off Western Australia, but were turned back by the occupation force. Company helicopters have been told they cannot set

All of Perth's domestic gas and most of the city's industrial fuel comes from North Rankin. Official estimates say the gas in the 1,000 km pipeline will last until Wednesday. Tha dispute started late last

saeked for staging a brief meet-ing. Woodside saya they en-dangered rig safety at a critical point in the drilling operation.

Mr David Agostini, offshore operations manager for Wood-aide, sald the drillers left a well which has already penetrated a high-pressure gas reservoir. This created tha hazard of one of the worst blow-outs in the Australian offsbore drilling industry, be said.

week when 14 drillers employed by sub-contractors Seadrill were 190640, published daily except Sun-days and holidays. U.S. subscription rates \$385.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing of-fices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y.



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For Goetaverken Arendal A.B. [lormerly A.B. Goetaverken] Bank of America International S.A., Luxembourg

Fiscal Agent and Principal Paying Agent

August 18, 1988

South Korea Hong Kong India Pakistan ...

extension.

World Economic Indicators

(1980 = 100)

720.9

161.4

201.5

123.2

115.8

April '86

131.8

120.9

161.0

200.7

123.2

142.4

June '85

130.4

121.3

158.3

190.4

122,5

140.5

142.7

114.6

-0.2

+1.2

+2.5

+0,5

Seoul halts bank borrowing, foreign currency bonds

SOUTH KOREA has banned further bank borrowing and the issuing of foreign-currency denominated bonds and notes until the end of September because of a rapidly improving balance of international payments, benking sources said. There was no immediate official confirmation of the mové, Reuters

reports from Seoul.

The sources said the Government has temporarily instructed staterun banks, including Korea Exchange Bank, Korea Development Bank and Export-Import Bank of Korea, commercial banks and merchant banks not to take out any more foreign loans or to raise funds through the issue of floating rate certificates of deposit or floating rate notes.

taken because South Korea looks on target to achieve a current account surplus of between \$1.5bn and \$2bn this year, the country's first surplus since 1977, the sources said. This would compare with a deficit of \$887m last year.

South Korea is expected to post its first trade surplus, totalling over \$1.6bn, in the calendar year 1986,

President Chun Doo Hwan said last week that gross national product (GNP) will grow at least 9 per cent in 1988 compared with provisional growth of 5.1 per cent for 1985.

The sources said the Government plans to reduce substantially the original 1986 target of \$48.1bn in outstanding foreign borrowing, but

said last month South Korean banks are expected to seek a total \$2.8bn of credit in various forms in 1987 compared with \$3.9bn in 1985. No 1986 figures are available.

ing oil prices.

Thatcher urged to seek nuclear test-ban talks

DR DAVID OWEN, leader of Britain's Social Democratic Party (SDP), has urged the UK Government to press for the resumption of negotiations on a comprehensive test ban treaty.

In a letter to Mrs Margaret Thatcher, Prime Minister, he said he believed the climate now existed in which it would be possible to make progress towards a nuclear

He reminded Mrs Thatcher that the US Senate had recently passed a non-binding resolution urging ratification of the 1974 Nuclear Explosion Treaty and demanded the reopening of negotiations for a test ban, Last weekend, the US House of Representatives voted to withold funds for a year from all nuclear tests above a one kiloton yield,

starting from January next year. Dr Owen said that the situation was changing rapidly and called on nuclear.

South Korea's outstanding for-eign debt was \$46.81bn at the end of April against \$46.78bn at the end of 1985 and \$11.28bn a year earlier, according to the Finance Ministry.

could give no other details. The Economic Planning Board

South Korean private economists say even the revised 1986 GNP projection of 9 per cent growth against an originally forecast 7 per cent - is too conservative in the light of a strong yen, declining international interest rates and fall-

rate should be around 10 per cent.

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

the British Government to reconsider its position and to become "a positive advocate for progress" on

He referred to the Government's repeatedly expressed concern that verification of a test ban represented a big stumbling-block to any test ban treaty but said the Prime Minister now had to realise that there were no longer any technological problems to verification.

The SDP leader described as alarming the evidence that nuclear weapons scientists were throwing up obstacles to a test ban on the grounds that a nuclear explosion provides the greatest and most effective power source for the laser beams at the centre of the US Star Wars programme. President Reagan, however, had promised that the SDI programme would be non-

Eximbank to back power project in Turkey

Eximbank of the US is to make credits of around \$400m (£267.6m) available to an international consortium led by Bechtel to build a coal-fired power plant of up to 1,200 Mw on the coast at Tekirdag near

The announcement indicates that the "build operate transfer" model favoured by Mr Turgut Ozal, the Turkish Prime Minister, is gaining increasing acceptance among the export credit agencies which were originally its fiercest opponents. The Becbtel consortium is

one of three competing to build large coal-fired power stations in Turkey. If the pro-posals are approved, Becbtel and its partners will set up a joint venture with TEK, the Turkish electricity authority, with capital of \$200m and probably a 55 or 60 per cent foreign majority holding.

The joint venture will build year period, during which it will recoup the cost of the project, before handing it back to the Turkish Government.

As well as Bechtel, Combustion Engineering of the US, Kraftwerk Union (KWU) of West Germany and Royal Dutch Shell are involved in the pro-ject. Shell will build and operate a terminal for the im-ported coal. General Dynamics is expected to have a share in operating the plant, as part of the indirect offset arrange-ments for its \$4bn F-16 aircraft co-manufacturing project in

The Turkish Government has been consistently unwilling to extend a sovereign guarantee to build operate transfer model arguing that such a guarantee is inappropriate for a joint ven-

Eximbank officials refused to confirm or deny reports by Turkish officials at the weekend that the bank had now dropped its demand for a government guarantee.

The Swiss Government announced three mooths ago that it was making SFr 700m (£281.7m) available for a fioal project, headed by Brown Boveri and including Marubeni of Japan and the Electricity Supply Board of Ireland.

Tim Dickson describes a gruelling series of bilateral negotiations

Brussels' hard line in textile talks

EEC negotiators trying to reach bilateral textile agreements, then a larger obstacle may be still to come. Negotiations with Hong Kong are to resume next month after two earlier attempts

ended in failure. EEC negotiators have already agreed 19 new deals this year with developing country and and next month they hope to conclude three more voluntary restraint agreements. Dates bave been fixed for the opening of talks with Pakistan

and Brazil on September 5 and 9 respectively, but, more sig-nificantly, negotiations with Hong Kong are set to resume on September 29 after two earlier attempts at compromise failed to find a solution.

The second session broke

between the two sides is quite wide," Mr Hamish MacLeod, the Hong Kong chief negotiator. commented afterwards — and some tough exchanges are expected when the two teams meet again Altogether 26 bilateral textile agreements involving the EEC and exporting countries are up

for renewal this year in a pro

cess which is closely linked to

up in mid-July - "the gap

the terms of the Multi-Fibre Arrangement (MFA), itself renewed in Ceneva at the end of July for a five year period. Essentially the MFA, whose recent extension was notable for the wider range of fibres which it now covers provides a framework of rules within which bilateral arrangements detailing quotas and other ports from leading traditional was not as good as we would and Argentina.

132.7

121.1

161.9

202.3

122.7

142.2

Netherlands ...

Beigium

UK

40,642 64,542 83,405 109,724 78,107 suppliers such as Hong Kong like, and Korea—particularly of tough sensitive products "—while ing to giving larger quotas to the least little restrictions for various product ilems can be worked out.
The MFA—the most important negotiated exception to the General Agreement on Tariffs and Trade—says such bilateral developed countries such as Bangladesb. (In fact, the EEC has decided to set no limit for

74,370 42,514 59,497

EEC TEXTILE IMPORTS-MFA PRODUCTS ONLY

restraint agreements are justi-fied on the grounds of "market disruption," defined as "serious damage to domestic producers That is why the agreement with South Korea—concluded just a couple of weeks ago and due to run for five years from or the actual threat lhereof." Restrictions come in the form January 1—was one of the trickiest of the 19 such new the exporter's end and their initial size, subsequent rate of growth and other elements of "flexibility" bave to be deter-mined in conformity with the deals already completed this According to an EEC official

Bangladesh.)

79,682 134,908 74,539 35,114 58,266

the terms are broadly in line with the existing agreement MFA and/or the terms of its but they allow for increases of The EEC with its funda-mental dislike of trade barriers and protectionism on the one only 0.1 per cent to 1.25 per cent on the most sensitive "Croup One" category of pro-ducts. Around 40 products are hand and its duty to provide safeguards for a domestic industry which is still domestic involved including garments is still such as T-shirts, trousers, skirts industry which is still struggling to remain competiand pullovers which hetween them account for around 40.000 tive on the other, has to strike a delicate balance in negotiatonnes of the 70,000 tonnes or so tions. But within the limitations which South Korea exported last year to the EEC. The EEC already laid down by the MFA, the Commission negotiators have been given a mandate by negotiators expressed satisfac-tion with the outcome but a member states to try to keep in spokesman for the South Korean check the growth of textile immission in Brussels said that "it

Source. Europeen Commission tough, they appear to be working to a mandate which has very little flexibility. Looking ahead to next month's Hong Kong talks, the main sticking point apparently

69,330 117,174

39,398 68,619 102,510 145,891

96,118

69,487 120,584

80,629 112,531 44,300

lies in what is known as the "harmonised system" — a "harmonised system"— a highly technical matter involving the recategorisation of certain textile products which could lead to a reduction in quotas. The last discussions broke up with several problem areas still unresolved, though further consultations on the issue were promised between the Hong Kong negotiating team and representatives of the

Hong Kong industry. Besides South Korea, the 19 bilatera! EEC textile agreements so far concluded are with Thailand, Singapore, the Philip pines, Indonesia, Malaysia, Czechoslovakia, Romania, Hun-Bulgaria, Poland, Sri Peru. Bangladosb, gary, Lanka, Macao, Columbia Guatemala, Haiti and Mexico. The last four are described in Brussels as "more simplified agreements." No dates have yet been fixed for Uruguay, India, Yugoslavia

Nissan plans Canada plant

NISSAN CANADA, the only The car would be produced one of the three leading for the Canadian and north-Japanese car companies not to commit itself to assembly in Canada, is negotiating with the Federal Government on a pro-posed car parts plant to be built in Ontario or Quebec. The investment would be worth between C\$300m and C\$500m (£145m and £242m), and start-up would be in 1990-

 GM Canada has told the Canadian Auto Workers Union that If it would reopen the current wage contract at its Montreal assembly plant, the company would commit itself to

east US markets. GM Canada is seeking job classification and other changes to reduce costs. Peking Jeep, a major Sino-American joint venture, will resume production today after a two-month shutdown caused by a lack of foreign exchange, the official Xinhua news agency said on Saturday, AP writes from Peking.

The report said American Motor, the US partner, had agreed to use more local parts and increase exports to over-come the foreign exchange produce one of the Pontlac and nearly scuttled the \$50m 6,000 range there.

SHIPPING REPORT

Opec quota cuts 'may bring late rush'

By Lynton McLain

1985 72,581 106,175

58,463 53,687

83,069 108,656 154,505 107,066

A LAST-MINUTE rusb of cbarterers could emerge this week to get August tanker loadngs before the Organisation of Petroleum Exporting Coun-tries' two month quota reduc-tions come into force, some ship-brokers forecast at the weckend. cations of such a rush, and activity for large tankers in the Culf is expected to fall sharply production. Brokers believed this could result in a good mar-

ket for owners of medium tan-kers trading in the West. Loading at Sirri Island in the Gulf was disrupted last week following bombing by Iraq. inquiries for lanker capacity although owners of medium tankers in the range 20,000 tons to 140,000 tons experienced steadily climbing charter rates. At least four ultra large (ULCCs) and very large crude carriers (VLCCs) were hit in the attack.

The number of VLCCs and ULCCs available to the end of the month has been reduced sharply, but there are enough rates are likely to weaken.

The last charter of a VLCC

to the West at Worldscale 45 reflected a drop of 2.5 points. Shipbrokers expect tanker owners to try to stabilise the rate at around this level with the resumption of loadings at

the Strait of Hormuz.
Smaller tankers of about 120,000 tons continued to gain charter work at satisfactory levels last week, with World-scale 80 paid for voyages to the continent and Worldscale 67.5 for the US.

Charter rates for clean tanker tonnage continued to be fairly firm with activity steady for voyages to the east, where the smaller vessels obtained Worldscale 90 to India and World-scale 145 for a 50,000 ton sblpment to Japan.
The market in Indonesia was

qulet and enquiries from West Africa were down compared with the previous week but owners of medium tankers beoefited from some new busi-

The volume of trade concluded from the Mediterranean last week was disappointing but

e appear to nave one into the record business.

Our latest release is certainly something of a chart-climber. It's a set of figures that's bigger and

better than anything we've come up with to date.

Our first quarter pretax profits are up to an all

27 June 1986 28 June 1985 13 weeks ended £ million . £ million Operating profit. Profit on ordinary activities before taxation Earnings per share (pence) 3.05p

time high of £43.3 million and the earnings per share have increased by 22.3%.

Results that bear out our development strategy of focusing on three main product areas: defence electronic systems, telecommunications and microelectronics. By the end of June, the group order

> book was £1,389.2 million - an increase of £33.4 million during the quarter.

Prospects for the fu-

ture now look even brighter for an independent Plessey. So this year's record may well turn out

to be a long playing one. The height of high technology.

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The peyment will be made upon presentation end surrender of the Bonds together with ell coupons appertaining thereto metoring efter the redemption dete pt the offices of any one of the Peying

The Bonds will no longer be outstanding efter 1st October 1986. The redemption price together with eccrued interest will become due end peyable upon each Bond on the Redemption Date after which interest on the Bonds shell cease to eccrue.

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Three freeports have future put into doubt

BY ANTHONY MORETON, REGIONAL AFFAIRS EDITOR THREE of Britain's six freeports tomer. We don't want to go any fur-

ther until a firm prospect emerges

of its money on marketing and presenting the case, but no work

Of the three other British free

ports, Birmingham airport, which is backed by Slough Estates and the

as been done on the site.

been working for some time.

Even so, none has been particular

larly successful. Liverpool has at-

tracted three newcomers employing 60 people, though as part of the port

the freeport zone handled 40,000

tonnes of cargo worth £24m in its first year and in the first six

months of this year it boosted that

At Southampton, which is operat-ed by Associated British Ports and

backed by Trafalgar House, Klein-

wort Benson and Ocean Cory, the zone has handled goods to or from

created just over 400 jobs, with 275 of them at Belfast, 80 at Prestwick

and 60 in Liverpool. Neither Bir

mingham nor Cardiff has created

single job.

The freeports lay the main blame

toms and Excise. "Faihire," accord-

ing to Dr Boyle, "is due to rigid in-

of the rules and regulations.

pretation by Customs and Excise

Customs said all along that free

to 75,000 tonnes and £36m.

Pearce had put in about £300,000

of someone coming.

are facing a crisis which could lead to one or more of them closing

"Development has been slower than expected, said Dr James Boyle, chairman of the freeport at Prestwick airport in south-Scotland. "It is so slow that half of them are seriously considering whether they can cootinue in opera tioo as freeports or whether it would not be more beneficial simply to switch to operating as ordi-

Prudential, is just about to begin marketing itself, having spent the past two years developing the site. Southampton and Liverpool are part of the docks areas and have Prestwick, one of those seriously considering its future, is seeking to raise another £250,000. The other two are at Belfast in Northern Ireland and Cardiff, South Wales.

nary industrial estates."

Freeports were set up in February 1984 at six sites in Britain - Birngham airport, Liverpool and Southampton docks are the others. They are industrial areas in which goods may be imported processed and exported free of all customs levies and national taxes. The goods only become subject to local taxes if they are sent from the freeport into the host country.

At Belfast, Mr Fred McClenaghan, marketing director at the Northern Ireland Airports Authority, the operator, said: "We will not necessarily pull out in case the Government changes the rules a bit. We won't throw away what we have for their lack of success on the Cus-done - we have spent about toms and Excise "Failure," accord-£250,000 on infrastructure work but we are not going ahead with putting in the systems to get it go-

In Cardiff, Mr Peter Clark, maports were unnecessary. In order not to be proved wrong they sadnaging director of C. H. Pearce, the Bristol developer that P. Pearce, the developer that is the operadled freeports with bureaucratic retor, admitted that over 400 inquiries gulations which have discouraged had not produced a prospective cus-

Fiona Thompson finds few captains of politics and industry at work in August Out of the office - but in touch

Ltd has packed its bucket and spade and gone away on holiday. The establishment, almost to a person, has deserted its desk in the continental style, confirming that August is now the month when the august leave the country . . . mainly, and quite cheerfully, to look after it-

where the Queen is holidaying with the Waleses, the Yorks and her grandchildren the royal princes. he will remain in Scotland until

Mrs Margaret Thatcher, it has to be said, spent the past week about as far away from the monarch as possible without actually falling off the end of the country. The Prime Minister took the first week of her annual break in Cornwall, being annual areas in cornwan, being towed along the beach by a spaniel, and returned to Londoo yesterday. According to Downing Street, she and husband Denis will spend the rest of August settling into their new house in Dulwich, South London, and, in any event, will only be districted for ameromore.

Mr Douglas Hurd, the Home Sec-retary, is in Italy on e fortnight's holiday, but will still be getting the (dispatch) boxes," said his secretary. Sir Geoffrey Howe is also abroad, though everyone would have understood if all the Foreign

disturbed for emergencies.

his South African shuttle was to put day.

Sir John Harvey-Jones, chairman his feet up in his own back garden.

But he did stress that there usual of ICL will be back at his desk on

rigel Lawson is on honday but frankly, we are not saying where the Chancellor has gone." Mr Norman Tebbit, Conservative Party chairman, has flown abroad for two weeks. His secretary confirmed the scarcity of MPs et Westminster. "The only place one can eat here in August is the policemen's can-

The Kinnocks - Labour Party leader Neil, Glenys and the children - are in the pink, enjoying the Cor-fu sun until the and of August. The two Davids are also away until Sep-tember, the Social Democrats' Dr Owen visiting his in-laws, the Scha-berts, outside New York City, and the Liberal Mr Steel at home at Ettrick Bridge in Scotland, "attending n lot of events at the Edinburgh Festival." according to his secre-

And if there were an emergency and the Cabinet had to be recalled? According to Number 10, with the help of the Royal Air Force and the host countries in flying members home, "most of the Cabinet could be got back within 24 to 36 hours." The press officer apologised for

Minister is around."

The Chief of Defence Staff, Admirel of the Figet Sir John Fieldhouse will, barring emergencies, not return to his desk until the end of the month. He's on his boat in the mid- August. Mr Alasdair Miloe, director dle of the Channel, sailing with his general of the BBC, always takes wife and some friends to France via his in April and September "bethe Channel Islands.
Mr Peter Miller, chairman of the

spends August on the smallest of the English Tourist Board, fin the Channel Islands, Sark, accord- August "a good time to be here." the Queen.

Sir Nicholas Goodison, chairman

of the London Stock Exchange, is retary of the print union Sogat. of the London Stock Exchange, is holidaying in Britain until the beginning of September. Also returning then will be Mr Robin Leigh-Pemberton, the Governor of the Bank of England. The central Bank's press officer said be didn't know where Mr Leigh-Pembertoo, had gone, "we wouldn't like to pry,"

To be even-handed, what about Mr Geoffrey Owen the editor of the nor did his boss necessarily always

his South African shuttle was to puthis feet up in his own back garden.
The Treasury confirmed that Mr
Nigel Lawson is on holiday but "frankly, we are not saying where the Chancellor has gone." Mr Norman Tebbit, Conservative Party was a duty rota "to make sure a Mainter is around."

But he did stress that there usually is a minister in all the Cabinet September 1, following his monthing break spent partly in the UK and partly abroad. Both Lord Weinstock, managing director of GEC, was a duty rota "to make sure a Mainter is around."

cause of the salmon fishing in Scot-Mr Peter Miller, chairman of the land," according to his secretary; Lloyd's insurance market, always and Mr Duncan Bluck, chairman of the English Tourist Board, finds

the Channel Islands, Sark, according to his office. But "he never really gets away, he still gets packages sent with papers to read, rather like good revealed that it is easier to establish the whereabouts of the Queen than Miss Brenda Dean, sec-

and promptly hung up.

To be even-handed, what about
Mr Geoffrey Owen the editor of the not being able to be more precise.
He had been seconded from the Department of the Environment press

nor did his boss necessarily always

Mr Geoffrey Owen the editor of the take his holiday in August. "He has partment of the Environment press

to fit in holidays when he can, it's a home.

Income bond sales boost for National Savings

RISING sales of income bonds helped National Savings boost its total net receipts to £187.8m in July, in spite of recent cuts in interest rates. Nick Bunker writes.

The state-controlled savings bank has been improving its sales record steadily since May, when it took in net receipts of £44m after mooths of suffering a net outflow of funds. In June, net receipts were £122m. Figures published by the Depart-ment of National Savings yesterday show that withdrawals and encash-

May to £372m in June and only £335.5m in July. In recent months, most of the improvement in National Savings' performance has come from a reduction in withdrawals rather than a surge in product

some of the department's products are selling particularly well, reflecting interest rate advantages over building societies, National Sav-

July 1985 figure of £650m.

Sales of income bonds rose to £202.7m from £163.3m in June. They have offered a return of 8.41' took effect on July 11. Withdrawals. were £31.2m; down from £35.6m in

ments of savings certificates have ings' traditional rivals.

Investment accounts, which pay continued to fall, from £454m in The societies recorded net re- 7.63 per cent net of basic rate tax, ceipts of £387m in July, an improvement on the previous month's very £108.5m in June. Withdrawals inlow £122m, but still way below the creased to £98.5m from £91.2m in

July's figures again failed to support arguments that National Savings' most competitive product at But figures for July reveal that per cent to basic rate taxpayers the moment is its 31st issue fixed some of the department's products since an interest rate cut which interest certificate, which will pay 7.85 per cent per annum tax free if held for five years. Sales totalled

Company Notices

NOTICE OF REDEMPTION MAFINA B.V. US\$40,000,000 8% BEARER COUPON **GUARANTEED BONDS DUE 1ST SEPTEMBER 1987.**

NOTICE IS HEREBY, GIVEN, that pursuant to Paragraph 5 of the Terms and Conditions of the Bonds, the Company has elected to redeem all the outstanding Bonds in lots of ten consecutively numbered as listed 3801-3810 . 4921-4930 7201-7210 :: 3891-3900 . . 0841-0850 2801-2810 4971-4980 4981-4990 7221-7230 7261-7270 3871-3980 2841-2850 2851-2860 4011-4020 4211-4220 5001-5010 5021-5030 7301-7310 2861-2870 2881-2890 1061-1070 4281-4270 5061-5070 7401-7410 7421-7430 7531-7540 1411-1420 2971-2980 3021-3030 4381-4390 5091-5100 4391-4400 4431-4440 1811-1820 3041-3050 3081-3090 5131-5140 7571-7580 1921-1930 3121-3130 4491-4500 5171-5180 7591-7600 4551-4560 7611-7620 5181-5190 2081-2090 3131-3140 4571-4580 4591-4600 5201-5210 5211-5220 3151-3160 3171-3180 7621-7630 2411-2420 4601-4610 4631-4640 5241-5250 7651-7660 5281-5290 7661-7670 2461-2470 3231-3240 4641-4650 4671-4680 5311-5320 7681-7690 2481-2490 5341-5350 7691-7700 2511-2520 3321-3330 4681-4690 4691-4700 7731-7740 7751-7760 5381-5390 2521-2530 5391-5400 2541-2550 3361-3370 3421-3430 3451-3460 4721-4730 5421-5430 7761-7770 4781-4790 2631-2640 4791-4800 4811-4820 4821-4830 4871-4880 4881-4890 3471-3460 3511-3520 5441-5450 7811-7820 5461-5470 7821-7830 2651-2660 3551-3560 3591-3600 5641-5650 7851-7860 6961-6970 2701-2710 6981-6990 7881-7890

Payment of the principal amount at 400 1/1% equal to \$5,012.50 per Bond together with accrued interest from 1st September 1986 to 16th October 1986 inclusive amounting to 551.11 will be made on or after 17th October 1986 AND INTEREST WILL CEASE TO ACCRUE FROM THAT DATE 18th August, 1966

4911-4920

7101-7110

7951-7960

ALCAN AUSTRALIA

Floating Rate Notes due 1994

Notice is hereby given that the rate of interest for the period 18th August 1986 to the 18th February 1987 has been fixed at 6.4375 per cent per ennum. On the 18th February 1987 the Interest of USS329.03 per USS319.00

US\$10,000 nominel amount of the Notes will be due against

interest Coupon No. 6.
5WISS BANK CORPORATION
INTERNATIONAL LTD

Reference Agent

CONTINENTAL (BERMUDA) LIMITED TOUR STATE OF THE STA

Art Galleries

Appointments

Desa Witter Capital Markets International

3721-3730

I.U. OYERSEAS FINANCE N.V. I.U. INTERNATIONAL CORPORATION

2741-2750

I.U. INTERNATIONAL CORPORATION
Condition 4 of the above Bonds (the "Bonds"). entitled "Negative Pleade", restricts the ability of I.U. International Corporation (the "Guarantor") to create security for certain types of indebtedeness, unless the Bonds are secured equality of certain types of indebtedeness, unless the Bonds are secured equality of certain types of secured equality of Certain types of Secured equality of Certain types of Secured equality of Certain of Catte as of February 26, 1985 between the Guarantor, Morpha Guarantor Trust Company of New York, The Chase Manhattae Bank (National Association) and The Law Debenture Corporation of the Country of the Guarantor of the Country of Certain the Common stock owned by it in the capital of certain of its wholly-owned subsidiaries in favour of certain financial institutions es security for loans of the capital of the capital

UNION DE BANQUES ARABES U.S.\$100,000,000 rdinated Floating Rate Notes due 1995

The Agent Sank KREDIETRANK S.A. Lizzenberrank

CHARTER CONSOLIDATED 7.50 % 1972/87

laue of FF 100,000,000 The instalment Redemption due on October 1, 1986 for which a sum of FF 5,000,000 has been set aside has been met entirely by purchase on the market. Amount remaining in circuletion efter October 1, 1986: FF 51,000,000

> The Fiscal Agent BANQUE PARIBAS (LUXEMSOURG) 5.A.

AUSTRALIA AND NEW ZEALAND BANKING

GROUP LIMITED

Starting Floating Rabas Notes the 1937

Is accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 14th August, 1985 to 14th November, 1986 has been fixed at 95.75 per cant per sanum.

Os 14th November, 1986 interest of £125.24 per £5,000 cominal smount of the Notes, sad interest of £625.20 per £25.000 cominal smount of the Notes, will be due against Coupon No. 8.

SWISS BANK CORPORATION INTERNATIONAL LIMITED

BANK HANDLOWY W. WARSZAWIE S.A.

Floating Rate Note Issue of US\$30 million 1979/89

The rate of interest applicable the six months period beginning August 14 1985 and set by reference agent is 71% amuzily.

The 'Office National des Transports du Zaire' has obtained a credit in various currencies from the I.D.A. to finance the cost of the first Onetre harbour modern leation project. Part of the sums granted under this credit is scheduled to be used to make payments under the heading' 'Renewal of the computer and various peripherals for the Onatra data processing centre.'

Contracts and Tenders

The deal consists of the following. Lot No. 1. Supplying and installing the following equipment:

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high density fast may now the state of the s

Lot No. 2, waterst 1. The deal includes the transposition of existing Oneting software and files and supplying the basic software that would be furnished with the requisite hardw Lot No. 2, wiment 2.

The deal also includes a number of study, analysis and programming actions in respect of existing applications, in terms of the objectives aimed at by the trans-

3. By this invitation to bid, the Onatra invites approved tenderers to submit their tenders, in a sealed envelope, for supplying computer equipment and opesibly carrying out system adeptation work on computer equipment currently used by Onatra.

Onatra.

4. Any approved lenderer interested in this notice may purchase a complete set of the invasion to bid documents by applying to the addresses below and paying the non-refundable amount of z. 6,000,00 or US \$100 or the equivalent of that sum in any other currency approved by the Bank of Zaira, by crossed checke made out to Onatra. All renders must be accompanied by a tender guarantee equal to 3% of the amount of the tender; such guarantee must be deposted at the address below by 3 p.m. on October 17, 1986 at the latest, that being the date and time when tenders will be opened.

5. The Onstra address:
Office National des Transports de Zaïre (ONATRA)
Orraction Générale Appel d'Offres n° 1427 5 "Ordinateurs CTI" B.P.98 - Kinshase 1 runshase 1 epublique du Zaire etex: 21017 ax idresses f

Teles: 27077 at:

Addresses for obtaining specificationer
in Zaire:

Direction des Approvisionnements ONAURA
Suiding CNAURA-35me étage - local 324
Soulevard du 30 jain, 177 - KINSHASA
on Mondays, Wednesdeys and Fridays between 10 a.m. and 11 a.m.
in Belgium: Agence ONATRA - Bruselles
Avenue des Arts, 50 - 1040 Bruxelles
Tel 02/512.51 25
Teles: 20634 onatra b.

Distribution of Petroleum Products in Guinea

The Government of the Republic of Guinea (Conakry) has released on 9th August 1986 in Conakry a policy statement calling for the association of the private soctor, both national and international, through the creation of a joint venture company, in the renovation of the infrastructure, the restructuration and the management of the distribution of petroleum products in Guineau. products in Guines.

The policy statement calls for security of supply at minimum cost, reinvestment of part of the profits in the economy, progressive transfer of retail activities to private Guinean operators, training of local personnel and the renovation and development of storage and distribution facilities for which foreign currency resources will be available.

In return, the Government will guarantee operational freedom, In return, the Government will guarantee operations; it rection, adequate returns on investment commensurate with risks, freedom of transfer of capital and distributed income, fiscs, social and legal stability and exclusivity of the Guinean market for petroleum products for the joint venture company and its foreign partner(s).

Potential interested parties are invited to present initial bids to the State Secretariat for Commerce, PO Box 13 (telex: Micomex 2125), Conakry hefore 31st August 1986. Detailed specifications and data are available in Conakry.

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COMMERZBANK OVERSEAS FINANCE N.V. U.S.\$ 200,000,000 Floating Rate Notes Due 1993

In accordance with the provisions of the Notes notice is hereby given that for the six months period from August 11, 1986 to February 11, 1987 the Notes will carry an interest rate of 81/m% per annum with a coupen amount of U.S.\$ 329,03 on U.S.\$ 10,000.— and U.S.\$ 8,225,69 on U.S.\$ 250,000.—

Frankfurt/Main, August 1986 COMMERZBANK

THE GOVERNMENT is expected to agree to plans that would make na-tionalised industry boards more in-dependent of ministers.

The main proposal, drawn up by Treasury officials and the nationa-lised industries chairmen's group, would allow chairmen and board members to be given rolling cootracts on appointment and reap-pointment instead of fixed-term

That would give them longer notice as to whether they were to be reappointed, instead of leaving them in the dark sometimes until the contract's expiry date.

Sir Ron Dearing, recently reappointed chairman of the Post Office with effect from October 1, is the first to have been given such a con-

Other proposals would go some way towards clarifying the power of ministers to dismiss board members and award compensation, improving on the position which is said now to be highly obscure.

Complete clarification to satisfy sation fr

the chairmen, however, is not possible without general legislation on the nationalised industries – some thing the Government has rejected before the next general election.

The proposals are all that remain of the Government's plan nearly two years ago to bring in a nationalised industries bill tidying up the mass of statutes underpinning the industries. They are seen as a small move by the chairmen towards their goal of making the industries and their relations with ministers

The state industry heads are un-happy about a number of things: Ministers and officials continue to intervene in the day-to-day run-ning of the industries, despite pub-lic pronouncements that management must be left to get on with the

more akin to those between big

companies and their leading share-

 The level of salaries, a perennial m, which has been exacerbated by big pay rises to permanent secretaries last year, and huge increases for the heads of industries such as British Telecom after priva-

 The need to win special dispensation from ministers to "buy in" as finance, research, and sometimes marketing, where competition from the private sector is in-

Legal move increases spy book controversy

THE GOVERNMENT last night appeared to be heading into deepening controversy over its attempts to prevent publication in Australia of a book containing damaging allega-tions against the British security

The book, publication of which bas been stopped in the UK, was written by Mr Peter Wright, a former security officer, and alleges that the late Sir Roger Hollis, the former bead of MI5, bad spied for the Soviet Union.

In the New South Wales supreme court last week, lawyers for the UK Government accepted, on a procedural technicality, that the contents of the book were true. The move was designed to deflect the court from concentrating on the book's contects and to ensure it ruled solely on the question of whether or not publication represented a breach of

onfidentiality by the author. Government law officers denied afterwards any suggestion that the Government was admitting any of the book's allegations.

But there was growing coocern yesterday among some ministers that the strategy could backfire when the full case is beard in No-vember and that the Government's "admission" could harm its at-

Imported cigarettes increase share of market to over 11%

BY STUART ALEXANDER

A DRAMATIC increase in the sales threatening profitability and employment among UK manufactur-ers and bas led tobacco industry leaders to mount a new lobby of the

In less than three years imports bave increased their share of the £6bn UK market from 1.75 per cent cent, with the majority of the sup-plies coming from West Germany in general and West Berlin in particu-lar.

The growth in imports has been spurred by two factors. There were the three successive budget tax increases of 10p on a packet of 20 ci-garettes in 1984, 8p in 1985 and 11p

There was also the considerable

surplus manufacturing capacity of the domestic and multinational creases in 1982 in West Germany. This was compounded by the high cost of making German work-ers redundant and the lower cost of manufacturing in West Berlin, where there are financial incentives to incoming industry.

These factors led to subsidised

exports while the price war in the UK, which bas been going oo for 10 years, had eroded profitability.

A DRAMATIC increase in the sales

This left an opportunity for the
of cheap imported cigarettes is Germans to sell products manufactured on a "marginal costing" basis
- where the full overbead cost is discounted because it is met by

As France, Italy, Spain and Por-tugal all have state tobacco monopolies, the same export opportunities were not available to the Germans in those countries while the UK, one of the biggest markets in Europe, was open. Nor was counter-at-tack in Germany easy for UK manfacturers due to a highly protected distribution system.

The outlets for the imports such as Dorchester and Red Band in the UK have been both the supermarkets, which were already squeezing and the small corner shops.

facturer profitability may leave the Chancellor of the Exchequer unim pressed - be receives the tax income wherever the cigarettes are originally manufactured - the industry itself, in a market which has seen total sales decline from 137bn cigarettes in 1973 to an estimated 97bn this year, is feeling frustrated. It points to a series of factory clo-

Novel plan by Norsk Hydro on work time

By Philip Bassett

NORSK HYDRO, the Norwegianowned Humberside Fertiliser man-ufacturer, is considering introduring a radical change in working hours' arrangements for its employ ees which will see an average basic week of under 30 hours and a fortnight off in any six-week period.

The new programme of work, being considered by the company's joint employee-management advi sory council, is made possible by a move away by the company from weekly to annual working time.

The scheme by the imminghan based company - part of Norway' largest industrial manufacturer - i one of the most novel proposals for working hours yet seen in compa nies based in the UK.

The projected move is part of a far-reaching agreement on union recognition and working practices reached last year between the com pany and members of the Transpor and General Workers' Union, al though the deal has not been offi-

cially endorsed by the union. There would be 20 rest days e ery six weeks, including in most cases a clear fortnight away from work. There would be no extra pay ments for bank boliday or overti

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Company Notices

Notice of Redemption

Skånska Banken US\$ 10,000,000 Floating Rate Capital Notes 1988

In accordance with paragraph 4b of the Terms and Conditions of the Notes notice is hereby given that the outstanding notes will be redeemed at par on the next interest payment date falling on October 2nd, 1986. The notes will accrue interest until 2nd October 1986 and thereafter will cease to accrue interest.

contract date.

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dealt in in the Unlisted Securities Market. Listing Particular sire lating to Penny & Giles International pic are available in the Extel Statistical Service and copies of such particulars may be obtained during business hours up to and including 20th August 1986 from the Company Announcements Office. The Stock Exchange. LONDON EC2 and up to and including 1st September, 1996 from Penny & Gues International plc, 15 Articld Road, Christchurch, Dorset

BH233TJ and from Quilter Goodison Company Limited Garrard House, 31-45 Gresham Screet, London EC2V 7LH

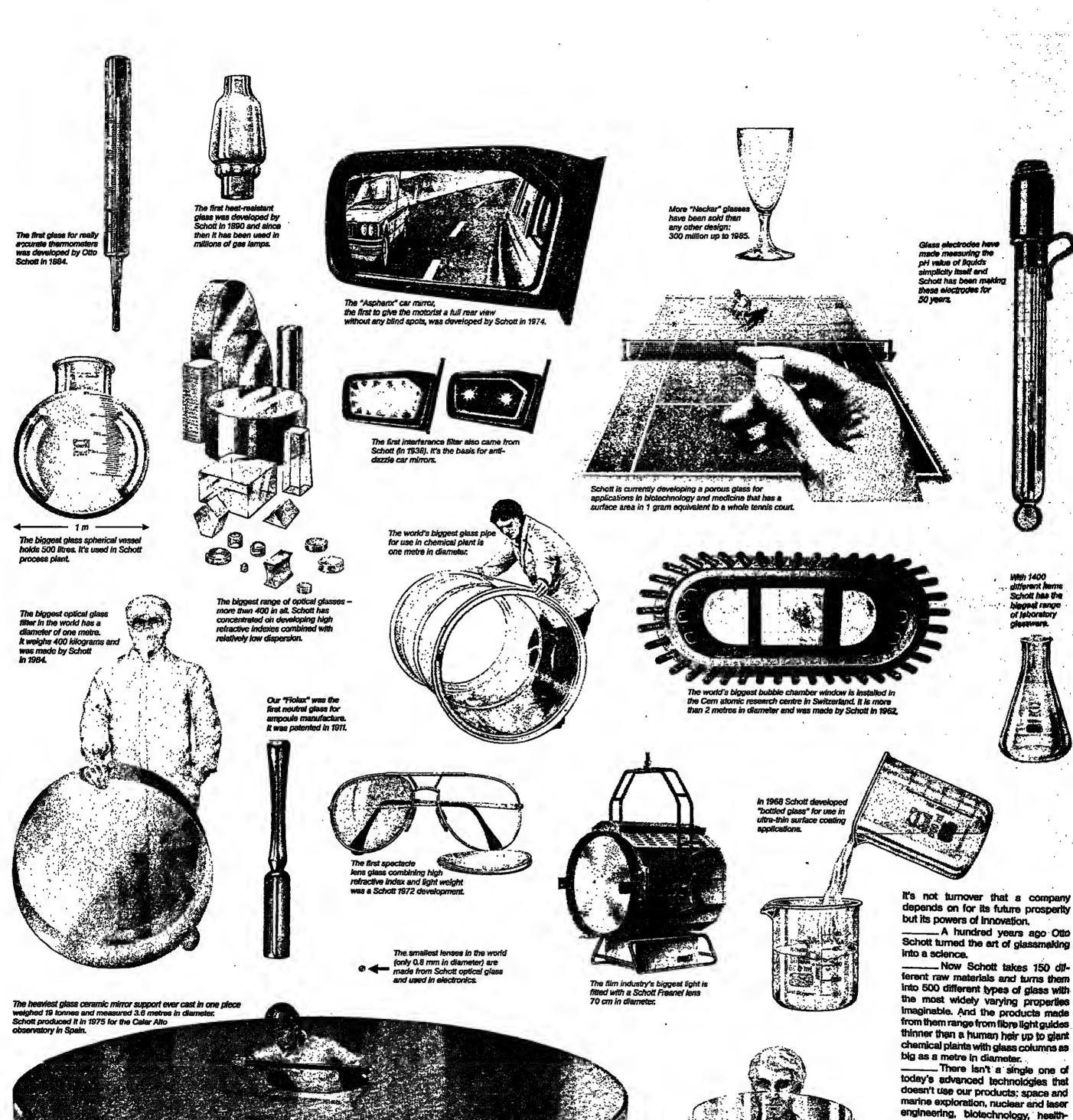
We would like to pay tribute to the We hand over our part of CEGB project team for their help and support in this very major undertaking. Heysham Stage 2 today-the client's original contract date. If you'd like to see other examples of

this success or receive more information. please contact Ted Page, Taylor Woodrow Construction Limited on 01-575 4354.



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Financial Times Monday August 18 1986

BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

Carrent
International Craft and Hobby
Fair (04252 72711) (until
August 19) Conference Centre
Wenthley Conference Centre

Hotel Inter-Continental, W1
September 9-12
International Freight Industry
Conference and Exhibition —
WORLD FREIGHT (01-842 7688)
Barbican Centre August 31-September 2
International Jewellery Exhibition (0935 20721)

Barbican Centre

September 12-20
International Boat Show (0703 32348)
Southampton
September 14-17

September 1.5
Castings and Forgings Exhibition; International Foundry Exhibition; International Foundry Exhibition; Int. Home Video & TV (021 780 Metallurgical Plant Exhibition; Metallurgical Plant Exhibition; Metallurgical Plant Exhibition; Metallurgical September 17-19
Metallurgical September 17-19
Financial Services Exhibition— Metalcutting Exchino Tools Exhibition (01-402 6671). Sub-contracting Exhibition, including Surface Treatment and Finishing (01-486 1951)

NEC, Birmingham

NEC, Birmingham
September 3-4
Coil Winding International
Exhibition (6202 743906)
Wembley Conference Centre
September 5-6
Vacancies in systems and information technology — VISIT '88
(01-840 7117)

OVERSEAS TRADE FAIRS

Current
City Planning Exhibition (021705 6707) (until Ang 23) Xiamen
August 20:23
Office Technology and Computer
Exhibition (01-486 1951)
Kuala Lumpur

August 22-31
International Trade Fair (Consumer Goods — INT SKANE-MASSAN (01-486 1951) Malmo August 25-26:
Finnish Fashion Fair (01-486 1951) Helsinki August 31-September 6
International Antumn Fair (01-240 7013) Leipzig September 10-14
International Autumn Fair (01-977 4551)
September 17-24

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(021-455 9600) September 23-28 International Road, Rail, Sea and Air Transportation Exhibition (01-968 4567 Guangrhou September 30-October 4 International Machine Tool Trade Fair—INTERTOOL (01-977 4551)
Vienna

October 5-12
International Wine and Spirits
Show (0494 775444) Montreal
October 16-21
International Office Trade Fair— ORGATECHNIK (01-930 7251)

International Garment Fabrics Accessories, Technology and Machinery Exhibition (0494 775444) Heng Kong Accessories, Machinery 775444)

BUSINESS AND MANAGEMENT CONFERENCES

August 26-28 FT Conference: World aerospace to the end of the century (01-621 1355) Hotel Inter-Continental, WI

August 28-29
The Roebens Institute: Hazards in water—a national seminar to discuss the implications for human health of contaminents of the water cyclo University of Surrey, Guildford

September 4-5.
Euromoney Conforences: Eurobonds '86 New opportunities in creative markets (01-236 3288)
Grosvenor House, WI
September 3-10
Institute for Personnol Management: Personnel statistics (91-236 3100) Embassy Refel, WZ
Frost and Sollivan: Introduction to OSI and its support for message handling systems (01-236 2433) Regent Crest Hotel

September 24-25
Euromoney two day seminar: (1) Options—a risky business? (2) Hedging can be fun (01-236

September 9-10 Times Conference: Countertrade trends — prospects and chal-lenges in the Asia-Pacific region

September 11 SFS: Stress (01-736 0134) The Royal Garden Hetel, WS The Royal Garden Hotel, WS September 26
September, 13-16
GDI International Conferences ment (9279 56695)
Intelligent buildings (01-724 Detabar, 34
October, 34
The Royal Institute of International Affairs: Energy trends

September 15

Aluminium brenzes for industry (0707 50711) Cavendish Conference Centre, W1 September 18-16 FT Conferences; Risk manage-ment instruments (01-621 1385) Marriott Hotel, W1 September 18-17 September 15-17
Fuel and Metallurgical Journals:

Independent power generation conference and exhibition IN POWER 86 (0737 68611)

Excession Hotel, Heathrew September 18-19

Euromoney two - day seminar: (1) Options — a risky business? (2) Hedging can be fun (01-236

Grosyenor House Hotel, W1 September 25-26 FT Conference: Pacific Basin oil and gas - prices, invest-ment and the business outlook (01-621 1355) Hotel Regal Meridian, Kowioon

and control of energy costs (01-

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

WORLD AEROSPACE TO THE END OF THE CENTURY London - August 26, 27 and 28, 1986

A distinguished panel of top executives from the world's airline and aerospace industries and regulatory anthorities will eddress this three-day conference to he held in advance of the Farnborough International Air Show. Since first announcing the programme, five additional speakers have agreed to take part: Mr Edward Acker, president of Pan-American World Airways, and Mr Lim Chin Beng, deputy chairman of Singapore Airlines, will give their views an the future for the airlines, Mr Rodney Wallis, director, Facilitation and Security, IATA, will review world sviation security; Mr John A. Bohn, Jr., president and chairman of the Export-Import Bank of the United States, will speak on financing; and Dr Geoffrey Pardoe, managing director of General Technology Systems, will consider the expanding era of space.

DEVELOPING THE GLOBAL MARKET FOR EQUITIES London - October 21, 1986

The Financial Times is arranging its first forum on the worldwide equity market and 24-hour trading at the Merchant Taylors' Hall an October 21 which will be chaired by Mr Andrew Large of Swiss Bank Corporation Internetional Ltd. An impressive panel of speakers including Mr Gary Lynch, Securities and Exchange Commission; Mr Richard Britton, The Securities and Investments Board Ltd; Mr Richard Lutyens, Merrill Lynch Europe Ltd; Mr Swen Wallgren, Esselte AB; and Mr John Hewitt, Scrimgeour Vickers & Co, will assess the regulatory problems, look at the techniques that have developed and the strategies appropriete for successful players. One of the most significant subjects is the prospects for the City in the 24-hour worldwide market and this will be examined by Mr Christopher Reeves, joint chairman and chief exacutive, Mergan Grenfell Group plc.

THE FOURTH PROFESSIONAL PERSONAL COMPUTER CONFERENCE

London - October 30 and 31, 1986

London — October 30 and 31, 1986

The Financial Times fourth conference on Professional Personal Computers will expore the rapid changes taking place in the market for personal computers; the partition of the market into two significant segments—low-cost, standalopa machines and more sophisticated systems linking together multi-user computers.

The distinguished panel of speakers includes: Mr Mike Swavely, vice-president, Marketing, COMPAQ Computer Corp; Mr. Robert T. Fertig, president, Enterprise information Systems Inc. Mr Elserino M. Piol, executive vice-president, Strategy and Development, Ing C. Olivetti & C. SpA. Mr Jon Shirley, chief operating officer. Microsoft Corporation; and Mr. Ray Noords, president, Novell Inc.

All enquiries should be addressed to: The Financial Times Conference Organisation Minster House, Arthur Street London EC4R 9AX Tel; 01-621 1355 (24-hour answering service)
Telex: 27347 FTCONF G Cables: FINCONF LONDON Fax: 01-623 8814

APPOINTMENTS

Continental Insurance makes two changes

CONTINENTAL INSURANCE woven fabrics division of Coats has made two changes in its Viyella. Mr Cunliffe will also international operations. Mr join the executive hoard of the Peter J. Ilias has been appointed John Crowthor Group. Mr Ken president and executive director of The Continental Insurance ing director of the carpet divisionally interpretional depart. 171) NEC, September 17-19
September 17-19
Financial Services Exhibition—
CITY (01-493 0000)
Barbican Centre Int. Broadcasting Convention & Exhibition (01-240 1871)

Met Exbn Hall, Brighton September 21-23
Int Garden & Leisure Exhibition regional vice president of Continental's internetional department, Mr Bruce Hayden has been appointed vice president and manager of Continental'a international department, hased ip New York, Mr Ilias, who is hased in London, serves as chief operations officer for Europe, the Middla East and Africa. Most recently, Mr Ilias was vice president of the international department in New York, a position he held for over two yours. Int Garden & Leisure Examplican
—GLEE (01-930 2211)
NEC, Birmingham
September 23-25
Semiconductor International Exhibition (01-891 5051)
NEC Birmingham

> Mr Max Browning has joined the BROWN SHIPLEY GROUP as head of group personnel and administration and has been appointed to the boards of Brown Shipley & Co., and Brown Shipiey In Management

Mr David A. Richards has been appointed to the board of REDFEARN NATIONAL GLASS as finance director from September 1. He joins from J. H. Fennor (Holdings).

The JOHN CROWTHER GROUP has appointed Mr David Canliffe as executive chairman of the carpet division. Ha was executive chairman of the

Mr G. A. Atkinson has been appointed director, plans and programmes. MOBIL OIL COMPANY, UK marketing and refining affiliate of Mobil Oil Corporetion. He succeeds Mr J. T. Flanagan Jar., who becomes regional operations eo-ordinator, Mobil Europe Ine., marketing and refining international, based in New York. Mr Atkinson was manager, planning co-ordination and special products for Mobil Europe Inc.

M Don Coles has become sales director et THOMAS MEADOWS. Ha was regional director for tho Midlands & Anglien area.

Mr Adrian Delancy has been appointed a director of LAM-BERT BROTHERS SHIPPING.

Mr Graham Barlow and Mr Colin McMath heve joined COM-MERCIAL UNION to develop and promote UK and European leasing and financial packaging capabilities. They wore with Hongkong Bank in London, and will be appointed joint chief executives of Commercial Union

INTERNATIONAL

BHP names oil chief

By Gordon Cramb

BROKEN HILL Proprietary (BHP), the anergy and metals group which is Australia's largest company, has recruited a senior executive from Amoco of the US to head its petroleum division.

Mr Peter Willcox, aged 41, will next month become executive general manager for BHP Petroleum, the company's most profitable division. Mr Willcox is a British-horn physicist and e vice president with the Chicago-hased oll major.

His appointment is believed to be BHP'o most senior recruitment yet from outside the company, although in the past two years it has laid stress on US oil and gas expertise as it expanded its energy interests chroed. Mr Willcox, hesed in Mel-bourne, will be in charge of BHP's domestic exploration and production as well as over-seeing US activities including Monsanto Oil, acquired late last

He has worked for Amoco in the UK and Middle East, and was previously with the Iraq Petroleum Company. BHP said Mr Willcox's appointment "re-sults from an extensive search both in Australia and overseas."

Mr Willcox replace Mr Russell Fynmore, who earlier this year was moved to the BHP corporate affairs division where, alongside Mr David Adam, he is co-ordinet-ing the group's defence campaign against takeover moves by Mr Robert Holmes à Court. Xerox lines up top job contenders

BY TERRY DODSWORTH IN NEW YORK

TWO MAIN contonders for the future chairmanship of Xerox, the US photocopier and financial week when the company promoted two of its key division.

The two men. Mr Penl Allows The two men, Mr Peul Allaire and Mr Melvin Howard, will have different titles, but hoth will effectively carry the sama weight in the organisetion, Mr Allaire as president with overall responsibility for the reprographics and information systems husiness, and Mr Howard as vice chairman and head of the Xerex financial and head of the Xerex financial

Mr David Kearns Xerox's

patchy records in recent years.
The reprographics and computer systems division has made a strong comeback in the small copier market and has successfully mercel into alegaration. fully moved into oloctronic type-writers. But the computer systems activities have had diffi-culty establishing themselves, and in the first half of this year, income from Mr Allaire's future systems activities have had dim-culty establishing themselves, and in the first half of this year. Income from Mr Allaire's future division was down by 42 per years with the company.

company, was affected by the pricing crisis in the insurance eector. The diversification into the financial sector has been slow the financial sector has heen slow to yield results, although in the first half of this year, these businesses accounted for more than half of Xerox's profits, heiped by the recovery in the insurance industry.

Mr Allaire, who is 48, has been with Xorox for 20 years, and has a background which spans hoth copiers and computer systems. He has also hed internetional experience from working in Lon-

INTERMEDICS, the Texas-based

President of tyre maker

B. F. GOODRICH, the US tyre manufacturer, has elected Mr Leigh Carter president and chief operating officer.

Mr Carter, who was vice chairman and operating officer, replaced Mr Patrick C. Ross who was elected chairman and chief executivo of Univoyal Goodrich Tire, the newlyformed tyre manufacturer owned jointly by Goodrich and Univoyal,

Bankers' body elects chief

Solver-old chairman and chief executive, has made it clear that he has no intantion as yet of retiring. But he has said that it is normal for the senior manager in the company to give up the chief executive alot when he turns 60, implying that the company is now moving to prepare the succession.

Both executives will be running companies that have hed patchy records in recent years. The reprographics and computer systems division has made a strong comeback in the small conder market and has made as the financial sector.

In the has also hed internetional experience from working in London for 11 yeers, including a spell as managing director of Rank Xorox, the group's UK affiliate. He returned to the US three years ago es senior vice the years ago es senior vice the group for 16 years in 2 and has been olected chairman of the New Zealand has been olected that the years ago es senior vice the years ago es senior vice the group for 16 years in 2 and has been olected chairman of the New Zealand has been olected that the years ago es senior vice the group for 16 years in 2 and has been olected that it is normal for the order that the company is now moving to prepare the succession.

Both executive of the executive of the executive of the intermetional doportor of Rank Xorox, tho group's UK affiliate. He returned to the US three years ago es senior vice the years in 2 and has been olected chairman of the New Zealand has been olected that it is normal for the executive of the Bank of New Zealand has been olected that it is normal for the financial senior vice president and chief staff officer.

In the provider that the company of the financial senior in the senior manager of the New Zealand has been olected that it is normal for the financial senior vice president and chief staff officer.

In the has also hed internetio MR R. B. (BOB) MCKAY, group

producer of cardiac pacemakors, has named Mr Richard A. Gilleland chief executive officer and chairman.

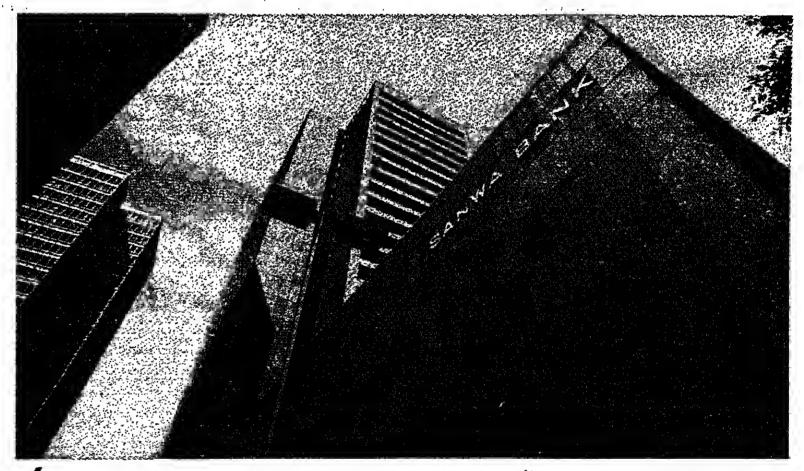
Ha replaces Mr M. Russell

Ha replaces Mr M. Russell

Russell

Ha replaces Mr M. Russell The new deputy chairman of the Bankers Association is Mr

Sanwa's added reach in Japanese finance can do a lot for your business



wide client base The Sanwa Bank, one of Japan's top financial institutions, has always stressed the importance of providing a wide range of services without bias to a wide spectrum of industries. With a corporate client base that is now among the largest and most diversified in Japan, Sanwa is uniquely positioned to assist overseas companies of all

industries in mergers and acquisitions, joint ventures, investment consultation, etc.

Extensive domestic and overseas operations

With more than 260 offices, Sanwa's domestic network is one of Japan's most extensive. Sanwa specialists across the country work in close cooperation with the Bank's vast overseas network

in marketing advisory and other services to its growing international clientele.

The world's 6th largest bank

Forward-looking banking made Sanwa what it is today: the world's 6th largest bank*, with total assets of over US\$160 billion and the highest credit rating in international finance. Backed

also by subsidiaries and affiliates, Sanwa bankers are now more active than ever in providing the specialized financial and marketing assistance that overseas companies require in their dealings with Japan. Just ask your Sanwa banker. And see what Sanwa's added reach in Japanese finance can do for your business.

Sanwa bankers are working for you everywhere.

Sanwa Bank

*1985 Institutional investor survey

The guru factor

The passionate and unrepentant crusader

Christopher Lorenz profiles Tom Peters, who maintains that today's management pundits are interpreters rather than original thinkers

TOM PETERS is uttarly unpanies, with the result, as be repentant about In Search of says, that they were often Excellence, the book which "downright disastrous in their repentant about In Search of Excellence, the book which made him into a millionaire made him into a millionaire three years ago, at the age of 40. Always frank and forthright, be declares that "thare's ebsolutely nothing new whatsoevar between its covers. It was a translation of ideas and material that had bean around for up to 50 years. All it edded was brilliant timing and packaging."

packaging."

Much the same, maintains Much the same, maintains Peters, applies to the other top-selling business books of the past few years, including John Naisbitt's Megatrends and Kenneth Blanchard's One Minute Menager. Like Excellence and its sequel, the aptly titled Passion for Excallence (Peters is nothing if not passionate), they all "took ideas whose time is ripe," as haputs it.

In other words, today's millionaire managament gurus are interpreters rather than

originel thinkers.
"But don't denigrate what we're doing—it's very thoughful," emphasises Peters. It's the first time since Peter Drucker's beyday 30 years ago that there's been such a crying need among exacutives for radical rethinking about how to run a company."

Shifted the face of theory

By simplifying past prin-clples, adjusting them, adding current case studies, and giving is interpreted," Peters argues.
"People do far better by paying attention to what we say rather than to Taylorism ("scientific management" at its most extreme), or to the other mechanical models which used to dominate management

The traditional notion of management as an ultra-rational process achieved what Peters calls "its ultimate orgasm" in the late 1960s and 1970s, when it spawned portfolio analysis and other pseudo - scientific managment far too literally by many comapplication."

As his series of articles has which are implicit in the "new" view of management as a more view of management as a more suman and emotional activity reach right back to Plato and Aristotle, while others stem from more recent writers, such as Chester Barnard, whose seminal writings on human relations were done in tha late 1930s. Another key influence is Douglas McGregor who, in the 1960s, coined the "Theory X and Theory Y" explanations of burnan behaviour. of buman behaviour.

In eddition to Barnard and McGregor, Peters' own in-fluences include Robert Water-man, the ex-McKinsey specialist in organisational behaviour with whom he wrote Excellence, as well as Fritz Schumacher (Small is Beautiful) and James Brian Quinn. Tha latter, whom Paters calls "a great haro," is a guru's guru rether than a popular four in his even richt. popular figure in his own right. This is partly because of his tendeocy to choose obscure titles for his publications, such as Logical Incrementalism.

A professor at Dartmouth College in New Hampshire, Quinn was one of the acedemics cited most frequently in Excellence. His researches into leadership, and what Excel-lence called "the real, sloppy process of finding end achiev-ing over-arching stratagic values and objectives," have been extremely influential on Peters and his various co-authors guidance on bow the principles (Passion was written with sbould be applied, "what we've all done is shift the face of the much more retiring Water-theory from which management man had gone their separate ways).

Peters also pays tribute to Herbert Simon's Nobel prizewinning work on decision-making and human and artificial intelligence. And he says he owes "an infinite debt" to Alfred Chandler, the Harvard professor who not only put busi-ness history on the academic map, but whose work on cor-porate strategy and structure in the 1960s hroke through the business schools' previous obsession with internal corporate controls,



rigid attitudes to corporate strategy, the excessively literal use of portfolio analysis, and what Peters calls "a viaw of organisations as malleahle black boxes that can be shifted at will." The role of people, shared values, and all the other "attributes of excellence" the Peters

tha modern business guru is, above all else, an adaptor of other people's ideas, does not do full justice to the creative con-tribution that he, Waterman, Blanchard and some of the others—especially Drucker—

For one thing, really original ideas tend to be conceived by dry academic minds who fail to realise their full implications, and are totally inept at explaining them 'a a lay audience. It takes several phases of filtering and interpretation for the ideas controls, to gather practical force. In the As Peter points out, however, Chandler's work also encouraged the development of that there were five or six layers

of refinement and simplification between Blanchard and tha psychologists and anthropolo-gists by whom ba was indirectly

influenced.

Mora positively, Paters tends to underrate his own intellectual greedy publishers for expecting contribution, and that of some of the nther gurus. Just as milions of copies, as Excellence values, and all the other "attributes of excellence" that Peters of the nther gurus. Just as and Waterman have made famous were seriously underplayed. Hence Peters' comment that his attitude to Chandler "is haviour, so Peters spent eight real boom is in the number of the time), a serious were pigh, he warns. "But the that his attitude to Chandler "is haviour, so Peters spent eight real boom is in the number of now that his attitude to Chandler "is haviour, so Peters spent eight real boom is in the number of now that his attitude to Chandler "is haviour, so Peters spent eight real boom is in the number of now that his attitude to Chandler "is haviour, so Peters spent eight real boom is in the number of now that his attitude to Chandler "is haviour, so Peters spent eight real boom is in the number of now that have made the peters of the nther gurus. Just as millions of copies, as exceusence did. The odds of there being many more million-sellers is not very high, he warns. "But the contribution, and that of some of the nther gurus. Just as omewhat schizoid."

long years as a senior consultant
Peters' frank admission that with McKinsey & Co, where a
ha modern business guru is, first-class brain is a precondition

in haviour, so Peters spent eight long years as a senior consultant with McKinsey & Co, where a first-class brain is a precondition of survival.

Peters' popular success since 1982 also masks an ahility to grapple with ultra-academic intellectuals on their own terms; hidden away in this newspaper's files is a 1979 article by him in the journal of Organisational Dynamics which goes by the obscure title of "Symbols." real boom is in the number of good books which are now feel would books which are now pouring off the presses." Ha predicts that there will be many more works like Buck Rogers' The IBM Way, with sales far short of a million but topping 100,000 — a level which was unthinkable just six years ago. Not averyone would agree with pournal of Organisational Dynamics which goes by the confident that the flow will continue. Dynamics which goes by the obscure title of "Symbols, Patterns and Settings: an optimistic case for getting things done." Both its title and its content suggest that Peters can evidently argue in equal terms

computer programs, Camps" and other training sessions which make

prices had stayed firm.

The industry will quickly

have to adopt even tougher cost parameters than those set barely a year ago, whan pits

were told they could risk closure if they failed to keep

their long-term production costs below £1.65p per gigajoula (coal's metric unit of heat).

Although this yardstick will

now have to be revised, it need

not herald closures on the scale

of those of the past two years.

But more closures there will be,

judging by the increasingly

ominons warnings of managers'

in Scotland, Kent and other traditionally loss-making areas.

Thare will also be e further run-down of job levels at "safe" pits, as they strive for higher productivity by installing beavy-

duty face equipment which can cut more coal with a slimmer

workforce.

Nnr, despite all the video

its task. "Wa are only one-eighth of 1 per cent of the way towards implementing the things I'm worried about," he

Those worries extend not only to all the "micro" managerial factors which form the agenda factors which form the agenda of his two books, but also to e wide range of broader issues — such as the not inconsequential fear that many of today's For-tune 500 companies may fail to change themselves fast enough to stay competitive into the next

to stay competitive into the next century.

As befits the co-author of the now-famous catchphrase "stick to the knitting," he is highly critical of the current craze for mega-mergers. GE's acquisition of RCA "is e sad state of affairs for both companies," be maintains, and GE's takeover of Kidder Peabody is "pretty useless." Mergers such as Saatchi-Ted Bates and Burroughs-Sperry "result in e net decrease in economic efficiency, not an

Sperry "result in e net decrease in economic efficiency, not an increase," he insists.

Ha has changed his attitude to corporate raiders. "I used to be disgusted by them." He still is, really: "It's just that I don't knnw any other way to wake np the mangements of the Fortune 500 than to scare them to death. And the raiders surely to death. And the raiders surely do that."

In his strident, sometimes raucous, speaking style, which would resemble that of a revivalist preacher were it not for his frequent swearing. Peters continues to spread the word on all these issues at the relentless round of seminars and other speaking engagements that he undertakes across the US and abroad. Whether it be a Euro-pean training session on entrepreneurial management, or the keynote address to the annual policy congress of Democratic members of tha US House of Representatives, he seldom fails to mention tha two subjects which really keep him awake at night — US competitiveness and his fear of a trade war. A violent anti-protectionist, he is scathingly critical of the antics of the self-interest lobbies that or the self-interest lobbies that have Washington under siege.

At the Democrats' 1986 congress he argued persuasively that the answer to America's competitive problems was to turn up the heat of competition, not to turn it down, International committees to the competition of th

Protectionism aids only the oldest and the weakest, according to Peters. Those who are given it fail to take advantage given it fail to take advantage of it, and unintended consequences such as higher costs are invariably worse than the disease which protectionism is intended to cure. When retaliation occurs, as it inevitably does, it is always aimed specifically at the strongest. As baput it to the Democrats: "Down really want to save the remwe really want to save the rem-nants of US Steel, which has missed every technological turn in the past 40 years, at the ex-pense of exporters such as

Far cry from a decade ago

Urging all Democrats to fight Urging all Democrats to fight protectionism, Peters concluded his oration in rousing style by extelling tha theme of World Peace through World Trade, and cailing for a national boliday called World Trade Day. "Let's cheer, let's dance in the streets, let's have parades to have the fact that we don't honour the fact that we don't have a 55 per cent share of the world's gross national product

any more Such is the language of Tom Peters' passion, whether it is directed at serving the customer, stimulating the employee, or saving the hation. It is e far cry from his measured tone of a decade ago, when his time was devoted to such subjects as reinforcement theory and psychological signal transmit-

Peters' success has transformed him from a dry, backroom analyst into a committed crusader who shouts more loudly from the rooftops than any of today's top pundits. But unlike some of his fellow-gurus. who suffer from delusions of intellectual grandeur, he makes apologies to no one for his role as one of the best-paid inter-preters in history.

Previous articles in this series appeared on June 30, July 2, 7, 14, 21 and 28 and August 4. The remaining with the best of the academic more than a million dollars a not to turn it down. Interpolar down. Interpolar

Management abstracts

Megamarketing. P. Kotler in Harvard Business Review (US March/April 1986 (7) pages)

Defines megamarketing as a maans of entering marets with high entry barriers. The normal components of marketing strategy, product, price, place, and promotion are supplemented by power and public relations, in order to supply benefits to, and win over, parties other than the target consumers, such as governconsumers, such as govern-ments, trade unions, and other ments, trade unions, and other interest groups. Describes marketing situations that call for megamarketing strategies: gives examples of the difficulties Freshtaste (milk sterilising equipment) mat in attempting to enter the Japanese consumus electronics companies have overcome Indian resistance to market entry. Discusses how companies can organise for megamarketing and how marketeers must use power.

Your own brand of edvertising. H. L. Kahn in Harvard Busi-

ness Review (US), Jan/Feb
'86 (3 pages).
Argues that many heads of
small businesses hesitate at the
thought of drafting their own advertising (not least because they would rather leeve an in-exact science to the experts); claims that, in fact, the mana-gers themselves are the ones with the technical expertise to explain complex products to the public.

These abstracts are condensed from the abstracting journale published by Anbar Management Publications. Uceased copies of the original articles may be obtained at a cost of 24 each (including VAT and p 8 p; each with order) from Anbar, PO Box 23, Wembley HAS 8DJ.

Using Rebetics tn Reduce Labour Costs in Electronic Assembly, J. Storjohann in Industrial Engineering (USA), Feb 86 (4 pages)
Contends that locating manufacturing plants in the "Pacific Rim" to take advantage of inexpensive labour can lead to excessive inventory costs, increased cycle time, and delayed reaction times to design change and market demand. Argues that labour costs can be reduced by the use of robotics to supplement existing automatic equipment in electronic assembly industries; discusses the application of robots to specific assembly areas including insertion of non-standard components, and describes a robot assembly cell.

Maurice Samuelson profiles the successor to Sir Ian MacGregor

AS THEY change the guard at Buckingham Palace on September 1, there will be similar going-on at Hobart House, British Coal's gloomy headquarters overlooking the Queen's back garden in nearby Gros-

A new occupant will move into Room 379, where the recently knighted Sir Ian MacGregor presided over one of the stormiest chapters in Britain's industrial bistory. Sir Robert Haslam, st 63, is 10 years Sir Ian's junior. Since

in its wings. Sensitive to Sir Ian's desire to make the most of his last year as chairman, Sir Robert has scrupulously shunned the

Instead, he began by winding up his affairs at British Steel and at Tate and Lyla, at both of which he served simultaneously as non-executive chair-

He then turned to rediscovering his roots in the coal industry in which he spent two years as a full exacutive role. While a young man just after the war. In his visits to pits throughout the country, he has pstiently had his ears bent by men and managers and must be fully aware of the mood at all levels of control of the mood at all levels will count most in the initial phase of his chairmanship in which, like Sir Ian, be will play a full exacutive role. While continually reminding it in the facts of commercial life, he will have to convince the workforce that be is both determined and fair. of the industry.

When Room 379 is his, be will When Room 379 is his, be will face the dual problem of dispelling the bitter legacy of the industry's iongest conflict, while improvements in efficiency achieved since the board's epic arising out of the rivalry victory: record productivity and the lowest operating costs for

lenge will be as awesome as the first, thanks to the collapse of mrst, manks to the collapse of the oil price in the past 12 months from some \$28 a barrel to the latest fragile level of around \$14. The oil price collapse is grimly reminiscent of the changes in the energy market between 1955 and 1975 which all but obliterated the which all but oblitered the British coal industry. In thosa two decades, UK plts were closing at the rata of ona every 12 days, and the total dropped from 850 to under 250 (compared with the 130 today).

pared with the 130 today).

An admiral — rather than a mare captain— of industry, the biggest slice of Sir Robert's career was at Imperial Chemical Industries. As one of its three daputy chairmen, ha also served as ICPs personnel director during a period of painful, but relatively peaceful, retionalisa-



Sir Robert Haslam (left), who will succeed Sir Ian MacGregor as British Coul chairman

To do so he will have to lead from the front on industrial relations and so establish a

was encouraged by Sir Ian.

The board's refusal—particularly in Scotland—to reinstate some of the men sacked because of violence against "scabs" is another bone of contention. of violence against "scabs" is another bone of contention. On both issues, Sir Robert will be under pressure to make peace gestures. With only limited from for manoeuvre, though, be will bave to beware of raising excessive expectations.

On the administrative level, the contrast betwean his style in the strike.

The strike.

The strike industry had accepted that it could not start to break even before 1989, and would thus be to put off its deadline for doing so by at least 18 months. This defers even further into the future its prospect of meeting the treasury requirement that it should make e "reason-public relations, and of Mr

up on arrival at Hobart House. Its sole other occupant was the MacGregor innovation was the

when the outcome of the strike was still far from clear, the chief executive's office seemed like an embattled War Cabinet, from which other top managers felt excluded and threatened. Their doubts about the two-man executive office. the lowest operating costs for Union of Democratic Mines seven years.

The second part of the challenge will be as awesome as the was encouraged by Sir Ian.

The second part of the challenge will be as awesome as the was encouraged by Sir Ian.

The second part of the challenge will be as awesome as the was encouraged by Sir Ian.

The second productivity and between the NOM and the other top managers felt excluded and threatened. Their doubts about the two-man executive office were compounded by what

The MacGregor style was officials, could win further confiembodied in an Office of the dence by scrapping the execu-Chief Executive, which he set tive office system.

Another controversial Its sole other occupant was the then deputy chairman, Mr James Cowan, not the most popular man in the industry. Sir Ian came to rely very heavily on Mr Cowan as a "fixar," earning them tha soubriquet of "Jock and Snowy."

When the outcome of the strike was still far from clear, the chief executive's office the chief executive's office for commuting.

headache, though, is the rapld deterioration in British Coal's competitiveness against other fuals, in spite of its great improvement in productivity.

Even before Sir Ian's departure from Robart Housa

On the administrative level, the contrast between his style and Sir Ian MacGregor's is as pronounced as that between his soft, Lancastrian accent and his Scots-born predecessor's mid-Atlantic twang.

While Sir Ian preferred to deal with fellow executives on deal with fellow executives on deal with fellow executives on the contrast industrial and public relations, and of Mr public relations,

In such circumtances, the new coal chief would perhaps do well to study the almost forgotten achievements of Sir Norman Siddall, who ran the industry for two brief years between the departure of Lord Sir Robert's most immediate

Ezra and the arrival of Sir Ian MacGregor. Sir Norman, a Coal Board veteran, deftly and quietly pushed through 20 colliery closures and some 21,000 redundancies, whila keeping peace in the industry. When the incom-ing Ian MscGregor sought just one more round of cuts on that scale to start stemming its losses, the result was a year-long strike.

The battles yet to come

By Barry Riley

"WHO WILL stand up for pre- ment is up to them. world to lower their standards. The answer, it is now apparent from recent development at the London Stock Exchange, is that it will have to be institutional

investors or it will be nobody. Investment managers are now beginning to realise the consequences of Big Bang. Originally, of course, the idea was that deregulation of comwas that deregulation of com-missions would bring a straight-forward benefit to the institu-tions because dealing costs would fall with the ending of the Stock Exchange's price cartel. What the institutions did not clearly foresee, however, was that far more was at stake than the cost of transact-

Although fewer in number, these joh losses could become more difficult to win after next March when tha Government ing bargains. is due to terminate the tempting redundancy paymants which were used to sweeten the MacGregor medicine. Short of the Portfolio managers have been used to having it very easy. Or to put it more posi-tively, they have been used to Government having a last minute change of mind, the board will have to finance future redundancies out of its nwn funds, perhaps et the expense of its heavy investment programme, now running at more than £600m a year.

The street was been used to being very productive: it is not unusual for three or four professionals to run a £1bn pension fund. This is possible because so much of tha work has been delegated to securities firms.

Under tha fixed commissions

umbrella, brokers have taken the responsibility for dealing, for providing research, for sup-plying regular market chitchat, even for installing hardware such as DataStream screens, and for sending along cases of cham-pagne to fund managers' office

But after October 27 the party will be over. Fund managers are now faced with the decision of whether they should hire their own dealers to seek the best prices. There will be the added burden of negotieting commis-sions and the detailed levels of provision of research and other services. A few are enthusiastic about this expansion of their responsibilities; most hate it. the contrast between his striction and his first lan MacGregor's is as pronounced as that between his soft. Lancastrian accent and his Scotz-born predecessor's mid-Atlantic twang.

While Sir Ian preferred to deal with fellow executives on a bilateral basis, Sir Robert has always edopted a more presidential stance, looking for the widest possible measure of the widest possible measure to the eccurities and ton the tengenge to the widest the common touch, firm and subtle without the common touch possible measure at the competition to the principle at the competition will possible th

emptive rights?" I asked rhetorically in a Lombard article last December discussing the pressures on major stock exchanges around the world to lower their standards.

I asked Institutional representatives have argued that it is wrong of the Stock Exchange unilaterable by possible which would not structure of protection, and that it would be time-consuming and embarrassing for chearbalders. embarrassing for shareholders to have to stand up to powerful company directors and restrict their actions. Such arguments the game has changed.

at the structural shifts taking place in the London domestic place in the London nonrestation of the changing halance ingly been happy to go along consider the changing halance ingly been happy to go along the primary—or new with the underwriting cartel.

Alongside the secondary market fixed commissions scale, a similar fixed scale of subunderwriting commissions has operated for many years in the primary market. Academic studies have proved that these underwriting commission rates are much higher—by a factor of at least two—than could be justified by the actual risk of financial loss arising from a falled issue.

In essence, underwriting has

In essence, underwriting has been gravy to be banded out by merchant banks and by stockbrokers active in corporate finance. Pension fund chents of merchant banks have received a more than fair share of this income, and brokers have used it as a bait to secure a healthy flow of secondary market agency business.



more aggressive of the investment institutions in terms of its relationship with the stock market, caused a fuss by choosonly go to show how slowly the ing the deep discount ronta for institutions are realising that its own rights issue earlier this year. But, generally speaking. One helpful way of looking deeply discounted issues have been few and far between.

This raises the no doubt unary market and the second-ary market in existing securi-ties. For, in gaining more control over tha cost of second-ary trading in London, the investment institutions are likely to heve to cede domi-nation of the new issue market to the securities firms.

This raises the—no doubt un-fair—question of whether the institutions are concerned just about pre-emptive rights, or whather in fact the loss of sub-underwriting income is an important, but unstressed,

Current squeals over Lazards' proposals to cut the rate of sub-underwriting commission on the forthcoming TSB flotation by half from normal rates give a pre-Big Bang indication of the nature of the battles yet to come.

Alongside the secondary market fixed commissions scale, a similar fixed scale of sub-underwriting commissions has operated for many years in the primary market. Academic studies have proved that these underwriting commission rates of at least two—than could be an obvious place for tham to

> The row over new issues is The row over new issues is just one symptom of the pressures developing within the market. Competition may not just be the key to juicy commission savings; it may also open Pandora's Box.

> > #

Pandora's Box.

In the past the cartelisation of the stock market bas limited the benefits of competitiveness among London broking firms and has cushioned the weak. The New York precedent is that competition will polarise the market and lead to the creation of large, aggressive firms with the pressing priority to earn returns on their buge capital resources.

Jeil in Isla

Architecture

Working in a steel-framed goldfish bowl

into work on a Monday morning was ever much of a pleasure. But since moving to the new Lloyds, the expression "back to the salt mines" has acquired a whole new meaning As a Lloyds underwriter for 26 years and a

HENTONIA.

illing the .

underwriter for 26 years and a member for the last 13, all of them in the good old building across the road, alt I can say is that we have replaced new lamps for old—and done a deal no better than Aladdin.

"For Instance, still on the subject of lamps. It's so dark in here there is a Stygian gloom about the place. The ceilings are too low, and looking up you have the choice of bare conhave the choice of bare con-crete or black metal. The car-pets are also dark, creating a gloomy atmosphere in between, which makes the place feel even

which makes the place feel even more cramped than it acually is.

"You say it's sunny outside? I don's even know that I'm pleased to hear it. In here, you see, it is impossible to tell. We heard a lot during the planning stage about special glass (I hate to think how much it cost—and why did it have to be inverted. why did it have to be imported from Germany?) which would produce wonderful prismatic elects when the sun shone on it. I'm still waiting to see that effect. The window I'm near reminds me of the bathroom window at home, only it's

A great deal has been said about the air-conditioning. I can accept that there must be teetblng problems associated with a new building, but the point is that in 26 years in the old one, I can't remember a single such failure. It was the best in London; It actually attracted business in the hot weather as brokers used to come into the cold, It was always the same temperature and there was always cool drinking water on tap. Here the water is tepid and has a drainy kind of amell. We spend a for-tune on crates of Perrier.

About the air-conditioning. When it does work, it blows up from the floors. Now, I know Lloyds is a very conservativa organisation, but we bava a lot of women bere newadays, both working and visiting on business. Judging by how a cold draught feels blowing up one's trouser legs. I hate to think what the ladies must think of it.

The other source of cooling The other source of cooling is a panel on the underwriting

"box' Itself. This is fine, until commissionaires. the first broker arrives and puts his papers right on top of it. and are proud of This happens every time. Now I don't know whether the air-conditioning will work when the next heatwave comes along, but I suspect that even if it but I suspect that even if it improves, we will still see people taking their jackets off. This never happened in at my 26 years in the old building. No. I don't and won't.

So far we've discussed comfort. Now let's talk ahout efficiency. See the escalatora? They're as busy as the first day at Harrods sale. And this is the

An underwriter lists some of the problems of daily life in the new Lloyds buildingand explains why he preferred the old one

quiet season, and a quiet part of the day. There are queues most of the time, even when they're not ont of order. In the old building we operated an area queets and journalists up and down.

"The glass lifts are very dirty to look at, especially the roofs which are covered in bird droppings. At ground foor "The plant of the property of the part of the day. There are queues the part of the day. There are queues the part of old building we operated on two levels connected by stairs and lifts—which also never failed. Iffis—which also never falled. The problem is not just that it now takes me 15 minutes to get to the Members' lavatories and back to my box. I have "solved" that one by using those awful Italian "toilet pods" instead.

"But it actually takes longer"

to carry out insurance transactions ton. When the brokera start complaining about how slo wthe building is for doing business, Lloyds should start getting worried. The marine underwriters, Lloyds' mainstay, are now seriously worried about losing business to another specialist firm who have recently moved into a very nicely refurbished building only nicely refurbished building only a hundred yards or so away. Most of the hrokers—and most

of the other visitors as well—absolutely loathe the building. They sometimes bump into Richard Rogers taking parties of fawning admirers round the buildings and make a point of telling him so to his face. Not that it's model his prices.

that it's cooled his ardour. Another lot of people who loathe the building are the

commissionaires. They still wear their red coats and toppers and are proud of the Lloyds tradition. But passers-by keep keep asking them why they're not wearing space suits instead. "We're not out of ptace," they keep saying. "The building is!" And, of course, they are quite right. Mind you, they have their fun, especially when it rains. Tha main entrance is a real rain trap, and people do the funniest things with their brollies to avoid getting drenched. The main canopy has stoping wings with gutters—but no downpipes. The paving on the lower piazza under the main stairs had to be dng up and replaced because the water was pouring right into the basement. Then they discovered the grouting was the wrong colour and had to dig tt out again. And today one of the stairways is ctoaed because the fixing botts wera falling out of the risers. Only one of the three lift bays is in operation and one of the lifts is taking Richard Rogers and a party of architects and journalists up and down.

"The glass lifts are very

droppings. At ground floor levet much of the building already looks remarkably tatty, and the rest of it seems rather passe, if you know what I mean.

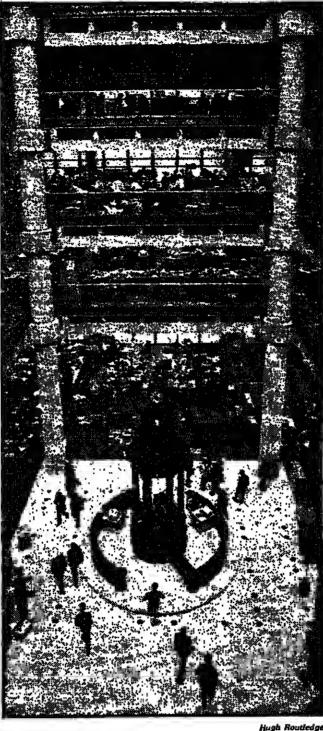
What is particularly sad is that the members were consulted. We were shown plans, and the members were shown plans.

and the rather pretty wooden model which looked warm and golden. There was a secrel ballot, and 800 members voted in favour. I was one of the 200 who didn't fall for it even then. But it's funny bow nowaday's you will no more find one of those 800 than you would have found a Liberal voter in the 1960s. They all deny it.

What is more, the anti-feelings are hardening. This is not unrelated to the rumours going around that the final bill will be closer to £300m than the figures quoted so far. The feeling is that we have, at enormous expense, gone from a good build-ing to a mediocre one and that there is nothing here to be proud of.

It's a depressing thought to have to live with for the rest of my career, but I'm sorry. It's just NOT Lloyds.

A Lloyds member was talking to Mira Bar-Hillel



Hugh Routledge

Three small exhibitions in Italy

ferences and debates, huge press coverage. This year, besides the recurring Biennale, the Futurist show in Venice and the Donatelle shows in For the first time, the first time, the state particularly on the north than a seed particularly on the north than a se Florence are drawing crowds and inspiring articles. But along with these block-bustor events, there are always smaller-scale shows of considerable charm and interest, which too often escape the attention of the press, save for the local papers. I bave seen three in the past few weeks that, for different reasons, I found fascinating and worthy of wider attention.

Ever since I can remember, reference. the Capitoline Museum in Rome has been dusty, the exhibits badly displayed and ill-labelled. It was where you took tourist friends on the last day, after the Vatican and the Terme and

the Galleria Borghese.

Now it is working out a new installation. As an earnest indication of its intentions, the degli dei (The serene dwell-

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Every years—or, perhaps I ings of the gods), a quotation should say, every summer—from Lucretius; bere aptly made to refer to the grand villas—from the gr

the novelty lies in the instaltavisitor can see, juxtaposed, the archeologists' findings: statues and jewellery and other objects, formerly divided among several museums (and, in many cases, not on display at all). For the occasion, the statues have been brilliantly restored. The show, thus, is a lesson in museumology, as well as an attractive glimpse of Roman sumptuousness. The catalogue, exemplary, will be a useful work of

In Naples, the Archeological Museum is also in the process of reordering its collection (all the findings from the Villa dei Papiri at Herculaneum for ininstallation. As an earnest ludistance, are now gathered in one
cation of its intentions, the place). But the Naples Soprinmuseum now houses a show entitled Le tranquille dimore
deall dri The same and ions, has sponsored a

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drawings, as well as art objects and other Items, make up Napoli sacra, a depiction of the problems of the many churches along the street that was the Decumanus major of the ancient city. It is hard to believe Naples, once possessed such concentrated, inestimable wealth of architecture and art; but as you walk along today's Via Tribunali, it is all too easy to believe—on the evidence of your own observation—the neglect and delapidation of that

patrimony.
Only a bopeless idealist could think that the series of grand or initimate churches and chapels could somebow be restored to their former splen-dour; but it is not unrealistic to believe that the degradation can be arrested and, at least in some cases, the buildings restored to life and functionality. The Naples show, nobly sponsored also by the Banco di Napoli, suggests what can be

magnificent vestiges of ancient Rome or the crumbling grandeur of baroque Naples; but
Donna Franca — and ber elegaut dresses by Worth and
Fortuny and others — also
belonged to a grand and vanlshed civilisation. In turn-of-thecentury Palermo, the rich Florio family headed by Donna Franca's busband Ignazio, lived on an almost Augustan scale, difficult to visualise now, especially in the Mafia-ridden, murderous Sicilian capital of

Their Palermo bouses, designed — furniture included —by the brilliant architect Ernesto Basile, established a local style, a taste that extended to other areas of art. The current show of Donna Franca's wardrobe, which comprises what the Italians call "intimate tinen," offers a kind of sidelong glance at that vanished age, now as legendary as the Sicily of The Leopard.

the Pitti (entrance through the Boboli Gardens).

William Weaver

Corporate appeal for Scottish Galleries

The Patrons of the National Galleries of Scotland, a com-pany with charitable status formed last year with the Duke of Edioburgh as President, has launched a corporate appeal for additionat finance.

Corporate Patrons' membership is £500 per annum and already include the Weir Group, W. and J. Burness, W. S., RTZ, Stoddard Carpets and the South of Scotland Electricity Board. Founder Patrons, who have

contributed a minimum of £25,000 each, include Shell Oil UK, Britoil, British Petroteum, At first sight, Il Guardaroba open (because of lack of Royal Bank of Scotland.

Romeo and Juliet/Lyric Studio, Hammersmith

Martin Hoyle

Kenneth Branagh is one of For a moment one hopes for certain, And I must confess an the most intelligent, sensitive Fairbankian leaps and bounds. aversion to women playing and—rare combination—robust In fact, when Mr Branagh is men's parts (here we have a off stage tha temperature drops. In her Jane Wyman hairdo and fifties dress, Samantha Bond's of our young actors. He has already been a memorable Henry V at Stratford, played when be was in his early Juliet provides an odd contrast when be was in his early twenties. He is certainly a ctasaical actor in the great tradition but not. I suspect beir to Gielgud or Olivier (not that any direct heirs have appeared among Mr Branagh's generation). He has a four-square, nononsense decency about him a very English mock-serious, throw-away bumour and, as his Judd in Another Country showed, an almost avuncular kindness. If comparisons must be made, Branagh is in the with the men in their stylised costumes of dyed htousea and black trousers over (or tucked into) boots. She makes a positive beroine, spirited and strong, taking a cue from her lover in the colloquiat rhythms of the times. As with many Juliets today, including this season's Stratford exponent, the poetry is not allowed to hreathe.
As director, Mr Branagh's
anti-rhetorical approach pays
dividends in Mercutio's death.
The whole fight is a jokey, lowbe made. Branagh is in the Richardson mould,
He now bravely finances, key affair, with Romeo laugh-ingly tugging at his friend throughout. Elsewhere, as when Juliet goes to bed on bare boards, the touch seems un-

He now bravely finances, directs and acts in Romao and Juliet. Personally, one feels he would make a memorable Mercutio; but in Hammersmith's Lyric Studio it is as a suitably young Romeo that he keeps his labour of love afloat. This is a hrisk, young and naturally spoken production. Branagh's wails of grief and rage in the "banished!" speech find him flat on the floor bellow. find him flat on the floor, bellow-ing bitter sobs like a child cheated of a promised treat. In general the production is muted and conversational, as befits the intimate auditorium. This works well with a Romeo whose quick, well with a Romeo whose quick, casual delivery never trips up, and who knows when to give the lyricism its dne; less well with the rest of the cast who reach a decent end-of-term drama schoot levet and sometimes slip below it.

Kate Burnett's set consists of the familian seafolding a fight

the familiar scaffolding, a flight of steps on each side and a gap in the middle of the upper walkway. It looks promising. but is hardly exploited-except when a desperate Romeo seizes the Apothecary and physically forces him to hand over the female Peter). Visions of village hall theatricals loom threaten-

The older generation is a pretty weak lot — no wonder Verona is in the bands of hooti-gans. Mark Hadfield's gallant altempt to double Mercutio and Friar Laurence does not come off and the director should not have tried it. The pace is swift (rather more lian the "two hours' traffic of our stage." but not much) thanks lo judi-cious cunting and some new emphases. A must for Romeo-cotlectors, though not for Romeo connoisseurs. And those puzzted by the sudden intrusion of a bellicose Anglo-Saxon in the brawl need not search the programme for Alastair Carter. Mercutio actually exclaimed



Samantha Bond and Kenneth Branagh

English Dance Theatre/Elizabeth Hall

Clement Crisp

English Dance Theatre is maritime bome-truth that "men but it was more than irritating where it carries the torch of weep as a couple of sailors contemporary dance. The light were involved in domestic sbone rather fitfully during the distress with three women—the where it carries the torch of contemporary dance. The light sbone rather fitfully during the company's single performance on the South Bank on Friday night as part of the Summerscope festivals. The problems of providing a repertory for a regional public are many but only in the determinedly population. only in the determinedly popular jollification of The Junction, which closed the company's triple bill, dld I sense any of that muscular and emotional brigbiness which might be supposed to endear dance to a new audience. The two other pieces were, in very different ways, singularly lowering to the

splrits.

distress with three women—the imbalanced sexual equation perbaps part of the trouble. The men suffered; the women suffered; an atmospheric score by Gary Carpenter suggested the distant murmur of the sea; no one—least of all me—had a good time.

It was ironic that, as part of

It was ironic that, as part of a festival whose subtitle pro-claims it "A musical celebration of our century," the score for Petrushka sbould be mauled and misbandled by Yalr Vardi in his brutal version of the masterpiece. David Murray and Christopher Swithinbank Sea Change, by the young produced an excellent account Dntcb choreographer Ed of sections from the four-hand Wubbe, was a reworking of that piano reduction of the musle,

to see a travesty of the tradi-tional action and snatches of the Fokine choreography artistically performed by a cast of four with little regard for the taut and indissoluble links between score and drama established by Fokine and Stravinsky. This Petrushka had a certain macabre interest as mayhem, but was on all other count unwise

The Junction, high spirits to recordings by Manbattan Transfer, at least showed the dancers in happy mood, kicking and shimmying and being generally vivacious. It lacks much dynamic focus, but Mr Vardi's choreography and his willing dancers communicate a sense of enjoyment that helped dispel the glum air of the rest of the evening.

London Sinfonietta/Albert Hall

Andrew Clements

The kind of programme that Oliver Knussen had put together for Friday's Prom - no fewer than 10 separate Items broken by two intervals usually works far more effec-tively on paper than it does in score io time. He brought in-stead the Frammenti di Chiara, performance. The platform alterations inevitable in such a mixed bag of contemporary music destroy a sense of con-tinuity, and the carefulty con-structed point of the compila-tion is often lost. This, though, was the exception; every piece slotted into place, the several themes running through the evening lay happity side hy side and the standard of playing — the London Sinfonietta conducted by Knussen and Simon Joly, abetted by the BBC Singers and a bevy of soloists — was predictably and consis-

In one respect only was the mild expressionist gesturesconcert a disappointment. The first performance of Knussen's Chiara, for soto soprano, women's voices and orchestra, had been scheduled hut the composer failed to complete the coberent portion of the 16coberent portion of the 16-

composer raised to complete the score io time. He brought instead the Frammenti di Chiara, first beard in a slightly different form at the Almeida Festival in Jnnc. As I understand the rather complex archaeology of this work, what we heard were the choral parts of what eventually will be a multi-textured piece, layers essentially composed in the mid-1970s. They set the word "chaira" ("clear" in Itatian) in a variety of ianguages, creating a beautifully intricate web of glistening vocal writing. But at present they suggest only a surface, tacking altogether the kind of musculature that would give real substance and depth.

Counterbalancing Knussen's only a surface, tacking altogether the kind of musculature that would give real substance and depth.

Counterbalancing Knussen's only a surface, tacking altogether the kind of musculature that would give real substance and depth.

Counterbalancing Knussen's only a surface, tacking a sinstained, beautiful tone with lotal control and unwaverous music was the first London ing intonation, she has few minute work. Counterbalancing Knussen's own music was the first London performance of Alexander colorly a musicat offering (sic) (15B 1985), which Andrew Porter reviewed when it received its premiere at Edinburgh tast year. I must confess to finding it a difficult work to absorb, with the elements of because he "wanted to say Goehr's recent style—generous helpings of Stravinsky and Weill/Eisler, washed down by with lotal control and unwavering intensation in the ing intonation, she has few equals. She had earlier provided the high point of a fascinating programme—beautifully intense accounts of the two sacred songs of Hngo Wotf that Stravinsky orchestrated in the last months of his tife because he "wanted to say something about death and felt that he could not compose anything of bis own."

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatra/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts ap-

August 15-21

Music

PARIS

Arto Noras, cello, Brumo Rigutto, pi-ano: Beethoven, Bach, Brahms (Mon 7pm). Anditorium des Halles, 5 Porte Saint-Eustache. rina Zaritskaya, piano: One hour with Scriabin (Tue 6.30pm). Auditorium

des Halles.
All these concerts are part of the
Paris Festival Estival Taped information in English round the clock (4764 9080).

Hall (Mon). (589 8212). English Chamber Orchestra conducted by Jeffrey Tate with Ralph Kirsch-baum, cello. Haydn, Schumann and Strauss. Royal Albert Hall (Tue).

BBC Symphony Orchestra conducted by David Atherton with Howard Shelley, piano. Elgar, Peter Dickin-son and Rachmaninov. Royal Albert Hall (Wed).

Boyal Philharmonic Orchestra coo-ducted by Yuri Temirkanov with Anne-Sophie Mutter, violin. Lyadov, Dvořák and Tchaikovsky. Royal Albert Hall (Thur).

Amsterdam, Coocertgebouw. The Amsterdam Bach Soloists, with Jard van Nes, contralto, and Leo van Doeselaar, organ. Bach (Tue).

Amsterdam, Westerkerk. Hans van Nieuwkoop, organ. Bach, Mendels-sohn, Brahms (Mon). (24 77 65). Amsterdam, Oude Kerk. Organ reci tals by Charles de Wolf (Tue) und Rutger van Mazijk (Wed).

Medrid, El Escorial: Jose Miguel Moreno, lute/guitar, and Mossaiques Quartet. Boccherini, Haydn, Kohaut (Tue); Sigiswald Kuijken, François Fernandez (violinists). Marleen Thiers (viola), Wieland Kuijken (cello): Mozart and Haydn (Wed); Christophe Coin (cellist), Pat-rick Coen (forterina), Frie Hogarth rick Coen (fortepiano), Eric Hogarth (violin): Beethoven (Thur). Real Co-liseo Carlos III, Floridablanca 18. El

isseo Carlos III, Floridadianca IS. El Escorial (890 4411). antander, Norddeutscher Rundfunk (NDR) of Hamburg; Monday with vi-olinist Uto Ughi, Brahms, Strauss and Strawinsky; Tuesday, Verdi's Requiem; Thursday, Mahler 8. Plaza Porticade. VIENNA

London Baroque Orchestra. Corelli, Vivaldi, Handet, Arne, Mozart. Schonbrunn Palace (Wed).

outpel: (Panetenee Pompeiane): Lon-don Symphony Orchestra conducted by Lorin Maazel (Wed and Thur).

NEW YORK

tently excellent.

Mozant Festival (Avery Fisher Hall): Mendelssohn String Quartet with Rudolf Firkusny piano. All-Mendelssohn programme (Mon); Festival Orchestra. Gerard Schwarz Festival Orchestra, Gerard Schwarz conducting, Eugene Istomin piano, Arleen Auger soprano. Schubert, Mozart (Tue, Wed); Kalichstein-Laredo-Robinson Trio with Michael Tree viola, Caroline Levine viola and Julius Levine doublebass. Mo-zart, Mendelssohn, Schubert (Thur). Lincoln Center (874 2424). WASHINGTON

mmer Festival (Concert Hall): High-lighted by a visit from the Newport Folk Festival in August, this sum-mer-long string of popular singers and musicians includes recital performances by Neil Sedaka, Shirley Bassey, Dionne Warwick and Petula Clark. Kennedy Center. Ends Aug

simplicity and urgency, and calm illumination, that every familiar measure seemed proposed anew-rare event, and rarer still, at the start of a concert, in Beet-hoven's Coriolan! The creative temperature was a degree or two lower in Beethoven's fourth piano concerto which followed. The soloist was Emmanul Ax, whose performance — apart knit," r from ona exposed memory lapse in the first movement, and the whose stightly coy effect of some of second in his more extreme dynamic con-

its unfolding, the essence of Sanderling's Beethovenian man-

demonstration.
It was an account of such

Kurt Sanderting's direction of Beethoven's Coriolan over-ture at the start of his Prom on Thurday with the Philhartrasts — was clean, serious and altractive. But nothing in it achieved the poise and auth-ority of the overture, or blew such a fresh and powerful Beetmonia Orchestra was one of the evening's highest points. It summed up, in the perfect directness and naturalness of

Sanderling/Albert Hall

Dominic Gill

Each time I hear Bruckner's told symptomy I pray that aome door as yet undiscovered will open, and I will understand at last what quality it is in this Sanderling's Beethovenian man-ner—which achieves, in quite mysterious and invisible ways, a phenomenal concentration of a phenomenal concentration of gesture with the

Sanderling drove the opening movement forward with splendid conviction to its mysterious. withered conclusion. I suspect that not even the most sensitive and cobesive momentum can make the adagio hang together convincingly — but its climax had a kind of tattered nobility that was genuinely tmuching. The scherzo, which our pro-gramme-note called "finely gramme-note called "finely knit," remains as much a mystery to me as the finale, whose single rousing split-second is a hollow echo of

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BASE LENDING RATES

LONDON

BBC Symphony Orchestra and Singers conducted by David Atherton in Dallapiccola's II prigioniero. Also Lontano directed by Odaline de la Martinez with Peter Frankl, piano and Mark Lubotsky, violin, in Berg's Chamber Concerto. Royal Afbert Hall (Mgn) (598 E212)

METHERLANDS

(71 83 45).

Verona: Arena di Verona. Concert per-formance of Fidelio conducted by Christian Badea. The soloists intormance of Fideno conducted by Christian Badea. The solvists in-clude James King, Gwyneth Jones, Siegmund Nimsgern, Hans Tscham-mer and Sona Ghazarian. (Mon).

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Monday August 18 1986

The Danish experiment

tinues. This was the uncompromising message of Mr Palle Simonsen's 1987 draft budget, published on Friday. The experiment in question is to see whether Denmark's chronic balance of payments deficit can be corrected without a devaluabe corrected without a devalua-tion of the krone. The coalition Government hopes that tight fiscal policy combined with measures to boost domestic savings will, given time, stabi-lise the external account. Foreign exchange markets, buffeled by news of the record current account deficit in the first half of the year, have their doubts.

Market agitation is not so un-Market agitation is not so the reasonable. In relation to its gross domestic product, Denmark is running a bigger current account deficit than the US. In the first half, in spite of a near halving of the country's energy bill as a result of falling oil prices, the deficit widened to a record DKr 18bn (£1.6bn). The Danes will not

When the present Covernment took office in 1982 it faced a budget deficit of 15 per cent the state of the economic cycle, The improvement is the fruit of effective and the process man it was in the 1970s than it was in the 1970s that it was in the 1970s than it was in the 1970s that i fruit of effective curbs on public spending, rapid domestic growth and higher taxes. Den-mark has shown that a budget deficit can be eliminated without creating a slump: the un-employment rate is 6.7 per cent, the lowest in the EEC.

Strange bedfellows

imbalance. At least one eminent Danish economist is arguing that yet higher taxes are the

The logic is clear enough. The chronic current account deficit is the mirror image of a drastic sbortfall of domestic savings which, ironically, bas been exacerbated by booming business investment. Rigber taxes would represent a form of forced public savings. The Covernment, bowever, regards this as too deflationary a solu-tion. It is seeking to encourage private savings through modest tax reforms and improved pension arrangements for blue-collar workers. This may bave a small impact in the long run but is most unlikely to transform the economy's short run bebaviour.

Less risky The fact that fiscal retrench-

ment bas failed to cure Den-mark's external imbalance sug-(£1.6bn). The Danes will not have calmed nerves by to the other classic remedy: deannouncing on Friday that they have abandoned long-held plans to close the deficit by 1988.

Mr Simonsen chose instead to sources to the internationally draw attention to Denmark's competing sector remains the remarkable fiscal achievements. only viable route" for Denmark. A currency adjustment, hy improving the relative profit-ability of export industries and of CDP and many other curbing the Danes' insatiable economic horrors. Today, demand for imports, might Denmark is the only OECD country to boast a budget surplus. Moreover, it is the sort of surplus that financial depreciation is a less risky depreciation is a less risky curbing the Danes' insatiable demand for imports, might surplus. Moreover, it is the Mr Simonsen might note that sort of surplus that financial depreciation is a less risky markets understand—a surplus strategy in the disinflationary in money terms before complex 1980s than it was in the 1970s

The present Covernment has so much political credibility invested in the strong krone policy that devaluation would policy that devaluation would be very much a last gasp option. It would certainly he opposed by Denmark's EMS partners in the wake of Ireland's recent move. The fact remains, bowever, that pegging the krone to the D-mark made more sense A current account deficit that is proportionately higger than America's and a fiscal policy that is tighter than West Germany's make strange bedfellows. Government red ink is the usual counterpart to a big external deficit; indeed fiscal retrenchment is often the prescribed cure for external biggest deficits in the world.

Entrepreneurs in space

THE US Covernment's decision to take the National Aeronautics and Space Administration (Nasa) out of the business the problems which caused a tion (Nasa) out of the business the problems which caused a of launching commercial satellaunch failure at the end of May, lites is bold and welcome. It the fifth fault in 12 ariane missions. This will make it harden litea is bold and welcome. It will add to the sbort-term sions. This will make it harder worries of some customers, and could allow rivals in Europe, Japan and China to grab an important share of the commercial market. But the announcement means that an inherent flaw in the US space shuttle programme is finally inherent flaw in the US space sbuttle programme is finally being tackled and will encourage a much more entrepreneurial approach to space. Over the next few years this in turn should lead to a wider variety of choice and a more secure service for the commercial satellite industry. From the beginning, the trouble with the Shuttle was

mercial satellite industry.

From the beginning, the trouble with the shuttle was that it was required to satisfy several quite different design requirements. Roughly half its workload has involved the ejection into orbit of commercial satellites for a fac in ejection into orbit of commercial satellites for a fee. In addition, it bas bad to push ont into much lower orbits very large spy satellites for the Pentagon, this being a necesary condition for financial backing from the Defence Department in the early 1970s.

The bas also had to lift people It bas also had to lift people above the atmosphere to the above the atmosphere to the fringes of space and provide a platform for experiments carried out by private companies to investigate novel enterprises such as low gravity materials processing.

Flights suspended

As a result, the shuttle developed into an unsatisfactory amalgam of three different webicles. Nasa was unable to avoid bring down the cost of in-dividual missions as quickly as dividual missions as quickly as it bad once boped, with only a amall fraction of the costs of a typical trip being recouped from commercial customers. Conventional expendable rockets can throw objects into space much more cheaply than the shuttle, yet the dominating position of this beavily subsidised agency made it very difficult for the US private sector to get a worthwhile position in the market.

The Challeoger disaster last January, which destroyed one of the four shuttles and killed seven astronauts, forced a rethink of US space policy. In the event, the decision to pull out of commercial business has reasserted its leadership role

government funds, and will probably use Nasa facilities for flight operations. Similarly, although Arianespace has large private-sector backing, it too relied on government develop-ment spending.

So there will no doubt he scope for continuing arguments between the US and its rivals about covert goveroment subsidies. But the balance between public and private funding for operating costs will be fundamentally changed, and companies like Transpace Carriers and Ceneral Dynamics will bave a real chance to make a mark.

a mark.
All this will have a big impact on the character of Nasa, which has always been anxious for political and financial reasons to keep a foot in as many camps as possible and to avoid being seen as an arm of the LIS military establishment. the US military establishment. Now, the proportion of its de-fence related work seems bound

The Challeoger disaster last risk that this project will January, which destroyed one of repeat the mistakes of the the four shuttles and killed seven astronauts, forced a rethink of US space policy. In the event, the decision to pull for the time being, the US bas out of commercial business has been made easier by the problems of Ariane, western opening the way to newcomers.

ENERAL MOTORS is tha world'a biggest and rich-est automotive group hut it bas still bad to admit defeat it bas still bad to admit defeat in the beavy truck business. In a move which will send shock waves through the industry world-wide, GM effectively is handing over its North American beavy truck operations to Volvo of Sweden.

While the deal announced on Friday directly affects only While the deal announced on Friday directly affects only North America — where GM's beavy truck operations will be merged with those of the Swedish group's Volvo-White subsidiary, under Volvo's control — it has wider implications for an industry in need of restructuring to improve its compactivity and profit. competitiveness and ability.
"This marks a new stage in

the restructuring of the global beavy truck industry," says Mr John Lawson, bead of the automotive forecasting team at DRI Europe, the consultancy group. "So far we have bad many negotiations and a number of attempted mergers between companies whose future is in some doubt. But this is the kind of co-operative venture that many smaller companies fear the most co-operation from strength between two of the giants whose long-term future seems assured. And other major com-panies must now be reconsidering their positions."

The deal underlines the fact

that complete commitment is necessary if a company is to have any chance of success in the heavy truck husiness today. Heavy truck operations represent a very small part of GM's total \$90hn annual sales. GM's management seems pre-occupied with cars and the recentlyacquired high-tech companies Hughes Alreraft and Electronic Data Systems.
It appears to have no inclina-

tion to spend the millions of dollars needed to hring its ageing North American heavy truck range up to date when the sector is involved in major up-beaval, is plagued by over-capacity and fierce price com-petition—and when forecasters say there are no prospects for

GM's UK-hased European subsidiary, never counted for much in the sector — for vehicles over 16 tonnes gross weight — and is by no means big enough to stage a revival on its own now that its parent has opted out.

CM's attempts to find

partner for Bedford, first MAN of West Cermany and then Leyland in Britain, bave fizzled

out.
In contrast, Volvo, already third-largest of the world's heavy truck producers after Daimler-Benz of West Germany and France's state-owned Renault, has shown aggressive determination to remain among the long-term survivors in the global beavy truck industry.

Volvo bas already taken advantage of weaknesses among the North American truck producers. In 1981 it paid \$75m for the assets, including three factories, of the bankrupt White Motor, and calculated that another \$75m would be needed to get the organisation into the

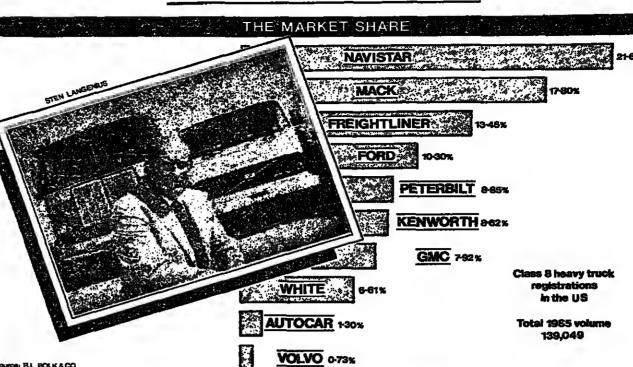
Other European groups have had the same idea. Daimler-Benz hought the then-ailing Freightliner, while Renault invested in Mack Trucks to take effective control. Mr Sten Langenius, president

of Volvo Truck Corporation, insists his group has to be represented in the North American

But it will take time. As Mr itself out of a husiness which sented in the North American

Langenius says: "It will not it had already practically given

VOLVO-GM TRUCKS DEAL



Shock waves through the industry

By Kenneth Gooding, Motor Industry Correspondent

heavy truck market, which is about the same size as that in Western Europe. He says the company needs the volume to cover the cost of its commitment to vertical integration.

Volvo helieves the best way to produce beavy trucks is for the manufacturer to provide all the key elements in the driveline — engine, gearhox, axles.

"There is no way an integrated producer can be viable without a presence both in the

without a presence both in the US and Europe to spread the development costs nver bigger volumes of ontput," be argues,

A complete commitment is necessary

Those costs are accelerating. Volvo Truck spent SKr 800m (£77.6m) in 1983 on research and development, SKr 958m in 1984 and SKr 1.1hn last year. Mr Langenius estimates the bill will rise by another SKr 50m to

group in a better position to cope with the competition in the beavy truck markets of Western Europe and the developing world.

Years

years

years

years

pay off in the first two years because of the restructuring and transition costs. It will take some years before the deal will pay off in a good way."

To a great extent this is be-cause in the US Volvo la not trying to force its integrated driveline philosophy on unreceptive customers. White Trucks and the Autocar vehicles which Volvo-White also produces in the US are still sold with engines, transmissions and axles from independent suppliers—as is the case with the vast majority of US beavy trucks.

However, some White trucks with Volvo engines installed are already operating on trial in some big US fleets and although it is seen as a long-term project, all future White trucks will he designed to incorporate key Volvo components. Currently Volvo produces all its engines, transmissions all its engines, transmissions and axles in Sweden then sends them to its factories in other parts of the world—Belgium, Scotland, Brazil, Iran, as well as the US-where complete vehicles are assembled.

By adding GM's 310 beavy By strengthening Volvo's hase in North America, the deal with GM should put the Swedish year's 12,000—a useful addition year's 12,000—a useful addition to the Swedish company's ontput of trucks over 16 tonnes, which was about 42,000 last

up by default. Ford has achieved the same result this year in Europe when it handed over its UK-based medium and heavy truck operations to a new joint venture company managed by Iveco, the Fiat-owned beavy commercial vehicle producer.

The so-called Class 8 (over 33,000 lbs gross weight) GMC trucks which are the subject of the Volvo arrangement are now 12 years old and have been losing market share rapidly in the past two years.

"We could see what was com-ing. GM either had to spend millions on new GMC trucks or merge with someone," says one of GMs rivals. Simply stopping production was not an option because of the damage that would inevitably do to the dealer network. GM intends to stay in the profitable light and medium truck business and it needs to keep the network

GM also had to consider the dramatic changes currently affecting the character of the haulage industry in the US, changes which seem certain to drive down demand for the heavy, Class 8, vehicles.

Until recently, the US haulage industry has been very closely aupervised by the Interstate Commerce Commission. The ICC regulated entry to the rear.

In the meantime GM will ease tself out of a husiness which t had already practically given

haulage industry, along with the markets served, commodities carried, routes to be used and endless other details,

This has now been hlown view that all this regulation bas produced a remarkably inefficient baulage industry in

For example general bauliers, who could carry loads for anyone, have been running trucks fully loaded only 10 per cent of the time and at least 30 per cent of the time trailers were completely empty. Private car-riers, who were permitted to shift only their own goods, ran fully loaded only about half the time because it was unusual for

The deal will help eliminate excess capacity

a truck to have a load to bring back to base.

Those making guesses about the impact of de-regulation say the long-haul business will shrink sharply. No longer will coast, New York to California trips. Most journeys of over 700 miles will be by "piggy-back," where the truck trailer is carried by rail for part of the journey.

This should limit the number of heavy-duty trucks required in the US in future.

De-regulation is also bank-rupting small banlage com-nanies and forcing the larger ones into mergers. The large ones into mergers. The large groups are using computer technology to ensure their trucks are used much more efficiently. On top of all that, beavy

On top of all that, beavy trucks ara lasting longer—witness the 500,000 mile warranties being offered by soma manufacturers.

The concensus among the truck producers is that, whereas annual sales of Class 8 trucks once peaked at 180,000, the best to be expected in future is 140,000 and the industry must prepare itself for an average demand of 120,000 heavy trucks a year.

a year.
The GM Volvo deal will belp eliminate some of the excess capacity. Sooner or later, production of the GMC beavy trucks in Pontiac, Michigan, will come to an end, leaving the new Volvo-GM Heavy Truck

new Volvo-GM heavy Truck Corporation to supply from the former Volvo-White factories in Virginia, Ohio and Utah. GM bas no qualms about mar-keting other companies' pro-ducts if it can make a profit on them. For example, it bas been importing medium trucks from its 40 per cent-owned Japanese associate Isuzu and aelling them in the US as Chevrolet Forward and Chevrolet Tiltmaster.

and Chevrolet Tiltmaster.
Other beavy truck producers have seen the writing on the wall. Freightliner, Daimler-Benz's North American subsidiary, acted early and closed two factories in 1981. Paccar, which makes the Kenworth and Peterbilt trucks, has announced the second to cut its canacity by plans to cut its capacity hy one-third by closing two fac-tories and hopes to improve its dealers' prospects by importing medium trucks huilt by Volks-

medium rucks unit by voks-wagen of Brazil.

Mr Peter Rupp, chief execu-tive of Freightliner, points out that the combined Volvo-GM organisation will by no means dominate the Class S sector and claims his company and other majors such as Navistar (formerly Interoational Harvester) and Paccar have nothing to fear from the new alliance. It is not a had Idea for two

of our competitors to make some impact on the over-capacity," be adds.

Like others in the industry, Mr Rupp predicts: "America will see more mergers in all sectors of the truck business—not just Class 8—now that the Japanese (Hino, the Toyota associate, Nissan Diesel and Mitshihi) are coming in."

Mr Thage Berggren, Volvo-White's chief executive, says that Class 8 will he the main sector to watch and that 1988 will be the crucial year.

That is when new noise and emissions regulations come into effect and "a lot of product changes and a lot of long-term investment decisions based on the potential future profitability of the beavy-duty business will come into play."

The changes in the regula-tions, he feels, " are likely to force changes in the composi-tion of the beavy truck industry in the States even more than any sharp drop in Class 8

DRI's Mr Lawson agrees and particular might well be in-terested in linking with a US producer to gain access to a dealer network.

He also feels that if the Volvo-GM merger is reasonably successful it might well he ex-tended to Europe, a move which would transform the competi-tive position.

Schwab's lost

'rare jewel' It seems that Charles R Schwah

who has abruptly quit as a Bank-America board director, bas regretted the decision to sell the discount hrokerage firm that hears his name to the west coast banking group almost since the day the \$53m deal was done in 1981.

The deal, which took more than a year to clear the regula-

tory authorities, was seen then as a major coup for the west coast banking group, and its president Samuel H. Armacost. Schwab founded Charles Schwab & Company in 1971 with schwab & Company in 1917 with a \$100,000 investment. He quickly turned the firm into the United States' biggest discount brokerage business He ended up as the group's biggest in-dividual sharebolder with stock worth about \$17m in the late 1970s—and seats on both the bolding company and hank

boards. When the acquisition was finally completed early in 1953 Schwab said "By a merger with a multi-faceted financial services organisation auch as Bank-America, our customers stand to

gain from our new diversifica-tion and strength."

By last year, with Bank-America posting a series of buge losses, mainly caused by the need to bolster reserves to cover problem credits. Schwab had changed his mind. After watching BankAmerica's share price slide he sold most of his stock for prices well below the values ruling at the time of the deal.
Then Schwab, who continues

Then Schwab, who continues to run the brokerage unit as its chairman and chief executive, offered to buy it back from BankAmerica. But Armacost refused to sell. That was understandable as the Schwab business has emerged as a rare jewel in BankAmerica's otherwise gloomy operations. sending a mechanical digger and crane to remove the standable as the Schwab business has emerged as a rare lewel in BankAmerica's otherwisc gloomy operations.

BankAmerica reported a stunning \$640m second-quarter loss this year. But Schwab's profits rose to about \$10m — a fivefold increase. Schwab's revenues rose to \$194m, and it bas recently been adding 35,000 new accounts a month.

Schwab, aged 49, is known sending a mechanical digger and crane to remove the memorial arguing that it was in the way of the traffic and in the way of the traffic and increase. The memorial assety risk. The monument, weighing about 10 tonnes in all, is being put aside for the time being with the idea that someone may want it.

The mayor's gesture (made, he says, after consultation with party leaders, thereby bringing the Madrid government into the controversy) bas brought a Bramail, until recently being the Madrid government into the Bramail, until recently being the Madrid government into the Bramail, until recently being the Madrid government into the Bramail, until recently Bellich.

Men and Matters

ment, and an active boardroom dissenter. He is understood to bave been among a small minority of BankAmerica directors who looked favourably on the abortive hid by Sandford Weill, the former American Express president, to take over the bank and replace Armacost as chairman and chief execu-

tive earlier this year. Schwah is also believed to have been a leading campaigner for cust-cutting measures, and the elimination of the bank's stock dividend — an action the group finally took in January: The Wall Street speculation

is that Schwab has not given up bope of buying back the discount brokerage business, even though Armacost and Bank-America continue to insist it

BankAmerica's current manage-, aervative minority on the city

Account closed?

Deutsche Bank may be about to lose prematurely a aenior mem-ber of its executive board. Eckart van Hooven, aged 60, wants to take on the job of economics senator (local minister) in the city-state of Ham-

hurg.

He bas already been promised the post if the Christian Democrats overturn the ruling Social Democrats in the Hamhurg elections in November. Van Hooven's intended move

comes as a double aurprise. It is rare in Germany for a senior businessman to go into politics, or indeed for a politician to make the jump the other way. Also, it is about as rare for a member of the Deutsche board More than 10 years after his death, Ceneral Franco has been declared a menace to read to leave before the usual retiring age of 65 as it is for instrumentalists to desert the Berlin Philharmonic

declared a menace to road safety.

That ultimate iodignity bas been dealt by the town of Jaen in Andalucia, which, until the other day, boasted a prominent full-length statue of the general in his army uniform, standing on a massive stone block.

The new socialist mayor, Jose Maria de la Torre Colmenero, decided to make his mark by sending a mechanical digger and crane to remove the memorial, arguing that it was

accounts a month.

Schwab, aged 49, is known flood of protest calls and an to have been a vocal critic of angry response from the congamekeeper about to turn

poacher.
After more than 40 years' army service he is joining Vlekers, the tank maker and engineering group, as a consul-tant and non-executive director. It was Sir David Plastow, Vickers chief executive, who invited him to come aboard. The two men are old friends. Bramall is to become a non-executive director of Vickers Defence Systems, one of the group's six-core businesses, and a defence adviser to the main Vickers board.

His wide foreign contacts should prove useful in Vickers' search for export orders.

Under Civil Service rules, the appointment bad to be cleared by the Dlamond committee which vets moves by public servants into the private sector. Bramall will take up his new job next month nine months after his retirement.

Since giving up the chair of chief of the defence staff Bramall has concentrated on bis duties as Lord Lieutenant of London and on gardening. He is also to join the committee of the MCC shortly. In his day he was a useful opening bat, dispatching many a fast bowler on the playing fields of Eton.

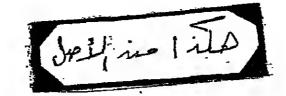
Labour's baby Other left-wing magazines look

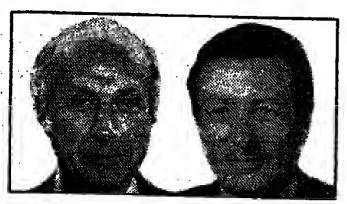
set to respond to the challenge of a new editor at the New Statesman and the prospect of Statesman and the prospect of a livelier leftish press.
Stuart Weir, editor of the Labour Party's discussion journal, New Socialist, has just spent a month away from work on paternity leave.
In his time off with the new labour and the command with command the command with command the command with command the command

baby be came un with some bright ideas for the magazine. When be returned staff cheer-When be returned staff cheerfully tolerated his suggestion that a forthcoming issue should examine the politics of natural childbirth. They were slightly dubious, bowever, of bis idea that the front cover should carry a big close-un of e baby. They were dumhfounded when Weir went on to suggest that the cover should be devoted to the new child star of the movement—bis own haby.

Observer







• Georges Pebereau and Jean-Maxime Leveque

French privatisation: the changes at the top

An inevitable fact of French life

By Paul Betts in Paris

"OUR SUMMER game of corporate musical chairs must appear a little bizarre to Anglo-Saxons," remarked e French banker the other day after that conservative Government of Mr Jacques Chirac appointed chairmen to 24 of the country's blggest state banks and industrial gest state banks and industrial means which are all earmarked appointments. "The judgment of Solomon" was how the left-wing independent daily newspaper Liberation sarcastically described the nominations.

Among the 12 reconfirmed in their posts were chairmen with a strong Socialist links, such as great the strong socialist links, such as my defence and electronics. men to 24 of the country's blg-gest state banks and industrial groups which are all earmarked for privatisation.

If the corrent shake-up at the

top of French state sector enterprises may seem surprising to outsiders, if has been accepted in France as an inevitable fact of French political and econo-

After the sweeping nationalisations of industrial groups and banks by the Left when it took power in 1982, it was regarded as a foregone conclusion thet the Right would seek to place its own candidates in plum state sector jobs when it returned to power. That has always been part of the spoils system of French politics. Even before the Right had won the parlia-mentary elections in March, speculation about who would be picked to lead which group became a favourite party game

"Ironically, by nationalising so many industrial and hanking groups, the Left has now handed them on a silver platter to the Right. If they had not been nationalised, the Chirac Government would never have had the opportunity to place its friends in some of the key jobs in French industry and finance with such ease before returning these groups to the private sector," says e veteran executive of one of the large enterprises nationalised by the Socialists

gone to great lengths in recent various members of the right-weeks not to appear blatantly wing coalition of RPR neoweeks not to appear blatantly wing coalition of RPR neo-partisan in their choice of Gaullists and UDF centrists

launched a purge in the executive suites of newly nationalised was forced to acknowledge that companies after it took power, not all the left-wing nationalisations had been a disaster, state enterprise chairmen, the right-wing Government replaced only half of the 24 chief stories, returning to profit, or executives in last month's seeing profits increase, after

Futures as an

lated industry managing around \$3bn in authorized funds using

registered futures trading advisers who report their results

in a common format. There is also a highly developed for-

ing unit trusts and the self-regulatory structure that the City is adopting.

The primary users of the

the primary users of the futures markets are trading companies who need a deap and liquid market to hedge their price risks. This parket is provided in part by other trede houses, but also in substantial measure by privete individuals and institutions who seek to profit from the accumulation.

tion of risk. This parallels the value of the private speculator to the equity markets.

seek to profit from the an

tat for risk disclosure.

The DTI's consultative docu-

investment

From the Ghairman, Association for Futures

son defence and electronics group, once a leading member of the Socialist Party's Far Left

Geres faction, and Mr Rene Thomas, of Banque Nationale de Paris, the country's largest commercial bank, and e friend of President Mitterrand At the same time, chairmen without any obvious political connections, like Mr Georges Pebereau of Compagnie

Pebereau of Compagnie Generale d'Electricite (CGE)— whose dismissal was the most surprising of any of the new moves—and Mr Bernard Pache of the Pechiney aluminium and metals group were dropped. Some with rightist connections were also dropped. At Paribas, the venerable French benque d'affaires, for example, the Government replaced Mr Jean-Yves Haberer, e former director of the French Treasury during the Giscard d'Estaing presidency and before that a chief aide of the Gaullist minister Michel Debre.

Mr Chirac's efforts to display

as pragmatic an approach as possible to the sensitive issue of state company nominations re-flects the political constraints imposed on the neo-Gaullist Prime Minister by the problems of cohabitation with President Mitterrand. Unlike the Left in 1982 which could count on a comfortable majority in the National Assembly to back its

four years ago.

But Mr Chirac and Mr Chirac has only a fragile fourEdouard Balladur, his Economy seat majority. The conflicting
and Finance Minister, have ambitions and aspirations of the supporting his Government has Unlike the Left, which not mede his task any easier. Moreover, the Government

major restructuring. The management of many of these groups had begun to win the confidence of investors and markets. The Government, anxious to see its privatisation programme get off to a smooth and successful start in the eutumn, has endeavoured not to disturb this process.

For all these reasons, Mr Chirac had to execute a careful political balancing act. To content the bawks on his right, thirsting for revenge after what they regarded as a Socialist witch-hunt in 1982, he replaced heads of companies who had been closely linked with the previous government's industrial and nationalisation policles. Thus, Mr Jean Peyre-levade, an aide of former

• Jean Gandois

THE STAR role in last month's corporate ballet un-doubtedly goes to Mr Jean

Gandois. A former head of

the Rhone-Poulenc chemicals group, a steel industry specialist and a man with the reputation of being one of

reputation of being one of France's leading industrial troubleshooters, Mr Gaudois has just become chairman of the Pechiney aluminium and metals group—its fourth in as

Pechiney is an extreme case of the musical chairs

syndrome. More often than not the top state enterprise chairmen are chosen from a

small group of leading indus-

trialists who switch from one

Socialist prime minister Pierre
Maxime Leveque, the ontspoken
Mauroy, and chairman of the former chairman of Credit Gommoved although both right and left openly acknowledge that be did a remarkable job at the large investment bank.

Other victims of their Socialist antecedents were Mr Socialist antecedent

Other victims of their Renaud de la Geniere, former socialist antecedenta were Mr governor of the Banque de Loik Le Floch Pringent, the bead of the Rhone-Poulenc chemicals group and a former directeur de cabinet of Mr Government appointed Mr Jean-directeur de cabinet of Mr Rene Fourtou, a management Pierre Dreyfus, the Socialist consultant who specialises in the pharmaceutical sector but whose main qualification for the Gredit Lyonnais, the country's job may have been his close second largest commercial bank. There were also a number of dent Valery Giscard d'Estains.

There were also a number of dent Valery Giscard d'Estaing, prominent candidates, displaced His appointment reflects Mr under the Left, who were in the Chirac's efforts to balance the wings to return to the helm of a state enterprise. Mr Jean-party and the ceotrist UDF

replace Mr Bernard Pache, the respected, apolitical chairman of Pechiney, to provide a job for Mr Jean Gandois, a former

to Mr Jean Gandois, a former chairman of Rhone-Poulenc. Wherever possible, according to Mr Balladur, the Economy Minister, the Government tried to replace chairmen with candi-dates from within their groups to preserve management con-tinuity and avoid the internal upheavals caused by the arrival of outsiders.

candidatea were In-house

Pechiney must also develop

further its activities in

special metals and new high

technology materials. Mr Gandois says he would like

to see the company's value

high technology businesses increase their share in the

overall turnover of the

Since arriving on July 28,

Mr Gandois has been under-taking an extensive review of

its balance sheet and hrush

up its image to attract pri-

group.

ded metal fabricating and



selected next month hy the Government as one of the first two or three state groups to kick off the privatisation pro-The replacement of Mr

Pebereau at CGE was the most surprising of the lot. Mr Pehereau, one of France's most urbane and accomplished deal TTT's telecommunications assets.

But Mr Pebereau's wheeling end dealing bad left bim with many enemies. Moreover, his penchant for empire building seems to have worried the

Mr Alain Madelin, the Industry Minister, said that CGE, after the heady years of expansion under Mr Pebereau, now needed "a little stability." To this end, the Government appointed Mr Pierre Suard. Alcatel's vice-president, as CGE's new chairman.

Pechiney's operations. He suggests that early privatisation would probably not be wise for the group. It must be given time to strengthen its believes the strengthen its Mr Suard has the reputation of being a dour manager who did well at CGE's Gables de Lyon cable subsidiary before going to Alcatel. He must now put the Pebereau empire in order in preparation for GGE's privatisation

Negotiations on the sale of half of Pechiney's interest in the new aluminium smelter In addition, the Government of Becancour in Quebec to kept on among others, the Reynolds Metals of the US, begun under his predecessor, successful management team of Jacques Stern and Francis Lorentz at the Bull computer True to his strong and independent temperament, he resigned from Rhone Poulenc

group, Mr Jean-Louis Beffa, the chairman of Saint Gobain who replaced Mr Fauroux when the former chairman of the glass and pipes group was appointed by the Socialists to head the Ecole Nationale d'Administration, as well as Mr Michel Albert et the AGF insurance group and Mme Yvette Chassagne at the UAP insurance company, although she will be stepping down shortly on reaching the

distance Itself from the Socialist approach in 1982, Mr Chirac and Mr Balladur bave made a point of saying that some of the dismissed chairmen, whose Paribas is expected to be elected next month by the Government as one of the first wo or three state groupa to cick off the privatisation proof new chairmen had probably been the most unpleasant task he had had to undertake since becoming Economy Minister.

But with one or two exceptions, the Government appears makers, had just negotiated the laodmark agreement with ITT whereby CGE's Alcatel subsidiary will end up controlling a huge joint venture ebsorbing with President Mitterrand, it lo have pulled off a smooth poliwas firmly in the driving seal by changing chairmen it felt were too openly connected with the previous Socialist Administration. On the other hand it has succeeded in displaying greater fairness than the Socialists by keeping on several state chairmen appointed by the former left-wing administration.

> When the remaining 40 chairmen of the smaller state groups have been chosen (before the end of this month), the road will be clear for the autumn lannch of the Government's privatisation programme.

But if the new chairmen expect to take direct cherge of privatisation on behalf of their respective groups, they likely to be disappointed.

Mr Balladur has already called some of them in to say that the Government expects them to manage their com-panies efficiently and independently, but to keep their noses out of the privatisation issue at this stage. He made it clear that his ministry would direct and orchestrate the privatisation programme and reminded the new state chairmen that until further notice the Government was still their principal share-

Even with a Government which likes to flaunt its free-market and liberal commitment. dirigiste habits die hard in

THE GANDOIS DIMENSION big job to another. In shirt-sleeves in his new

office last week, Mr Gandols acknowledged quite candidly that many Pechiney managers had been dismayed by his arrival. He told the Financial Times in an interview: "Some even suggest that there will probably be another new chairman after the next French elections and that the job of chief executive depends more on the political environ-ment than anything else. I too think this is unhealthy."

Mr Gandois replaced Mr Bernard Pache, who is now expected to take over the French coal board as a consolation prize. Mr Pache and his predecessor Mr Georges Besse, who left to tackle the restructuring of the Benault state car group— succeeded in returning Pechiney to profit.

Consistent with his reputation as a no nonsense indus-trialist, Mr Gandols appears resolved to make his own mark on Pechiney. However, he is likely to follow the general strategic line of his two immediate predecessors, Messrs Besse and Pache. Following the successful re-structuring of Pechiney

around its core aluminium and metal fabricating opera-tions by the two former chair-men, Mr Gandois intends to steer the group into what be calls "its future dimension." He would like to see Pechiney become more European.

The world's third largest a in m in iu m producer, Pechiney has extensive operations in North America, the Far East and Australia. Mr Gandois would now like to see its European presence Loss-making operations-

"haemorrhages" as he calls them - will have to be re structured or cut. He suggests that measures are likely to be taken at Pechiney's loss-making copper transforma-tion business which lost FFr 200m last year on sales of FFr 3hn. Total group net profits were FFr 732m on sales of FFr 36bn.

He also intends to improve the competitiveness of Pech-ney's upstream basic alumi-nium production operations be taken at Pechiney's loss-

nium production operations while consolidating the group's high value added operations like its US Howmet Turbine components subsidiary and its nuclear

in 1982 because he claimed he was being held hostage by the Socialist government. Along with Mr Roger Faroux of Saint Gobain, be was one of only two chairmen kept on by the Left when

are continuing.





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Letters to the Editor

Sir,—Your leader (August 12) on unit trusts expressed some widely held, but nonetheless groundless misconceptions about the use of futures as an investment As a result of past scandals, current legislation does not regulate but instead dramatic growth in output per head from the end of 1960 which was largely a cyclical recovery prohibits the public sele of collective investment schemes, probably overlaid with an element of "shedding of the below average." often driving them into less well regulated offshore struc-

What I am arguing against In the US, the regulators have for many years taken the oppo-site point of view. As a result, there is a thriving, well regunow is gloom engendered by the apparent halt in manufacturing productivity growth in the past year. This is partly the result of e cyclical downturn and partly the result of an output measurement error. This seems to me a consistent position. Back in 1983, writing just before the considerable recovery in investment that has occurred in the meantime, I was too gloomy ment also shows a rational approach to the problem. Far from liberating the futures investment industry, it instead brings it within a proper framework of regulation and control through the system for authorisabout the nntlook. Then as now I stressed that productivity growth depended significantly on the rate of capital formation. And that depends in part on

Nuffield Gollege, Oxford.

Unemployment statistics

From Mr J. Shields and Mr M. Cornelius Cornelius
Sir.—The controversy surrounding the use and abuse of
unemployment statistics has not
been illuminated by the beadline given to the survey carried
out on behalf of the Committee
for Research on Public Attitudes (August 8).

to the equity markets.

Futures markets, like the Stock Market, benefit from the participation of the smaller private investor through properly constructed collective investment schemes such as unit trusts which diversify risk and provide him with professional management The survey, rather than ask individuals about their own experience, questioned 1,030 people (nearly a tenth of whom people (nearly a tenth of whom were unemployed) about what they thought was the experience of unemployed people known to them. This may have been interesting as an academic exercise to investigate the way that false perceptions are established. It was hardly a plausible their few quantificing or vacalastic All the reasons that led to the lished. It was hardly a plausible basis for quantifying or reclassifying the extent of the unemployment problem in the UK. It is true that the report itself disarmingly admitted that its "bearsay" evidence could not be related directly to national united. employment figures and that its employment ngures and that its methodology and findings might be "attacked as nonsense." But it then went ahead and made outlandish claims about only 900,000 to im people in Britain being "genuinely unemployed."

The reports tachnique for

The report's technique for establishing this peculiar statistic was to divide arbitrarily

only 29 per cent of those known personally were felt hy respondents to be in the single category of people who "desperately want work and try hard hut cannot get e joh" rather than one of the other eight categories such as those who can gories such as those who can only get "such lowly paid work that they are no worse off being on the dolc and drawing benefits."

One wonders how reputable statisticians or commentators could claim that such results suggested that only 29 per cent of the recorded unemployed, or of the recorded unemployed, or Im people, are genuinely un-employed. It is particularly curious thet they chose to over-look another question in the survey indicating that only 28 per cent of respondents thought that the official estimate of unemployment actually did overstate the number of people genuinely unemployed. macroeconomic policy. John Muellbaner,

Contrived survey statistics may make good beadlines. They do not lessen the seriousness of the problems facing the economy. Unemployment, affecting 3m to 4m of our people remains the priority Issue. Jon Shields (Director),

Mark Cornelius,
Employment Institute,
Suite 107,
Southbank House,

Planning appeals

From Mr D. Harrison
Sir,—I feel compelled to support Mr Jackson whose letter you published on August 7. Particularly, I am concerned with the conflict of interests between the desire to prevent the further decay of the inner cities and the natural desire to see out of town or edge of town. see out of town or edge of town developments which inevitably developments which thevitably threaten the status quo in the established centres. Inner city decline is inevitable if e significant part of retail trade is syphoned off into the new edge of town locations. You published a letter of mine some time are about enterprise zones. time ago about enterprise zones where I indicated that these were yet another interference io the market and subsequent events have shown how my conclusion was correct. As Mr Jackson says, there is clearly a need for some sort of legal aid support for representing the views of small groups and only in this way can sufficient repre-

that the interests of the shopping public will be put et risk. Fox and Harrison,

Towards fairer taxation From Mr S. Green

From Mr S. Green
Sir,—The answer to Mr Miller
(August 12) is that taxation
takes away, it does not give.
The higher-paid do not, under
our present system of mortgage
relief, receive more, they
merely bave e little less taken
away. If one extends Mr
Miller'e logic, why should personal allowances be given
against higher rate taxes?
Surely it would be fairer that
they should only count against
the standard rate otherwise they
are more valuable to high are more valuable to high earners than to basic rate tax-

Surely the solution is to abolish all tax relief except for a transfereble, and substantially higher, personal allowance and rate. Thus equity and redistribution could be achieved since the higher paid would be since the higher paid would be paying a higher average rate and the lower paid would not he taxed at all. S. J. Green. 2, Friars Lane, Richmond, Surrey.

Flying north of Watford

Sir, — I wonder if Sir Peter Massfield would have written his letter (August 12) rather differently if his home were elsewhere than the southeast. I understand that statistics show that 10 per cent of air show that 10 per cent of air passengers travelling through London (or, to put it in the words of the researchers, who are presumably London-hased, only 10 per ceot) are going from or to places outside the south - east. It would surely he simple to reduce the need for that 10 per cent to congregate on London cent to congregate on London by licensing flights into London only on condition that the air-lines take one flight in 10 currently passing through Loodon through airports north of Birmingham or west of Bristol.

If this were not sufficient to reduce traffic in the south-east to manageable proportions, dif-ferential fees could be introduced to encourage some of the

braver Londoners to venture north of Watford . Similar lateral thinking could be applied to Treasury thinking recruitment problems which featured in another article in the same edition. If it cannot recruit successfully in the south-east, why noes not the Treasury move the jobs to "such parts of the south-west

development of the equity unit trust also justify the extension of this successful regulatory of this successful regulatory framework to futures and options-based investments.

D. M. Anderson. omes St. ECS. Productivity

growth From Mr J. Muellbauer Sir,—Geoffrey Dieks (August 12) misrepresents what I wrote in April 1988. My views on the underlying trend in productivity growth are largely unchanged. My latest estimates confirm My latest estimates counting those responded in e discussion paper in November 1984. As I those people "officially classified as unemployed" into nine different categories and then ask a genulae breakthrough which began in 1980." What I was respondents how many were larguing against then was the known personally to them in arguing against then was the cach one. It transpired that the relevant time.

I think Mr Jackson's final and Scotland"? B. R. Dewing. 20, Priory Rd, Molvern, Worcz.

FINANCIALTIMES

Monday August 18 1986



Terry Byland on Wall Street

Chartists ring a bull bell

STOCK-MARKET prospects have improved since gains in bonds began to signal expectations of new moves to lower global interest rates - but you will have to jump smartly and there will be no prizes for late arrivals. That was the message sent out last week from chartists and more pragmatic analysts alike.

Even those with a positive view of the hlue-chip rally express some doubts about the wider market. Both the over-the-counter and reflect the subjective judgments of American Exchange stocks have industrial and other leaders culled American Exchange stocks have industrial and oth been slower than the blue chips to hy questionnaire. recover from the shakeout of July.

However, the good views first. Mr Joseph Barthel, who wields the charts for Butcher & Singer, the Philadelphia hcoker, sees ample evidence that "a strong stock-market bottom" has been established. Based on the ratios of large block deals (10.000 or more shares), the stock market looked heavily oversold at the end of July.

Indeed, the seller/huyer ratio had dropped close to levels seen last September, or January, when they proved the foundation for a sudden shift on to the huying tack. The shift has already started this time round, and the institutions were elready net buyers in the final days of last month, according to Mr Barthei's charts.

Several other significant charts are also turning hullish. NYSE price momentum fell substantially at the end of July, again indicating a heavily overbought market, which has already been partly recovered. An index of stock-index futures sentiment - measured by percentage of

0/ -0/-00						
Index	% off 1986 peak					
DJ Industriel	-2.8					
8&P 500	-22					
Masdaq OTC comp.	-7,53					
Amox	-4.8					

advisers expressing bullish views has dropped into a zone that has previously foreshadowed a signifi-

The charts quoted so far tend to reflect activity in the main stocks, and bear out the view that the lead ing indices might soon challenge the peaks so abruptly levelled at the beginning of July.

But the chart image thrown by the secondary stocks is less favour-able - indeed Butcher & Singer goes as far as to warn that cumula tive evidence now confirms that a bear market for the Amex and OTC markets has begun.

In terms of strength relative to the NYSE composite index, the OTC composite began to fall sharply in mid-June and is beading down to-wards the levels of the shakeouts of 1982 or 1984-85. The index has now broken decisively through the trend line established since mid-1985. Volnme on the OTC markets has also begun to drop sharply, a further sign of a weaker market, says

In the case of the American Stock Exchange, the signs are perhaps less clear, even to the chartists. The rally in the oil price has produced a mild recovery in some of the domes tic-energy issues quoted on the

That apparent weakness in sec-ondary stocks casts a cloud even ondary stocks casts a cloud even over the optimism in the blue-chip sector. In their final analysis, the chartists are only prepared to see a "selective rally" taking the Dow Jones industrial average to new highs, only to be followed by a cyclical bear market with a 15 per cent to 20 per cent downside risk, starting early next year, or even earlier.

There is support for the bearish case, too, from some analysts taking their evidence from a wider per-spective than the charts alone. Mr James Grant, in his latest survey of interest-rate prospects, draws un-comfortable parallels with the 1920s. He points to the way hunger for credit can be accused of having led to a deterioration in credit quali-ty, now beginning to show itself in the rising levels of property foreclo-sures in some areas of the US.

The doomsday view is widely de-rided, of course – Mr Grant quotes Mr Gert von der Linde of Donaldson Lafkin Jenrette, who believes the US economy is so strong that Treasury bond yields will be 150 be-sis points higher by the eod of next month. However, there is a re-strained note to most of the opti-mism expressed on Wall Street.

Any reduction in global interest Any reduction in global interest rates might turn into a damp squih in the US equity markets. A relatively short-term rally has been generally assumed. The outlook beyond Christmas still rests where it always did - with the outlook for the US economy, with or without another cut in discount rate.

US INDUSTRY LOSES LEAD IN LEAGUE TABLE BUT REMAINS 'FORMIDABLE'

Japan regains competitive edge

BY WILLIAM DULLFORCE IN GENEVA

JAPAN has recovered the lead in international competitiveness that it lost last year to the US, according to the 1986 scoreboard published today by the European Management

The result is the more remark-able in that it stems exclusively from Japanese pre-eminence in the factual criteria applied by the EMF and contradicts the subjective appraisals of Japan's own husi-

The EMF's annual assessment of world competitiveness is based on 340 criteria, of which 234 derive from internationally compatible statistics, while the remaining 106

The 1986 report of the privately funded international foundation presents two scoreboards, one rank-ing 22 industrially advanced coun-tries in the Organisation for Eco-nomic Co-operation and Development (OECD), the other rating nine newly industrialised countries. Japan, the US and Switzerland

arrive almost neck and neck et the head of the OECD group, with West Germany a length behind in fourth place. The four Nordic countries – Denmark, Sweden, Norway and Finland - are placed in the top 10 whereas Britain, France and Italy fall into the lower half.

These three, the EMF comments, have reason to be anxious about with most other European countries and with their overseas rivals in the

The top ranking of Japan stems largely from its excellent scores in the criteria to which the EMF gives double or triple weighting as being especially important for economic competitiveness. Those include consumer price inflation, the proportion of company earnings to national income, the national savings ratio and low real interest rates.

The US remains a "formidable challenger" in the EMF's book even if its own businessmen are less optimistic than they were a year earli-er. One strength highlighted is the relative freedom enjoyed by US

many of their competitors are sub-

Deregulation, tax incentives and the easing of anti-trust rules are cit-ed as favourable factors along with labour flexibility and the absence of

price controls.

The freedom of companies to invest, disinvest and to distribute profits as they wish is one of a long list of elements to which the EMF attributes Switzerland's high rating. Recognition is also accorded to the dynamic influence of the Swiss

West Germany - a "model of consistency" - shows no serious lag in any important competitive factor, the EMF finds. It notes the strong position German companies retain n world markets where factors other than price, such as quality, punctual delivery, reliable service and long-term planning determine com-

Britain has lost the small gains it appeared to make last year in com-petitiveness. The EMF attributes

companies compared with the that setback to British industry's "swarms of restrictions" to which virtual specialisation in low-value products, which bring it increas ingly into competition with Third World countries where wages are

lower and productivity is rising fast. Three countries - Taiwan, Singa-pore and Hong Kong - are also neck and neck in the newly industrialised countries' competitiveness

Singapore's impressive results are underscored.

The ranking of OECD countries was: 1 Japan, 2 US, 3 Switzerland, 4 West Germany, 5 Denmark, 6 Cana-West Germany, 5 Denmark, 6 Canada, 7 Sweden, 8 Netherlands, 9 Norway, 10 Finland, 11 New Zealand, 12 Austria, 13 Belgium/Luxembourg, 14 Australia, 15 Britain, 16 France, 17 Ireland, 18 Italy, 19 Spain, 20 Turkey, 21 Portugal, 22 Greece.
The ranking of developing countries was: 1 Taiwan, 2 Singapore, 3 Hoog Kong, 4 South Korea, 5 Malaysia, 6 Thailand, 7 Brazil, 8 India, 9 Mexico.

EMF Foundation, 53 Chemin des Hauts-Crèts, CH-1223 Cologny, Geneva, Switzerland.

Exploration in UK North Sea likely to show steep decline

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

NORTH SEA exploration is likely activity has fallen back sharply in ond balf of this year compared with of the 111 available rigs now idle, the level of activity a year ago, according to a survey of oil compaing Weekly." Almost balf the 60

The unpublished survey, by the **UK Offshore Operators' Association** (UKOA), suggested that the total number of exploration wells drilled this year in the UK sector of the North Sea would be about 125, some 20 per cent fewer than in 1985 as a

half of the year maintained roughly the same pace as in 1985, mainly because oil companies did not want to rates last year. abandon projects under way, even

over the marketing of Singer sew-

London stock market in three

EHP holds the distribution rights

to Singer-hranded products in 12

European countries, and it owns or

franchises more than 2,000 Singer

shops.
About 44 per cent of its turnover -

projected at £120m (\$179m) this

year - comes from selling Singer

sewing machines. The rest comes from sales of fabrics, wool and ha-berdashery, knitting machines, and

other electrical goods, and there is

also an industrial products division, which accounts for 15 per cent of

weeks through an offer for sale.

to be cut by 40 per cent in the sec- the last two months, with about 41

available semi-submersible rigs are now laid up. The fleet of North Sea support vessels has also been badly affect-

ed, with more than 40 vessels now unable to find work, The collapse of exploration activity has resulted in a steep reduction in the rates paid by oil companies to However, exploration in the first hire rigs. Daily rates for a semi-sub-alf of the year maintained roughly mersible rig have fallen to around

The decline in exploration activiwhen the oil price fell to \$10 a bar-rel. ty has been slower to affect the North Sea than the US, where only As a result, UKOA believes the cutback in the second half of the year will be especially severe.

As a result, UKOA believes the about 730 rigs are now operating compared with 1,930 a year ago.

That is partly because the larger The usual pattern is for drilling to increase in the summer months tively slowly to the collapse of oil when the sea is calmer. But drilling prices and partly because the price

Singer distributor plans flotation

EUROPEAN HOME Products, the be sponsored by de Zoete & Bevan, turing had failed to bring them

tween £15m and £20m, most of

which will go to EHP, and will value

EHP acquired the European

rights to what is one of the world's

strongest brand names in a deal last August worth only £10m.

Singer, the company that invent-

ed the mass-produced sewing ma-chine more than 130 years ago, dis-posed of the operations in line with

its policy of selling off unprofitable

husinesses and diversifying into

With the sewing machine market

aerospace and military products.

highly mature and strong competi-tion emerging from the Far East,

Singer's European marketing oper-ations bad turned into losses sever-

of gas has fallen more slowly in the North Sea than in the US.

However, the fall in North Sea exploration activity is unlikely to be reversed if oil prices recover this autumn. That is because the cuts in exploration budgets, ranging from about 30 per cent to 50 per cent, were generally made on the as-sumption of a \$15-to-\$18-a-barrel oil price. Many oil companies would want to be sure that oil prices would stay at \$18 or more a barrel before they risked increasing outlays on exploration.

For many of the prospects now being explored in the North Sea, roduction costs would be at least \$15 a barrel and in some cases over \$25. The incentive to explore has therefore been much reduced, even for those oil companies which expect an eventual recovery in oil

Opec cuts may hit shipping,

In a further move away from its

traditional business, Singer an-nounced in February that its sew-

ing-machine manofacturing opera-

hons were to be spun off to a newly

formed US company called SSMC.

bought out by a group of investors headed by EHP's present chairman, Mr Harry Gittes, and backed by a

range of institutions. The manage-ment, which had tried to organise

its own buy-out, stayed in place with Mr Douglas Ash as managing

EHP now operates in Austria,

Belgium, Denmark, Finland, Italy, the Netherlands, Norway, Sweden, Spain, Portugal, West Germany and

The European operations were

Turner loses \$93m

By Paul Taylor in New York

TURNER Broadcasting Systems (TBS), the Atlanta cable-television and broadcasting group controlled by Mr Ted Turner, has reported a \$92.96m operating loss in the second quarter. TBS blamed costs resulting from the group's \$1.5bn ac-quisition of MGM this year and a \$26m loss on the Goodwill games staged in Moscow last month. The second-quarter loss com-

pares with operating profits of \$7.06m or 32 cents a share a year ago and came on revenues that jumped to \$158.1m from \$99.33m.

After including \$7.1m in earnings from MGM assets which TBS has earmarked for sale, the group reported a net loss of \$85.85m or \$4.73 a share. That compared with a net loss of \$6.57m or 31 cents a share in the same quarter last year, when TBS took a \$13.73m extraordinary charge related to its aborted CBS

TBS said the losses reflected inreased amortisation totalling \$45m and interest expense totalling \$60m related to the recently completed MGM acquisition. They were also caused by an accrual in the latest quarter of losses incurred in July

from the Goodwill games. The group added that while the Goodwill games' loss represented a one-time charge, "future operating results will continue to reflect comparable charges for debt service and amortisation related to the MGM acquisition and, accordingly, it is anheipated that such future operating results will continue to re-

flect large net losses." The group noted that, as an initial step in reducing its heavy debt burden, it had agreed to sell all the MGM non-film library assets for

Murdoch buys

By Our New York Staff

mate the orice at about \$30m. The

Mr Murdoch's Fox Television group already owns six indepen-dent television stations in New

media, the conglomerate headed by Mr John Kluge.

At the time of the Metromedia purchase, first agreed in May 1985 and completed last March, Fox Television sold on a seventh televi-

sion station - the larger Boston-based WCVB-TV - to the Hearst publishing group for \$450m.

By now adding a Boston station,
Fox outlets will reach 25 per cent of all US households. However, the ac-

all US households. However, the ac-quisition of the Boston TV station might force Mr Murdoch, who al-ready owns the Boston Herald newspaper, to sell the title, which be acquired from Hearst in 1982. US Federal Communications (FCC) rules do not allow ownership of both newspapers and television

our its commitments and to keep up a dialogue with the Fund. Like most other Latin American countries, Peru has been repaying tors and banks since shortly after the developing-country debt crisis arose in autumn 1982. THE LEX COLUMN

A discount for premiums

The London equity market is not so prosperous a place that it cen afford to ignore a sector that is mov-ing dramatically into profit, plugging its capital base and showing dividend growth streets ahead of its 10-year record. The composite insurers - above all, those with large exposure to the US insurance recov ery - ought to be the last hull mar-ket in town. After all, the insurance industry has always tended to suck in capital when manufacturing returns look dodgy. If it is time to sell

GKN, it may be time to huy Com-mercial Union.

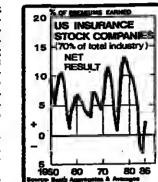
The composite insurance sector has made precisely no progress relative to the market this year. The companies continue to trade at discounts to net worth exclusive of their life businesses, as if their shareholders' funds were simply investment trusts and their non-life insurance operations not spectacularly profitable, as they are, but a millstone, which they have been, Despite dividend growth at last outstripping the market average, the composites stand at a useful yield

Dividend

The market treats the good news from the US as old hat. It warmed to General Accident's 25 per cent increase in its interim dividend. But when the Royal trotted out its tale -40 per cent increase in US premiums in the six months and a tre-bling of commercial premium rates over two years ago - the market vawned and sold. The US insurance industry is cap-

talism's answer to hell; there is no barrier to entry, but it is very hard to get out. CU was forced to seek escape when it could no longer fi-nance its US business, but the cost of shrinking premiums when claims and expenses expand unabated has been appalling.

Because the market is so effi-cient, and new capital (from share-holders) quickly converts into lower prices (for policyholders), the US underwriting cycle has been a roller-coaster for a half a century. Just two years into the cyclical upturn, London and Wall Street are already scanning the horizon for storm forming: the US industry has raised over \$10bn in new equity capital alone since mid-1984, captive insur-ance operations or industry pools



sure from regulators. For the bears, the very strength of the US upturn in the wind. Rather than under-reshown in the UK composites' last serve in order to squeeze out some two sets of quarterly results is eviprofit, as in 1984-85, the US industwo sets of quarterly results is evi-dence of its brevity.

sy five-year switchback of range.
The last US upturn was artificially prolonged by the historic explosion in real interest rates at the begin-ning of the 1980s. Dead manufacturing capital was being converted into insurance capital to earn invest ment returns long after underwrit-ing profits had vanished into the competitive maw of a mature industry. When premium rates fell alongside interest rates and collided with a boom in claims from a resurgent economy, the US insurance industry was - by any standards but those of America - bust.

It could be that the industry has no memory and will again launch a suicidal dash for market share, but not quite yet: with interest rates tending downwards, and asset values going nowhere in particular, underwriting profitability matters more than ever. The US industry so blatantly overstated reserve adequacy in 1984, that it could probably commit another \$10bn of capital to its business just to hold a realistic solvency ratio - that is, premium inport a higher book of business with no increase in exposure.

reinsurers have found Bermuda too and premium rates are under pres- pacity in reinsurance is tight there age.

is no immediate danger of a repeti-tion of the late 1970s, when cheap reinsurance put additional downward pressure on rates in the primary market. As for general liability, once America's growth insur-ance line, there is no new primary capacity at all except at penal rate: and there will be none until the trend towards tort reform becomes clearer. Such industry captives as are taking root in Bermuda are desperate acts of companies that cannot otherwise find cover for their products or directors. This may be business lost to the industry, hut who would want it?

Royal's \$15m in special reserving at the second quarter was a straw try is most likely to defer profit -But the chart should show, if and the cyclical peak in profit - by management sear-tissue does not, not discounting reserves. The danthat the current cycle is not the cosy five-year switchback of fable.

The last US upturn was artificially in Florida. Rates are still weak in personal lines, and it is not easy to convince regulators of the virtues of higher motor premiums when profits are going through the roof.

Inflation

The UK composites are not the companies of the last US upturn in the second half of the 1970s. The recovery might not have occurred for all their shareholders got out of it. Inflation pushes up premiums and claims but gnaws at the reserves and capital to support them. Balance sheets were so demolished by the 1974 collapse in asset values that none of the UK companies with American exposure could finance the growth in premiums from retained profits. The result was rights issues in surfeit and dividend growth slower than the market. The composites now enjoy the ad-

vantage of low inflation and balance-sheets brimming with capital come to shareholders funds - of 2:1. profits from the equity and bond Premium tocome is growing fast markets. If assets are under used, enough from rate increases alone, the discount in share prices may be Capital is required merely to sup-justified: General Accident stands on a 1:1 solvency ratio, but even Commercial Union would be consid-The industry needs some of the ered undergeared by US standards, money to repair balance sheets where share prices stand at a premholed by provisions against reinsur-ance that cannot be collected. Many reinsurers have found Bermuda too holders' funds would help close the crowded and retired somewhere a discount; but even if GA pays its ance operations or industry pools little more remote. With a hundred-dividend from operations, 25 per are again proliferating in Bermuda, odd companies failed or closed, ca-cent is still twice the market aver-

al years earlier and severe restruc-Its offer for sale next month will US tax plan over hurdle

be introduced as deductions were

 Tax incentives for Individual Retirement Accounts (IRAs), a popular middle-class perk, would be sharply reduced for high-income earners and those already covered by pension plans.

Business meals and entertain-

World Weather 📑 🐠

company formed last year to take the stockbroker. It will raise be-

ing machines in Europe from Sing-er of the US, is to be floated on the the company at about £45m.

Continued from Page 1

ment (the so-called "three-martini lunch") would be only 80 per cent nipeg. Sombardier had wanted the deductible, instead of the current whole maintenance contract for

Bombardier wins Canadair

director.

BY ROBERT GIBBENS IN MONTREAL

BOMBARDIER, the heavy transit equipment, snowmohile and defence products group, has emerged as the successful hidder for Canadair, the state-owned Montreal airframe manufacturer.

The decision is due to be ancounced today. The value of the deal is believed to be between C\$100m (US\$72m) and C\$150m. Bombardier will share a CS1.2hn 15-year fighter maintenance con-tract with Bristol Aerospace of Win-

Canadair makes the Challenger business jet, a water bomber and defence products and is a sub-contractor to Boeing and other aircraft

Canadair was profitable last year after showing recovery from losses of CS184.5m in 1983, just before the

restructuring However, the size of a minority holding in Canadair to be retained

by the Federal Government has yet to be settled, as has a liability agreement covering the Challenger jets.

Peru defies

IMF move

Continued from Page 1

proposals in September, but it seems unlikely that, even if that takes place, it could achieve very much. Bankers say they have their hands full with Mexico's \$12bn res-

The possibility of conciliation, however, continued to be held out at Friday's IMF meeting, at which

Peru is understood to have assured the board that it did intend to hon-

no principal on debt to official credi-

Boston TV station

MR RUPERT MURDOCH, the publishing and media magnate, has agreed to buy WXNE-TV, an independent Boston television station owned by the Christian Broadcast-ing Network. Terms of the deal were not disclosed but analysts estiacquisition represents a further step in Mr Murdoch's attempts to build a fourth US national televi-

York, Chicago, Los Angeles, Washington, Dallas and Houston, which were acquired for \$2bn from Metro-

of both newspapers and television stations in the same market. How ever, Fox's parent, News Corpora-tion, is expected to seek at least a temporary waiver of the FCC rule Mr Murdoch faces a similar ques tion in New York, where News Cor

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday August 18 1986



Credits

continue

in lull of

summer

ALL EYES were turned eastwards

ast week as the summer full contin-

ued in the Eurocredit market,

writes Alexander Nicoll in London.

Malaysia is expected to award

ed. India's Oil and Natural Gas

Commission is seeking bids for up

to \$500m. Amid much jockeying

tended until next week. Pakistan is

understood to have mandated a

the mandate imminently for its \$350m loan, for which at least two groups of bidders have been assem-

Euroyen market provides a spark for August trading

THE EUROBOND market does not waiting for a clearer direction beneed a full complement of profes-sionals to manage a modest rally by about % point last week. Some when interest-rate cuts are in the quality paper was thin on the air, it seems, ground while bargain-hunters were

Leading lights of the market were more frequently sighted on the beaches of the south of France than in the financial hubs of Europe last week, but turnover improved in

most centres anyway.

The Europen market in particular witnessed unusual activity. "This is one of the most interesting summer markets I've ever seen," said one Euroyen trader.

Multi-currency funds in continental Europe and, increasingly, Britain are currently drawn to this market as hopes rise that the yen will test the Y150 resistance level against the dollar. This has led to some switching into yen-denominated securities, especially out of guilders and D-Marks. It is widely believed that Japanese rates must be cut to fuel domestic demand, and the key No. 78 Japanese government bond last week broke through the 4.60 per cent yield barrier. Although some investors are still

Alan Bond to

bid for mines

CASH BIDS of 75 cents a share for

Australia's Mid-East Minerals and

90 cents for Metals Exploration are

to be made by Dalihold Invest-ments, the family concern of Aus-

tralian entrepreneur Mr Alan Bond,

writes Kenneth Marston in Lon-

Dallhold already owns 58.53 per cent of Mid-East, which in turn has

42.22 per cent of Metals Explora-

tion. The latest bids value the two

companies at A\$56.7m (US\$35.4m).

Work carried out by the Warren

Spring UK government research la-boratory at Stevenage has provided

a new method of extracting gallium

the electronics industry metal

which could lead to an early start of

mining at West Coast Holdings' 50

per cent-owned Brockman ore de-

posit in Western Australia.

picking up issues that became distressed when the market was very

abled Nomura International to launch a new "benchmark" bond: a Y50bn 10-year deal for Nippon Tele-graph and Telephone (NTT) which traded close to its issue price.

royen deals for Japanese corpo-rates, preferring more familiar credits, such as US-based multinationals and sovereigns. But NTT's success cannot be ex-

plained by the view that it was earmarked for eventual distribution in Japan, since the company paid about 40 basis points less in yield than would have been required in the Japanese domestic market.

landmark in the progress of this market and speculated that in due course even issues for Japanese

LOSSES reportedly incurred by

some major Eurobond houses in

this year's choppy markets have

given new importance to debate

At least in theory, futures would

allow Eurobond issuers and traders

to hedge their positions more accu-

rately than by using US Treasury

bonds or T-bond futures and op-

tions as they might at present. If

not the elusive perfect hedge, they might offer better protection when yield spreads between the US and

Eurobond markets fluctuate widely

The London International Finan-

ciel Futures Exchange (Liffe) has

as they have this year.

about Eurobond futures.

long of paper a few months ago. This favourable background en-

European investors have before NTPs deal proved indifferent to Eu-

Dealers viewed NTTs deal as a

modestly last week although "the Another fall in interest rates is probably fully discounted in prices while investors fear that rates have not much further to fall. Yield margins over US Treasury bonds con-

for some time out of favour with 99%. many investors who have been

fearful that rates might rise, have been attracting renewed attention. British Telecom stole the limelight on Friday with a 10-year deal, which was only the second triple-A rated British corporate Eurobond. Competition for this glittering man-date was tough; one house was said porating this feature. to have suggested a coupon level representing a spread over US Treasury bonds of only 20 basis

In the event, the deal was priced by Morgan Guaranty on Thursday night with a coupon of 7% per cent and price of 100% to return 56 basis points over US Treasury bonds. Those responsible may still have bad an uneasy time before Friday morning given that the only comparable deal, a triple-A rated bond ice is still thin," as one dealer put it. for Marks and Spencer, was trading at a yield margin of about 70 basis

> But the deal reaped the benefits of BTa name recognition, established when it was partially floated out-side Britain in November 1984. The

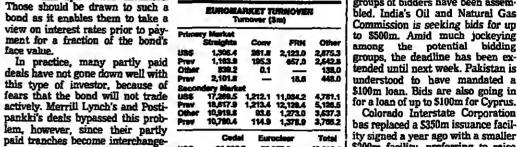
bond was quoted late in the day at The market for Japanese equity related bonds improved noticeably

face value.

met reasonable demand. Partly ket hit dizzy new heights. Recently paid bonds reappeared in the market as both Merrill Lynch and Pos-tipankki, the Finnish bank, rate names have been tarnishing the reputation of this money-spin launched two-tranche issues incorning area, as some have sunk to discounts to issue price of as much as

The attraction for the borrower of the partly paid structure is the cost Wako Securities, however, proved saving on a swap. The structure presents more problems for the is-suing house, which must attract both "regular" buyers of fixed-rate last week that this market was still healthy, with a new deal quoted on Friday at 5 points over issue price bonds and speculative investors.

Those should be drawn to such a



able with the fully paid bonds at payment in a year's time.

\$100m loan. Bids are also going in for a loan of up to \$100m for Cyprus. Colorado Interstate Corporation bas replaced a \$350m issuance facility signed a year ago with a smaller \$200m facility, preferring to raise funds instead in the domestic mar-

ket. The new deal, arranged by Orion Royal Bank, has a five-year maturity, as did the previous one, and a 35 basis point facility fee for

the extra year. General Instrument's revolving underwriting facility bas been increased from \$100m to \$160m while Alcan's \$120m deal has obtained 12 lead managers.

Boliden chiefs resign posts

MR JOHN DAHLFORS, group chief executive at Boliden, the Swedish metals, chemicals, and mining group, and his deputy Mr Magnus Schmidt, have resigned from their posts, writes Sara Webb in Stockholm.

Trelleborg, the Swedish rubber products group, bought a 40 per cent stake in Boliden last April. In a management reshuffle, Mr John Dahlfors moved from managing di-rector of Boliden to group chief ex-

Mr Kjell Nilsson, a former divisional head of Trelleborg, took over as managing director of Boliden.

EUROYEN BOND YIELDS LONG TERM MEDIUM TERM 1986

municipalities may become viable. The Euroyen market has been growing rapidly at the expense of the Samurai market, the Japanese domestic market for foreign borrowers, for some time. Deals are more quickly arranged in the Euroyen than in the Samurai market,

(CBOT). The hope is to begin trad-ing a contract in London some time

next year. Other exchanges are in-

terested, but the Liffe/CBOT ven-

ture seems to be pursued with more

commitment than any other.

There are two key problems in

setting up a contract upon which fu-tures or options could be traded.

First, an index must be made up of

a representative list of bonds with

tuents when necessary. Secondly,

trading prices for the constituent

bonds must be collected in timely

fashion and in a manner which will

asure independence and reliabili-

quate means of replacing consti-

making currency swaps easier, and interest rates are lower. The dollar sector also improved

Nevertheless, longer-dated issues

representative sample.

formed an ad hoe committee with

Eurobond houses search for the 'perfect hedge' in futures BY ALEXANDER NICOLL IN LONDON

> der to help monitor an index. ers and the Bond Buyer newspaper, In the longer run, the Association able improvement on what was of International Bond Dealers available until recently. which gives its name to the index upon which futures are traded. (AIBD) is expected itself to have in-Though municipal bond futures have not developed large volume, it dices which could be traded. But for the time being, it appears content to has at least been shown that a bond let the exchanges experiment. Liffe, for its part, is unlikely to attempt index contract can be created. anything that would upset the The Eurobond market is diverse.

covering many currencies, maturi-The second problem, that of getties, structures and types of borrow-er. Futures are likely to start simting prices, is even tougher. Clearly, futures exchanges and their regulaply with dollar straight Eurobonds. tors would need to be sure that an index could not be manipulated. It Even then, it is not easy to pick a would not be sufficient to collect prices from just a few market-mak-Liffe has made a start by simulating an index of 30 bonds. It has

Market-makers currently inform the AIBD of their closing prices. membership, must still be several a number of major Eurobond tradtures contract. The contract was set ing houses and is asking them in-These are compiled by late evening years away.

up through a complex agreement formally to contribute prices in orbetween the exchange, bond dealder to belo monitor an index.

morning. Even this is a considermorning. Even this is a consider-

The AIBD also compiles indices. but these are of quoted rather than traded prices. An index to be traded would need to be sure of prices being updated hourly or even more frequently, and it is difficult to see how this could be done soon.

Current thrusts within the AIBD could improve the situation. If a study with the National Association of Securities Dealers bears fruit, the AIBD could introduce an automated price quotation system, and prices could presumably be extracted on a real-time basis. But automation, even if backed by the AIBD

reporting dealers with obligations to make and disclose prices would also make it easier to compile a reli-So with the AIBD fully occupied

Proposals still being debated -the next full meeting is scheduled

for September 19 - for a register of

by other projects, and Eurobond houses unlikely to wish to invest too much themselves in helping to develop a contract, the onus is squarely on the exchanges. Even if they succeed, there would be doubts about biquidity as with any new futures contract. The Chicago exchanges will be reluctant to repeat their experience with over-the-counter stock index contracts, which have failed to generate of dollars worth of marketing

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been trying for years to create a contract. Now it has a renewed efcontract. Now it has a renewed efbeen lessened by the CBOT's experience with its municipal bond forrience with its municipal bond for-



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August, 1986

US MONEY AND CREDIT

Bonds soar on hopes of discount rate cut

THE Federal Reserve Board's policy-making Federal Open Market Committee (FOMC) meets tomorrow against the backdrop of a still sluggish US economy and a market conviction that another discount rate to the control of t

ton that another discount rate cut is coming—maybe not this month but probably next. Reflecting this, interest rates cased across the spectrum last week, prumpting corporate treasurers to bring a \$4.5bn flood of new issues to market of which were well

received.

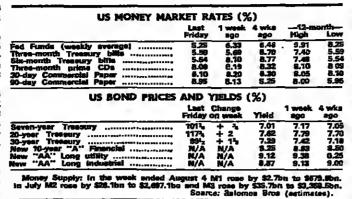
US money market rates fell by up to 25 basis points as the Fed funds rate traded down to the 6 to 6.25 per cent level. While some Fed watchers cautioned that the low Fed funds rate might not reflect an areast Fed policy moves short.

The unmediate campst for this bullish sentiment was reports that Mr Paul Volcker, rather than whether.

Some observers suggest that lest weekend, struck o deal on co-ordinated interest rate cuts

on the way. The question for the question for the question for the sundsysts now is when rather than whether.

Some observers suggest that slow domestic growth—some, like Mr Philip Braverman of president of the Bundesbank, last weekend, struck o deal on co-ordinated interest rate cuts



funds rate might not reflect an overt Fed policy move, shortterm rates are now consistent with expectations of a lower discount rate.

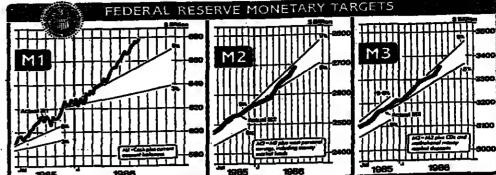
The immediate catalyst for on the way. The question for participation — something that the next G5 meeting late next menth—colncidentally the anniversary of the historic Plaza Hotel G5 meeting. Even without West German participation — something that the next G5 meeting late next menth—colncidentally the anniversary of the historic Plaza Hotel G5 meeting. Even without West German participation — something that

The second-quarter gross national product (GNP) revision is not expected to show much change from the original 1.1 per cent growth estimate. Persistent economic weakness the other data due out shortly, including the Angust employment statistics on September 5, are expected to noint towards the primary forces driving the

"The Bundesbank is unlikely to ease. But the Fed, and quite possibly the Bank of Japan, should ease by one-half per cent in September," he says.

Such expectations are given force by the latest US domestic economic data which at best show the US economy stumbiling along. While the 0.1 per cent decline in US industrial production in July—leaving it a paltry 0.1 per cent above the year-earlier level—hints at a bottoming out of the recession in manufacturing industry, market watchers like Mr Peter Greenbaum of Smith Barney none the less agree that the data continue to argue fer further monetary accommodation.

The second-quarter gross national product (GNP) revisien is not expected to show "Persistent according week-



from the state of the economy, last week as the Federal Deposit most believe that rapid, or even above target, M2 growth would was forced to etep in to rescue the second major. Oklahoma the second major oklahoma accommodative monetary stance.

"Persistent economic weakness the threat of recession, continued workiwide defiationary pressures, and broadscale financial vunerabilities are the primary forces driving the in any event, there was little fell, bond prices soared.

In the government market investors shrugged off doubts about the now apparently banking group within a month stalled deficit reduction efforts about the now apparently banking group within a month stalled deficit reduction efforts residently doubtful tax reform legislation—and pushed bond prices soared.

In the government market investors shrugged off doubts about the now apparently banking group within a month stalled deficit reduction efforts reduction efforts about the now apparently about the now apparently about the now apparently banking group within a month stalled deficit reduction efforts reduction efforts about the now apparently about the now about the now apparently about th

Fed to ease further," says Mr Bravenman.

Indeed such domestic pressures were clearly in evidence last week as the Federal Deposit Insurance Corporation (FDIC)

doubt that hopes of lower tumbling back down under 7.30 per cent from over 7.5 per cent US credit markets last week. As T-bill and other short rates yields are now retesting their 12-month lows

In other sectors of the US credit markets, municipal bonds received an added boost from concerns that the tax legislation now in Congress could lead to e drying-up of supply—although some also cautioned that demand, particularly bank demand, could also fall off.

Paul Taylor

Still stuck in the same narrow trading band

WHILE LONDON equities continue their heiter-skelter performance, the UK gilts market is still stuck in the sams narrow trading band. Sterling has recovered seme of its lost ground and the deceleration of retail price inflation continues space, but long gilt yields run np against the 9.5 per cent barrier, and fail to make a dent in it.

Over the past two weeks share prices have provided eneogh excitement for all but the standard prices are general election.

Mainly by standing still while dine to a sombre eppraisal of the factors behind the fall in retail prices, many of which seem likely to be reversed in coming months. In particular, now fully paid. The Government for all the factors behind the fall in retail prices, many of which seem likely to be reversed in coming months. In particular, now fully paid. The Government for all the factors behind the fall in retail prices, many of which seem likely to be reversed in coming months. In particular, now fully paid. The Government fling price by 1; points on Monday, falling petrol prices, even though only Shell was quick enough with its announcement of a 7p price rise to catch the August index compilstion date.

All that this exercise appears to have achieved was to convince those who were already prices is likely once the sum-

Over the past two weeks share prices have provided energh excitement for all but the strongest stomachs. The by 24 per cent in a week, and then climbed by 5 per cent the

In the gilts market, however, the quiet life has held sway. Yields on the FT Actuaries 25year high coupoo series edged up from 9.56 to 9.58 per cent, and then down again to 9.50

The index-linked sector has been exciting only by cootrast to conventional gilts. Even when equities were falling fastest, the yield gap widened only from 58 basis points to 63. It has now returned to 53 it has now returned to 53 it has now returned to 53 it has now returned to 54 indexpoints, maintaining the index-linked record of outperforming

He argues that the 90 basis prices is likely once the sumpeint rise in conventional yields since the market's peak in mid-April, while index-linked yields have remained virtually unchanged, reflects an upward revision in investors' inflation expectations of nearly 1 percentage point.

to have achieved was to con-vince these who were already worried about the public sector borrowing requirement that the autherities were desperate to secure some funding in the August banking month.

Friday's rally took the price of the 2007 stock up to the level at which it had been autumn'e cut in mortgage of the 2007 stock up te the interest rates, which will level at which it had been shortly drop out of the year-on-year calculations.

This would certainly seem to be berne out by the deadpan reception the gilts market accorded to Friday's amounce, ment of the retail price index (RPI) for July. The 0.3 per cent fall in prices, taking the samual rate of inflation down to 2.4 per cent, was certainly much better than had been expected, but it did little to improve gilt prices.

In part, this may have been autumn'e cut in mortgage of the 2007 stock up te the interest rates, which will level at which it had been supplied, but the good news on inflation was not enough to take it any further. Although the index-linked 2020 tranche fared better and was exhausted on Thursday, some of this may have reflected switching oot of the 2016 stock, and the doubt-authorities will fund into any small rally in the index-linked sector.

George Graham

This would certainly seem to interest rates, which will level at which it had been supplied, but the good news on inflation was not enough to take it any further. Although the index-linked 2020 tranche fared better and was exhausted on Thursday, some of this may have reflected switching oot of the 2016 stock, and the doubt-authorities will fund into any small rally in the index-linked sector.

George Graham



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Outch St Mines 17% 81 760 106% +0% 10.	World Back 12 93 200 122	+14 7.78 +0 7.08	GUILDER Chg. on	
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Nissho Iwel 104 92 100 109 +04 8.8 Nove Scotle 114 91 100 1064 -04 9.8 Nove Scotle 113 96 100 1134 +04 8.7	Standard Chart 1, 94 200 1001, Sumitomo Trust 1, 94 100 1001, Sweden 1, 99 500 1001,	+0 ¹ s #2	Restromet Selbu 1/4/91 0 9BC Finance 17/9/90 60's +6 24.67	
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Post-Och Kred 13-, 87 50 109-, 0 6.5 Privatenken 12-, 85 700 120-, +1 8.5 Prudantial Ins 125 87 150 704-, +0-, 8.7 Pru Rity Secs 6 89 365 34-, +0-, 8.7 Pru Rity Secs 11-, 82 385 709 +0-, 87 Pru Rity Secs 11-, 82 385 709 +0-, 87 Pru Rity Secs 12-, 85 545 117-, +1-, 8.6	Wells Fergo 3 96 00 953 Yokohama 3 84 00 100 1003 Yorkshire Int 3 84 2 75 100 CONVERTIBLE	0 10	Ind Bk Jpn 127 91 5/10/89 169 +5 3.65	
Pro Rity Secs 6 99 355 347 +07 6.8 Pru Rity Secs 117 92 386 109 +07 9.8	CONVERTIBLE BOSDS Issued Price	Chg. eu week Prem.	Mitable II Fn 12, 91 8/11/89 1707 +8 6.44 J P Morges 117 90 18/8/87 83 +8 7.93	
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This announcement appears as a matter of record only.

New Issue



Kansallis - Osake - Pankki

(Incorporated with limited liability in Finland)

¥10,000,000,000 Subordinated Reverse Floating Rate Notes Due 1991

Issue Price 101% per cent.

Yamaichi International (Europe) Limited

Kansallis Banking Group

Mitsui Trust International Limited

Toyo Trust International Limited

Bank of Tokyo International Limited

Mitsubishi Trust International Limited

Nomura International Limited

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

BT builds up a global investor base

immediately after privatisation, British Telecom did not appear to be the most exciting challenge for a corporate these functions include insurance, investing the company's among corporate treasurers, cash balances — where Mr Bull is also, unusually anomaly corporate treasurers. The company's among corporate treasurers, cash balances — where Mr Bull is also, unusually anomaly corporate treasurers.

the company was not launched on the atock market until the end of that year, its structure was determined well before-

BT entered private sector life with a modest amount of fixed-rate, sterling-denominated deht with maturities set in small amounts neatly laid out until 2006. There was no call on the skills required to manage a portfolio of short-term, floating-rate or foreign currency liabili-ties. Nor, since it had plenty of cash, was there any immediate need to borrow more.

Yet the team headed by Mr
Bull has already come a long way from the days when the company's finances were manique of the argument that the company aged simply as an extension of the argument that the company those of the Government. "We has a global husiness and should didn't need the full range of therefore have a global investor corporate treasury functions at base. When the time comes to

first time in its own right, rather than as a branch of the government's finances. It is establishing a presence in financial markets even though it does not really need to raise money at present. A \$500m US commercial

paper programme launched in the spring was followed on Fri-day by a \$250m Eurobond which was set on generous terms and quickly won an en-thusiastic reception in the marketplace. Next is likely to come a Euro-commercial paper

first, but we bave been pre-issue substantial debt or equity paring oursevies for the need to have a full range. We now need them all," he says. As well as funding and deal-possible without baving to rush ing with financial exposures, then to educate investors.

treasurer.

Mr Christopher Bull, who took over the role in the autumn of 1984, inherited what he describes as a "dull and static" halance sheet—although the company was not launched on the area market points.

Mas taken a more active though relations programme. In this capacity, he has had in recent months to cope with the decline in BT's share price from the heady levels reached early this year, BT has been diponal capital markets for the national capital markets for the latter and the latter has been diponal capital markets for the latter has a more active though relations programme. In this capacity, he has had in recent months to cope with the decline in BT's share price from the heady levels reached early this year, particularly as investors page in the page power in the next election.
Investor relations are always

tricky. Institutions, especially in the US, are cautious about moving their money abroad and have long memories of adverse developments which they did not expect. So Mr Bull'a dual role prompted him to take a lead among other corporate treasurers earlier this year when the UK Government slapped a 5 per cent lax on shifting British sharea into foreign markets, thereby threatening the liquidity of the active New York market in them.

Mr Bull belped to marshal corporate treasurers' attempts to have the tax withdrawn. In the end, they had to settle for a substantial reduction. But their in-tervention underlined the more important role that treasurers are playing as companies manage their equity, debt and cash more consciously. Investor relations and finan-



treasurer at British Telecom.

enconrage international ownership of its shares. The privatisation offering was distributed around the world, although many American buyers embarmany American buyers emhar-rassingly failed to become firm bolders, instead selling them hack to the UK for a quick turn. Since then, BT bas added a listing on the Tokyo Stock Ex-change to those in New York cial management come together change to those in New York, most neatly in BT's push to Toronto and London. Japanese

investors are prominent among the identifiable foreign holders of BT stock. Apart from diversifying the

equity base, BT's first move into the international capital markets was the commencement this year of a programme to issue commercial paper in the US. Until 1984, BT issued com-mercial paper in the US on the Government's direction and

under its guarantee.
Since it bas no actual need for the \$250m plus now raised hy its normal level of paper oustanding, issues of dollar commercial paper are matched hy dollar investments, removing any risk of currency expo-

All this could bear fruit when BT embarks on a larger acquisition programme. It has already paid C\$300m for a majority sharebolding in Mitel, the Canadian telecommunications manufacturer, and made several smaller purchases. Given Britain's competition policy, Mr and care competition policy, Mr and care competition policy, Mr and care competition policy. Bull says, "there are very few fields in the UK where we could make a hig acquisition." North America and Japan are the most

Alexander Nicoll

Revco concludes its buy-out

BY TERRY DODSWORTH IN NEW YORK

REVCO, the Ohio-based drugstore chain, has concluded its long drawn-out management buy-out by signing a definitive agreement acepting a sweetened cash offer of 538.50 a share.

The hid, from a management group led by Mr Sidney Dworkin. Revco's chairman, compared with an initial offer of \$33 in cash and \$3 in preferred stock, and valued the company at \$1,29bn.

The Revco deal was first mooted in March and the delay in completing the offer since then has caused some speculation that the huy-out group was having trouble raising

terms and suggested a higher price for the company. Drug retailing companies have recently been changing hands in the US for relatively high prices because of lively interest hy outside companies wan-

vestment bank acting as financial volved in.

NEW INTERNATIONAL BOND ISSUES

Early in the proceedings, the advisers to Revco along with Golen-team of outside directors set up to berg, said that it was "highly conficonsider the deal rejected the initial dent of its ability to underwrite the

Martin Dickson in London adds: The deal is a significant coup for ting to diversify. Transcontinental Services, the in-In its announcement on Friday, vestment holding company which is Revco said that the transaction was quoted in London, registered in the subject to financing, but there was Netherlands Antilles and operates no indication that there would be out of New York. It specialises in arany problem for the management bitrage deals and management buyouts - but this is by far the largest Salomon Bros, the Wall Street in- leveraged buy-out it has been in-

International placement for L'Oreal

By Clare Pearson

L'OREAL, THE French bair products and cosmetics group, is expected soon to announce a one-for-10 rights issue raising about \$200m equivalent and distributing L'Oreal's shares outside France for the first time. Morgan Stanley, the US investment hank, is expected to place about 80 per cent of the new sbares internationally,

L'Oreal, whose products include Ambre Solaire sun-tan products and Lancome cos-metics, is 56 per cent owned by Gesperal, a company controlled jointly by the Swiss-based Nestle and Mrs Liliane Bettencourt, daughter of Mr Eugene Schoeller, founder of L'Oreal. Rights will be exercisable into non-voting shares, Morgan Stanley is expected to under-write the rights issue in full, and should sell internationally all of Gesperal'a entitlement and any of the shares which are not taken up already down to a quarter of the previous year's level.

The latest result reflected a whole were \$8.2m lower at \$10.5m in net losses from busi-

Anderson Clayton rejects sweetened offer

BY OUR NEW YORK STAFF ANDERSON CLAYTON, the and Gruss & Company, two US investment banks, and reaffirmed its determination to
press ahead with its own recapitalisation plan.

The Houston-based group,
which proviously rejected.

BY OUR FINANCIAL STAFF

dived into the red for the year

to June, reporting net losses of \$62.2m against 1984-85 earnings which at \$8.7m were already down to a quarter of

investment banks first launched US food processing group, has announced the rejection by its sive of their subsequent \$56 board of a sweetened \$679m a share offer. It said it plans to buy-out bid from Bear Stearns proceed with its self-tender proceed with its self-tender offer and the sale of stock to an

The Houston-based group, for margarine and Seven-Seas which previously rejected a salad dressing—added that it \$54 per share bid from the two has obtained commitments for

against negligible earnings a

Sales for the final three

the bank borrowings to be used in funding the share huy-back and the approval of the Pension Benefit Guaranty Corporation to remove certain assets from two

retirement plans. Mr W. Fenton Guinee, president and chief executive, said:
"The board has unanimously

receive cash for a portion of their investment while permitting them to retain a substan-tial equity investment in the

"The board believes this is in the hest interests of stock-bolders, and has rejected the Bear Stearns-Gruss proposal because it would require a sale reaffirmed the company's pro-posed self-tender-Esop transac-tion, which will provide an opportunity for shareholders to

Lawsuit as loss hits Scitex

BY OUR FINANCIAL STAFF

PLAYBOY ENTERPRISES, Mr Hugh Hefner's magazine com-pany which has been shedding its casino and club interests, the fourth quarter alone, the SCITEX, the Israeli company remaining activities lost \$5.1m

At the same time Scitex an-nounced that the company and which makes computer aided design systems for sale largely to the North American printing and publishing industry, fell into net losses of \$21.8m in the lasses of \$21.8m in the first six months of 1985,

The losses absorbed more than 40 per cent of its turnover, which at \$52.8m was down from the previous \$58.8m.

At the same time Scitex announced that the company and its directors face a sbarebolders' class action suit in New York's southern district alleging violations of anti-fraud provisions in US securities law. This was said to he in connection with certain prospectuses, published reports and press releases.

Scitex is to defend the action, which seeks unspecified damages.

Bosrowers	Amount m.	Meanity	Av. life years	Coupon	Price	Book Runner	Offer yiel
II.S. DOLLARS							
Matsuvadenki Co. 71	25	1991	5	27/2	189	New Japan Sacs, Eur.	2.879
Dainippon lok & Chem. 11	250	1993	7	31/2	100	Nikko Secs. (Europe)	3.500
Inter Corp. 91	35	1991	Ś	27/2	100	Mikko Secs. (Europe)	2.87
Izurai Co. 11	25	1991	š	27/4	198	Dawya Europe	2.87
Wake Securities 9	59	1991	Ĩ	(21/4)	190	Wako knt. (Europe)	
Hydra-Gmebac (b) 11	493	Pero.	_	V16	100	CSFB	
Eksportfinans 1	169	1993	7	754	100%	Goldman Sachs	7.450
Changion Int. I	75	1991	Ś	B1/4	1011/0	Morono Guaranty	7.96
Marrill Lynch I	180	1993	7	0	1003/4	Merrit Lynch	7.85
Marrill Lynck (c) I	100	1993	7	8	10034	Merrill Lynck	7.85
Carteret Sevents Bk 11	126	1996	19	1/16	100	CSFB	
			5		100		
C. Izeb	48	1991	2	(e)		Nikko Secs. (Europe)	7.107
Lockbeed Corp. ‡	159	1989	3	71/4	100³/s	CSFB	7.46
Postípanklo ‡	100	1993	7	73/e	1011/2	Honsura let.	
Postipenkin (c) I	169	1893	.7	73/4	1011/2	Nomera Int.	7.46
British Telecom ‡	250	1996	10	7%	1001/2	Morgan Guaranty	7.552
CANADIAN BOLLARS					10.0		
Hudson's Bay ‡	80	1921	5	103/4	100	Morgan Stanley	10.75
L'bank SchHolstein 🕽	50	1991	5	93/2	1011/4	Citicorp	9.05
GMAE Casada İ	100	1991	s	91/a	10064	Wood Gundy	8.96
Fed. Bos. Dav. Bank 1	109	1989	3	9	100%	Wood Gundy	8,852
Farra Credit Corp. ‡	100	1991	5	3	1097/2	Wood Gundy	8.770
D-MARKS							
Finnish Real Est.Bh T	150	1992	6	6	190	WestLB	6,000
Kaufbof Finance 11	159	1998	12	2	190	Dresdner Bank	2.000
SWISS FRANCS							
World Bunk I	250	2601	_	53/6	100	SBC	5.371
STE Finance (te) #	SO	2086	_	(61/2)		Sortific	
Belgium** I	100	1996	_	51/4	100	Kredietbank (Suisse)	5.12
retand i	158	1994	_	51/2	991/2	Credit Soisse	5.20
	150	1554			55 /2	APOUR DUISO	
BELGIAN FRANCS World Bank 1	She	1996	10	71/4	100	Generale Bank (g)	7.250
	300	1330		, 44	100	COLORSO Dany (8)	7.254
GUBLDERS	100	1991	5	53/4	991/2	Amre	5.86
Aegon ** ‡	100	1991	2	244	38.45	AMIG	2.00
ECLIS							
Aagon ‡	191	1995	9	71/4	991/2	Sucieté Générale	7.322
BNP 11	190	1996	19	(f)	100	BNP	
DANISH KRONER							
Christman Barck ‡	300	1993	7	93/4	100%	Privathankon	9.623
KEN							
Benmark †1	18bn	1991	5	(a)	1B2	Morgan Stanley	
NTT ‡	60tm	1996	18	(a) 5%	1011/4	Nomera lot.	5.70

* Not yet priced. ‡ Final turnes. ** Private placement. § Convertible. † Floating rate botes. ¶ With equity wayrouts. Ø With bond wat II Currency Ented. (a) Reverse FRN; Inhad to you lim Libor. (b) 1/16 over lim Libor. (c) Partly paid. (d) 1/16 over lim Libor, additional S on tap. (e) Deferred chapen, first payerent 1988. (f) Equal to 3m Libor. (g) Co-ordinator. (h) Additional Sits 150m maximum of Mote: Yields are calculated as ABD basis.



Playboy Enterprises in the red

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8% Guaranteed Notes due 1996

SUMITOMO CORPORATION

MORGAN GUARANTY LTD

ALCEMENE BANK NEDERLAND N.V.

BANQUE NATIONALE DE PARIS GOLDMAN SACHS INTERNATIONAL CORP.

KLEINWORT, BENSON LIMITED

THE NIKKO SECURITIES CO., (EUROPE) LTD.

J. HENRY SCHRODER WAGG & CO. LIMITED SUMITOMO TRUST INTERNATIONAL LIMITED

Union Bank of Switzerland (Securities) Limited

DAIWA EUROPE LIMITED

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IBJ INTERNATIONAL LIMITED

MORGAN STANLEY INTERNATIONAL

NOMURA INTERNATIONAL LIMITED SUMITOMO FINANCE INTERNATIONAL

SWISS BANK CORPORATION INTERNATIONAL LIMITED

YAMAICHI INTERNATIONAL (EUROPE) LIMITED

30th May 1986

All of these securities have been sold. This announcement appears as a matter of record only.

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not, as part of the distribution, be offered, sold or delivered, directly or indirectly, in the United States or to United States persons.

New (ssue / August, 1986



U.S. \$100,000,000

Dansk Eksportfinansieringsfond

(Danish Export Finance Corporation)

10% Variable Redemption Rate Notes Due 1989

Salomon Brothers International Limited

LONDON: One Angel Court, London, EC2R 7HS, England NEW YORK: Salomon Brothers Inc, One New York Plaza, New York, NY 10004 TOKYO: Salomon Brothers Asia Limited, Fukoku Seimei Bldg., 2-2 Uchisaiwai-cho, 2-chome Chiyoda-ku, Tokyo 100, Japan

ZURICH: Salomon Brothers inc, Stadelhoferstrasse 22, 8024 Zurich, Switzerland

Wholesale Fittings profits rise 11%

Wholesale Fittings lifts the total for the year ended April 25, 1986 from 6.7p to 8.4p net. Earnings rose from 20p to 23.2p

The group, operating as a

interest received fell to £561,000 (£641,000). During the year a new depot was opened in Birmingham, the first one in the Midlands, while at Manchester, the size of the depot was doubled to allow for future expansion in the area. **EBC** falls

16% in

first half

PRE-TAX profits fell by 16 per cent in the first six months of 1986 at EBC Group. The directors of this Exeter-based group, which provides management services to the construction industry, said that the company made group programs in

pany made good progress in the second quarter after severe weather earlier.

On turnover down by £2m to £24.31m, taxable profits fell from £418,000 to £352,000. Earnings per 50p share for this USM-quoted company fell to

4.6p (5.7p). An interim dividend of 2.22p

An interim dividend of 222p is being paid,
Mr H. Cockcroft bas been appointed group chief executive and will be joining the board. Mr D. Stoneman, formerly chairman and joint managing director, will continue as chairman.

Huntleigh Technology, the USM group headed by Mr Rolf Schild, has acquired a 7.8 per cent stake in the troubled elec-

cent stake in the troubled elec-tronics and engineering com-pany, Grosvenor Group: and Mr Schild has begun discussions with Grosvenor with a view to making a recommended offer to acquire the group at around the current market value price. Grosvanor shares closed on Friday at 128p, up 8p, giving it e market capitalisation of £8m. Grosvenor has experienced

Grosvenor has experienced problems with its acquisition policy since it was formed from the rump of Wellco Holdings in 1982. Recent boardroom splits have encouraged rumours of a takeover

Grosvenor

The group, operating as a wholesale electrical distributor, lifted its pre-tax profit by 11 per cent, from £4.9m to £5.47m.

Sales increased by a like percentage to £39.69m (£35.75m) and the operating nearly 15 per cent to £4.9m (£4.28m). But

Sunbeam Wolsey declines

Sunbeam Wolsey, the Irishtextile yarns and knitted products group recently taken over
by the John Crowther Group,
has announced reduced profits
for the first half of 1986.

But the directors said one of tax profit from £542,000 to
the positive results of joining
with Crowther should be the
strengthening of the marketing
operations. This, and the

T. Clarke

T. Clarke, an electrical contractor, returned virtually un-changed taxable profits of £349,872, against £352,104, for the first six months of 1986. Turnover totalled £14.26m

Earnings per share were 2.14p 2.06p). The interim dividend (2.06p). The interim dividend is 0.71p (0.7p).
Attributable profits, after tax of £140,000 (£150,000), emerged at £209,872 (£146,104).

F & C Enterprise Trust, the Investment trust specialising in a range of venture activities, has lifted its net asset value to \$2.7p at the end of June, 1986,

earnings of 0.004p (0.14p). Franked income was £123,000 (£79,000) and unfranked £141,000 (£471,000).

F & C Enterprise

from 31.6p e year earler. For the six months to June, net attributable revenue fell from £119,000 to £4,000, for

ANNOUNCEMENT.

COMPUTER MARKETING **ASSOCIATES LTD**

Announce that as from today, August 18th they are changing their name to...

computer marketing

SE To reflect our significant growth and long-term financial strategy, we have changed our name and company structure. These moves are designed to increase our range of services to the UK computer market and allow for future growth.33

ELOur Distribution Division already handle BIOUZ OSTIBUTION DIVISION aready notation some of the world's best selling milcro computer products ... IRMA from DCA, Moderns from Hayes, AutoSwitch EGA Card from Paradise Systems, Hardcard from Plus Development Corporation. They will continue to expand their

The operation of our IBM PC dealership WEST SURREY COMPUTERS has been combined with our mainframe communications controlle specialists, COMPUTER MARKETING & LEASING. to form a single new division. This enterprise is called Network Systems Division and will specialise in corporate communications and

Under our new name of Computer Marketing pic we look forward to increasing our level of service to the UK.33







CMA House, Lonsbury Estate, Lower Guildford Road, Knaphili, Surrey, GU21 2EW Telephone-Brookwood (04867)4555 Telephone-5/ookwood (04867)4555 Fazr (04867) 88424 Telex: 859310 CMA G

Westpac Banking Corporation (Incorporated with limited liability In the State of New South Wales, Australia)

U.S.\$ 150,000,000 Subordinated Floating Rate Notes Due 1997

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 18th August, 1986 to 18th February, 1987 the Notes will carry an Interest Rate of 61/16 per cent. per annum. The Interest Amount payable on the Interest Payment Date which will be 18th February, 1987 is U.S.\$ 329.03 for each Note of U.S.\$ 10,000 and U.S.\$ 8,225.69 for each Note of U.S.\$ 250,000.

Westpac Banking Corporation 23 Walbrook London EC4N 8LD

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FINANCIAL TIMES STOCK INDICES										
	August 15	August 14	August 13	August 12	August 11	August 8	19 High	86 Low	Since Co High	mpilation Low
Government Secs	89.29	B9.00	88.86	89.17	88.98	88.86	94.51	80.39	127.A	49.28
Floed Interest	95.48	95.34	95.69	95.76	95.63	95.77	97.68	86.55	250.4	50.53
Ordinary	1271.0	1263.2	1261.0	1242.0	1228.7	1217.4	1425.9	1094.3	1425.9	49.4
Gold Mines	222.6	230.1	233.7	232.9	238.0	202.9	357.0	185.7	734.7	43.5
FT-Act Atl Share	790.34	783.63	780.13	770.54	762.19	757.22	832.39	664.42	832.39	61.92
FT-SE 100	1601.9	1588.2	1581.0	1558.2	1542.8	2526.7	1717.6	1370.1	1717.6	986.9

Lionel Barber and David Goodhart look at the battle for AE

City undecided on 'stop-go' merger

Last week, Turner & Newall injected new life into its bid for AE, the motor components group, by raising its offer some £80m to £247m and declaring it final.

Before the intervention, the Before the intervention, the market appeared to be running away from T&N, the mining and asbestos group which came close to collapse just four years ago. T&N shares had fallen by 25 per cent since mid-June, undermining its paper offer. Without a cash alternative, the prospects of capturing control of AE looked very slim.

Apalysts believe that the new

Analysts believe that the new offer falls short of being a knockout blow. Despite an ettractive cash alternative of 240p per share, they reckon T&N would have had to bid at least 270p per share to skittle the spirited defence mounted by AE and its advisers Hill.

The outcome of the battle is likely to turn, therefore, on the reasoning behind the T&N bid and the institutional view of the current AE management, led by its piano-playing chair-man, Sir John Collyear. man, Sir John Collyear.

Tan does not disguise the fact that it wants to escape continuing—albeit reduced—dependence on the "Double A" factor: Africa and asbestos.

Under the chairmanship of Sir Francis Tombs, the phlegmatic company doctor, Tan has, through disposal, cut the size of its turnover by almost one-third compared with 1980, halved the UK workforce to balved the UK workforce to 9,000 and set up four indepen-

Changee in company share stakes announced over the past

week include:—
Bestwood — Glen International holds 996,994 ordinary
(20.63 per cent). Lynburg sold
its entire holding in Bestwood.

Newman Tonks — director E. T. Barnes sold 12,000 beneficial

ordinary, reducing holding to 137,034 shares

T. I. Group — chairman R. E. Utiger sold £25,000 ordinary stock at 464p per £1 unit.

Norbain—director R. J. Ken-dall bought 10,000 ordinary.

Johnson and Firth Brown-director R. Shephard bought 50,000 ordinary at 31p each.

F.T. Share Information

F.T. Share Information
The following securities have been added to the Share Information Services: Beaverce (Section: Industrials), Bipel Group (Engineering), Borland Intl (Electricals), Chelsea Man (Drapery and Stores), Clarkson (Horace) (Shipping), Greyhound Corporation (Americans), M6 Cash & Carry (Food, Groceries, etc.), Morgan Grenfell (Banks), Tenby Inds (Electricals), Thames Television (Leisure), Unilock Hidgs (Industrials).

CANADIAN CO-OPERATIVE

CREDIT SOCIETY LIMITED

US\$90,000,000

Revolving Underwriting Facility

Due 1990 (Series 1)

Notice is hereby given that in

accordance with the terms and conditions of the Global Notes.

Series I will be redeemed on

the 26th August, 1986, at which

date principal and interest at

The

Korea Development

Bank

US\$100,000,000

Floating Rate Notes due 2000

Notice is hereby given that the Rate of Interest relating to the above issue has been fixed at 6% per cent for the period 18th August 1986 to 18th February 1987.

Total Interest payable on 18th February 1987 per US\$10,000 Nots will be US\$335.42 and per US\$250,000 Note will be US\$8,385.42.

Agent Bank: Morgan Guaranty Trust Company of New York London

Ireland

£50,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 14th August, 1986 to 14th November, 1986 has been fixed at 104s per cent. per annum. Coupon No. 12 will therefore be payable at £634.08 per coupon from 14th November, 1986.

S.G. Warburg & Co. Ltd.

LADBROKE INDEX

1,281-1,287 (+9) Based on FT Index Tel: 01-427 4411

6.6625% pa will be repaid. MERRILL LYNCH INTERNATIONAL BANK LTD Agent Bank

Share Stakes

week include:-



Sir Francis Tombs, chairman of Turner

dent businesses: construction. plastics, suitomotive com-ponents and mining.

Over the past year Sir Frencis has been assisted by Francis has been assisted by Mr Colin Hope, a new energetic chief executive, a recruit from Dunkop who, as it happens, established an early management pedigree at AE. In both men's view, the painful surgery is now largely complete, hence the decision to go for new growth by acquisition.

Much of T&N's argument turns on the claimed industrial logic behind the offer for AE. T&N believes that share customers and technology in automotive components (which

sveimer

U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992

'issued by Morgan Guaranty GmbH for the purpose of

making a loan so

Istituto per lo Sviluppo Economico

dell'Italia Meridionale (a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11, 1953)

Period 18th August, 1986 to 18th September, 1986 has been fixed at 64%, Interest accrued for the above period and payable on 22nd January, 1987 will amount to US\$53-82 per US\$10,000 Certificate.

Agent
Morgan Guaranty Trust Company of New York
London Branch

New Zealand

£200,000,000

Floating Rate Notes 1997

In accordance with the provisions of the Notes, notice is

hereby given that, for the three months period, 14th August, 1986 to 14th November, 1986, the Notes will bear interest at

the rate of 9% per cent. per annum. Coupon No. 5 will therefore be payable on 14th November, 1986 st£1,244.52 per coupon from Notes of £50,000 nominal and £124.45 per

S.G. Warburg & Co. Ltd.

Agent Bank

coupon from Notes of £5,000 nominal.

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determin

account for about half of its own turnover and almost all of AE's) form the crux of this

More specifically, T&N, advised by N. M. Rothschild, srgues that AE is too small to exploit fully the worldwide market in components where the big buyers, such as Ford and General Motors, are few in number.

Putting together the two groups, each with profitable subsidiaries in the US, haly, France and West Germany, would create a new company with annual sales of close to film—large enough to support expensive development programmes and to attract the multinationals which are increasingly buying in their creasingly buying in their pistons and other major com-ponents from outside.

ponents from outside.

The difficultiy with this argument lies in the different nature of the two companies' technological expenses. For example, AE's products assist in propelling vehicles, while Takn's slow them down. This has been highlighted by AE, but it is also appreciated by analysts such as Mr Rob Golding at Quilter Goodison stockbrokers.

"There is not any real bene-"There is not any real benefit in putting the two companies together. Internationalisation of specialisation is what it is all about these days,"

about these days,"

Equally, the arguments about marketing benefits arising from a merger look a little thin There is, for example, only a tiny overlap between T&N and AE in ceramics.



Sir John Collyear, chairman

The question remains, however, whether AE really is big enough to stay independent. The very fact that AE agreed to a merger with its fellow UK engineering group GKN in 1983 suggests that Sir John and his besid accepted the case for board accepted the case for greater size

City opinion appears divided. Mr Golding says that the GKN-AE merger made a lot of sense. He says that the major car manufacturers remain reluctant to commit themselves to a rela-tively small component company — whatever its tech-nological skills — which is vulnerable to a takeover or financial difficulty.

Mr Ewan Fraser at James Capel is less sure. He believes that AE's initial agreement to the GKN merger offer was a mistake—a decision made before the group had hauled itself out of the recession.

of the recession.

AE has also pointed out that 58 per cent of its production is already made abroad or exported; and it has begun to penetrate the US market. Its supporters also argue thet while the big US component companies—Eaton and TRW—are many times larger than AE, the same is not true in West Germany.

How far the size question will

is not true in West Germany.

How far the size question will sway institutional votes is open to question. They are likely to be influenced as much as anything else by a more general view of the desirability of unseating an incumbent management which, though hardly glamourous, has done nothing to antagonise the City.

In recent months, two contested takeover attempts in the engineering sector (Siebe for APV and Evered for Mc-Kechnie) have failed Some believe it is too early to describe this as a trend, but there seems to be some reluctance to disturb the status ence to disturb the status quo if the management of the target company can put up s stasonable case for indepen-

AE will shortly issue a profit forecast for the year to this September. Last year, it made £26.3m on £383m turnover. If it can substantially improve the figure, then T&N will have a struggle to win control.

BOARD MEETINGS

The following companies have notified deep of board manings to the Stock Exchenge. Such meetings are usually held for the purpose of considering dividends. Official ledications are not evaliable so to whether the dividends are interims or finale and the subdivisions shown below are bessed mainly on lest year's timetable.

TODAY
Interime: — Jeguar,
Lelsore, Scottich Easters investment:

FUTURE DATES

other (Johs) Provident Financial Summer Financial
Appointments

FINANCIAL CONSULTANT

West End Office of leading investment company requires a Financial Consultant to head company's London based unit responsible for servicing requirements of Indian expatriate community in UK and Europe. Must be registered with NYSE, ASE and NASD, Salary circa US\$45,000. Applicants, aged mid-30s with over 10 years' relevant experience, educated to MA degree standard (economics preferred) and fluent in Arabic with working knowledge of Indian dialects, should write its strictest confidence, enclosing full curriculum

Box A0242, Financial Times 10 Cannon Street, London EC4P 4BY

ASSOCIATE-INVESTMENT BANKING

Leading International investment group requires an Associate for its Investment Banking area with concentration on Indian business. Responsibilities will span Euromarket business to Include Eurobonds, FRNs, swaps, RUFs, equiries; drafting of proposals and presentations. Salary circa \$40,000. Applicants, aged mid-twenties, fluent in Hindi, educated to MBA standard, with over six years' relevant finance/banking experience, preferably gained in India and the USA, should write, anclosing curriculum vitas, to:

Write Box A0246, Financial Times 10 Caonon Street, London EC4P 4BY

LINFIN CORPORATION U.S.\$275,000,000

Collateralized Floating Rate Notes due 1995

For the three months

14th August 1986 to 14th November 1986 the
notes will carry an interest rate of 6½% per annum with an
interest amount of U.S.\$630.56 per U.S.\$50,000 nominal.

The relevant interest payment date will be
14th November 1986
Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Ass. Srit. Ind. Ord. 132
Ass. Srit. Ind. Ord. 132
Ass. Srit. Ind. CULS. 131
Alrepring Sroup 108
Armitage & Rhodes 35
Serdon Hill 188
Bmy Technologies 90
CCL Ordinary 188
Carbamndam Ord. 225
Lackaco Group 120
Isla Group 120
Isla Group 120
Isla Group 137
Jemes Barrough 9pc Pf. 36
Jenkaco Group 188
Jenkaco Group 188
Jenkaco Group 178
Jenkins Barrough 9pc Pf. 36
Maltihoses N.V. 950
Maltihoses N.V. 950
Maltihoses N.V. 374
Record Ridgway Ord. 374
Record Ridgway Ord. 374
Record Ridgway 10pc Pf. 39
Torday & Carliste 102
Trevian Holdings 132
Water Alexander 202
W. S. Yestes 195 8,252 8,75 59,150 4,412 2,811 1,098 8,638 3,178 8,638 3,178 8,638 2,214 2,244 2,244 8,160 2,403

PENDING DIVIDENDS Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus") have been officially notified. Dividends to be declared

will not necessarily be at the amounts in the column headed

Announcement last year."

LaportsSept 18 Interim 8.2 Lagel and General...Sept 18 Interim 8.5 Closures...Sept 3 Interim 2.2 Closures...Sept 3 Interim 2.2
Morgan
Crucible...Sept 12 Interim 3.9
Pearl Assur ...Aug 27Interim 15.25
Pearl Assur ...Sept 5 Sinterim 4.25
P & 0 ...Sept 4 Interim 6.0
Pearlsend Industs...Aug 28 Interim 0.64
*PrudentialSepi 10 Interim 6.0
*Queens Mont spece., Aug 30 Interim 6.8 Vite...Sept 6 Interim 3.3 *Brixton Estets.....Sept 16 Interim 2.3
8rown Boveri Sept 16 Interim 1.0
*BunziSept 4 Interim 1.0
Gurmah Oli ...Sept 12 Interim 4.5
Cadbury Schweppes...Sept 6 Interim 1.6
Cement Roadstone...Sept 4 Interim 1.16 Heuses...Sept 10 Interim 0.765 Colmen_.Sept 11 Interim 6.0 tokiiAug 18 Interim 0.89 Schwappea...Sept 8 Interim 1.5 Cemeri Readstone...Sept 17 Interim 1.8 *Cons Gold Fields...Sept 18 Eterim 2.4 Costs on ...Sept 19 Eterim 2.4 Inmarin 2.0 Crode Inti ...Sept 10 Interim 2.0 Interim 2.5 Delta ...Sept 10 Interim 2.5 Euro Ferries ...Sept 19 Interim 2.35 Euro Ferries ...Sept 10 Interim 2.35 Euro Ferries ...Sept 10 Interim 2.35 Euro Ferries ...Sept 17 Interim 2.35 Codd Felds ...Sept 17 Interim 2.35 Flashes ...Sept 27 Interim 1.75c I (W. H.)...Aug 20 Final 0.943 Chartered...Aug 18 Interim 10.5 drow...Aug 27 Interim 4.0 Woodrow...Aug 27 Interim 4.0 Travis & Amorid...Sept 17 Interim 1.95 Turner & Newell...Sept 12 Interim 1.35
Utd Blacuks...Sept 12 Interim 2.85
Wates City of Linde Prope...Sept 3 Interim due Interim 0.75
Williams "Horizon
Timvel.....Aug 20 Interim 0.88
"IMISept 2 Interim 2.2
LASMOSept 3 Interim 4.5
LadbrokeAug 29 Interim 4.5
Laling (J.) ...Sept 12 Interim 2.0
LeirdSept 6 Interim 2.0 Williams Holdings...Aug 29 Interim due Willia Faber...Sept 10 Interim 5.0 Woolworth ...Sept 18 Interim 3.0 a Board meeting intimated. † Righte issue since made. † Tea free. § Scrip Issue since made. ¶ Forecast.

GRANVILLE Granville & Co. Limited 8 Lovat Lane London EC3R SBP Telephone 01-621 1212 Member of Finibra

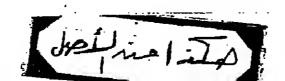
Financial Times Monday August 18 1986 **LONDON RECENT ISSUES** 17 **AUTHORISED** FT UNIT TRUST INFORMATION SERVICE **UNIT TRUSTS EQUITIES** 0345 717373 65 Camon St, Lordon EC44 SAE Dtg, Cimemorana Granth. 1901 2 151-12 151-12 1600mg & Granth. 1902 1 18 Allied Dember Unit Trusts PLC (2)(8) Allied Dember Unit Trusts PLC (2)(8) Allied Durber Centre, Swinger, SAI 1EL 1079312229. Dealing 107931510566 Balanced Trusts Growth & Inc Trust 1977 Capital Ireal 2797 Capital Ireal 2797 Capital Ireal 2797 Said 1 2015 Access Ireal 2797 Access Ireal 2797 Said 1 2015 Said 1 2 FIXEO INTEREST STOCKS High Low Provisions Mustual Unit Trust Managers Ltd. 25-31 Moorgan, London CC2R-684. 01-563 39-3 PM Cope Grown . b7 F 725 +124 1 16 PM treams and Srown, 838 68-3 +13 4 19 Archway Unit Tst. Mgs. Ltd(a)(c) 33 Son Street, Landor EC232 QQP Fard ISON 266,9 Grovest Fard 1909 43.0 1496 Yiels Equity Fd 162.3 66.3 "RIGHTS" OFFERS 21-gen 124, 11-gen 25-gen 1405 144 135 15-gen 141 17-gen 141 1108pen 1-9 50 H 19/9 10/20 HOLIDAY AND TRAVEL ADVERTISING Wednesday and | March | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | 1965 | Saturday Reyol Lendon Unit Tat Wgrs List Reyol Lendon Unit Tat Wgrs List Reyol Lendon Unit Tat Wgrs List Reyol Link Mer, Colcharder COI 1Ra. 02 American Earnin 1874 2873 Edit Incare 55.7 56.7 si High Incare 50.7 56.7 si High Incare 50.7 105.5 si High Incare 50.7 105.5 si Japan Earnin 1872 105.9 si Japan Earnin 1873 105.9 si J For details of Advertising · Rates contact: MSM Unit Managers Ltd MSM House, Heese Rd, Worthing High Inc. 2122 JAccom Units 241,7 UK Green 244,2 JAccom Units 37,3 301-623 5211 Royal Trest Can. Fd. Mgt. Ltd +1.0 6.07 98-50 Garnen St. Londen CC98 64.0 +1.0 6.07 Garnen St. Londen CC98 64.0 +1.0 3.10 Income Facts July 31 ... 221.2 275.4 +2.0 3.10 Income Facts July 31 ... 121.47 30.55 10.00 Trestment St. 10.00 1 **Carol Haney** Financial Times, Bracken House, MLA Gen't Prest Managemy 79-100 Sardang Pd, Managemy 79-100 Sardang Pd, Managemy 19-100 Sardang Pd, Managemy 10 Cannon St., London, EC4P 4BY. Telephone: 01-248 8000, Ext. 4657. Unit result in make the make t FT CROSSWORD PUZZLE NO 6,102 +074 470 +074 470 +074 803 +074 803 +074 803 +074 803 +74 DANTE +15: 1.41 +2:.7 1.41 +2:.7 1.41 -2:.7 07:0 07:0 0.83 0.90 Bell Court Fund Mingt PLC 13 Blomleto Street, Conton ECZM CLB. Far Experi 15360 254.6 UN & Enropean 1594 0 715.0 Mescap Unit Trust Mingrs Ltd (a)(e)(g) Unitym Hse, 252 Romited Rd, E7 01.534 5544 Mercap 1137.a 142.11 + 8.91 4.50 Bishopsgate Progressive Mgmt. 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(8): 5 Officer assisting general in plan that's crazy (6). 9 Adventurous men who went to the top at sea (8). 10 Urges some simple modification (6): 12 One is upset by such a din (5). 13 Walk about certain to be highly estimated (9). 14 Beast retiring with a broken to (6). 15 Add more solids to kitchen stew (7). 19 Hemp is used in making these jackets (7). 19 Hemp is used in making these jackets (7). 19 Hemp is used in making these jackets (7). 10 Light beam that's very strong (9). 21 Yarn that's embroidered (6). 22 Solidier embraces a licentious Italian unturn leader (9). 23 Solidier embraces a licentious Italian unturn leader (9). 24 A nut go into this? Yes (6). 25 A nut go into this? Yes (6). 26 A nut go into this? Yes (6). 27 Where many enjoy the picasures of the slippery path 13. 28 I'd boll vocontrollabty with a prize nuzzle will be published in the prize nu UK Provident Unit Truct Managers Ltd Uk Home, Caste St. Salabury SP1 35H 07:22:33 Uk Born 111 9 118 4 60 6 North American 116 123 03 03 Pacide Booth 171 160 00 00 Scimitar Asset Management Ltd 33736 Gasechurch St. CC3V OAX 01-023 5776 5777 Luropan 773 7941 - C1 100 Gaset Une. 773 7941 - C1 100 Gaset Green From 1014 1557 - C2 513 Makaged Exempt From 1014 1557 - C2 513 Makaged Exempt From 1014 1567 - C2 513 Makaged Exempt From 1014 1567 - C2 513 Usul Trust Account & Mgmt. Ltd 20, Capitali Asesse, Lorgo, ECZR 7PA 01 Account; Henderson Erosthaste & Co Francisco Cap Fa ... | 124 5 | 141 11 Francisco Francisco | 121 6 | 122 6 Exercit Aris 31 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... (25) 4 ... 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GIVIDEN

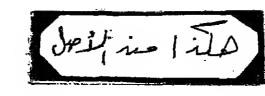
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Financial Times Monday August 18 1986 INSURANCE, OVERSEAS & MONEY FUNDS 1000 TO 1000 T 10.1a 10.1a 10.13 10.13 8.57 5.14 4.76 5.62 4.79 Heritable & General Fund Magrs (Jersey) Lid 20 840 443, St Rober, Jersey 1534 75141 96 Ford 11.59 12.53 18.5 2-34 Fued let, Fd. 151 152 12.44 18.5 2.140 Final lat Fd. 150.30 10.54 642 TS# Marie 98.14 Windsor Life Asser Co Ltd Botterfield Management Ca Ltd PO Box 195, Hamilton, Revocate Mitrice Intil Cop. Mingt. Co (Europe) Ltd co PO Box 105, Getrasty, Cl 0481 21438 | 1081 21438 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | 1181 -0.29 | eri Life Assurance Compan Hacteorer Fund Ringert (Suernsey) Ltd PO Eon 61, Bermada Hse, St Julian's Ave, St Peur Port, Guernsey Control of the Control o 10 10 +0.02 10 10 +0.01 10 25 10 16 +0.03 10 34 +0.03 **MANAGEMENT SERVICES** Ashville Insurance Brokers Ltd Ashville Finci Wood Ltd +0.2 5.50 +0.04 5.08 ... 10.71 ... 3.56 🔛 🍜 Money Market St. Jerusy France Ltd CLS 73 SLS 73 SLS 73 SLS 73 SF 74 SLS 75 SL +6.01 9 41 5.37 5.40 2.78 +6.03 6.1b 4.33 5.76 40.12 5.47 First Financial Services PLC Sum Life of Campda (UK) Ltd 2,3,4 Cockspar St, SW1Y38H #0.00 2.54 +0.00 3.35 +0.00 5.35 Money Market **Bank Accounts** Noble Lownies & Partners Ltd PO Box 144, Croydon Best 144, Croycon mars (Cler. Med 1 ... 1992 1045 +0.3 mars (Szot. Eneit.) ... 1905 1058 +0.4 CHilbank (CI) Ltd "Citifunds"
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Financial Times Monday August 18 1986			. 21
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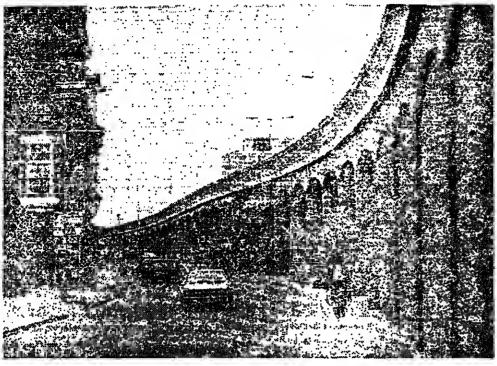
1-2/1/ 1-2/1/2



Laboratory for Glaxo

RUSH & TOMPKINS bas won air contracts worth more than £19m in the North East, including a £6.2m cootract with Glaxo Opera-£6.2m cootract with Glaxo Operations UK for a quality assurance
building at Barnard Castle,
County Durham. The threestorey 4,700 so metre steelframe structure has in situ reinforced concrete floors and brickwork cladding, and the cootract
includes all mecbanical and electrical services and external
works. Work has started for
completion in October 1987. On
Tyneside work has started on
a £7.2m contract to fit out a
13,000 sq metre two-storey House Tyneside work has started on a £7.2m contract to fit out a 13,000 sq metre two-storey House of Fraser department store at the Gateshead MetroCentre. The developer is Cameroo Hatt Developments. Internal demolition of a listed bank building at 102, Grey 5t, Newcastle, is under way as part of a £3.55m contract with Lloyds Bank. A properture 4 £500 sg metre steelunder way as part of a 2.5.5mm contract with Lloyds Bank. A seven-storey 4,600 sq metre steel-frame structure and strongroom is to be built behiod the existing atone faced perimeter walls. Completion is scheduled for December 1987. In Stockton a £1.3m contract with the Central Electricity Generating Board for an administration building at Hartlepool power atation bas started. A £600.000 pub in Whitburn for Tohy Restaurants and a £300,000 medical centre in wallsend are both scheduled for completion early in 1987.

LESSER DESIGN & BUILD has signed a management fee contract worth £3.5m for fitting out the 90,000 sq ft headquarters for B & Q Retail at Hampshire Corporate Park, a Capital & Counties 20 acre multi-million pound office park development at Chandler's Ford, Hampshire.



Road in harmony with town

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

Fitting a hypass into a city centre withnnt destroying ita scale la a problem Cleveland County surveyor Garth Drahbic decided to solve with an areaded concrete vioduct, clad in red bricks to mirror the Victorian hulld-ings nearby, and with shops underneath.

The east-west bypass was needed in Middlesbrough town centre to relieve traffic congestinn from the A56 trunk road passing through it.

Traffic studies shawed that 45 per cent of the vehicles passed through the town without stopping, so making the need for a bypass clear. But the problem was bow to build it without destroying the town's atmosphere and the town's atmosphere and creating a featureless modern structure out of scale with

its surroundings.
The designers decided to create a viadnet as the hest way of allowing freedom of movement at ground level while reducing the visual and sound polintion of traffic.

They also decided on an arched arcade to belp reduce the scale of the viadnet, and to give it walls and parapets more in sympathy with the Victorian buildings nearby by cladding them with red hricks pointed with brown mortar. The 230 metres long con-crete viaduct is built in 39 metres long modular units varying in width from 19 to

tnpped with a deck slab 450 mm thick. The deck enits rest on three rows of columns ranging in

26 metres. The beams between are 1.35 and 1.6 metres thick,

beight from 4 to 6 metres and of a tapered cross-section varying from 770 to 900 mm. The 69 columns are located at 10 metre centres, giving a grid which breaks the space under the viadnet into units which can be adapted for various shop layouts.

The designers also decided to use the new hypass as an opportunity to reinstate the statue of Mr Henry Bolckow, the founder of Middles-hrough's iron and steel in-dustry. Moved from its orig-inal home in 1925, this large atatue has now been returned to the refurbished Exchange Square to the north of the viadnet.

The contract value is £4m and the main contractor is CEMENTATION CONSTRUCTION.

Crown House wins orders worth £27m

CROWN HOUSE ENGINEERING bas won 21 contracts across the bas won 21 contracts across the UK for mechanical and electrical aervices with a total value of over £27m. Contracts for the commercial / industrial sector total £19m and include £3.75m worth of mechanical services for NEC at Livingston (Scotland) and a £5.9m mechanical and alectrical contracts. and a £5.9m mechanical and electrical services contract as part of the refurbishment of the Old Billingsgata Market in London. Crown House Engineering's continued success also includes five bospital contracts (£6m) and a further three for the public sector valued at £2.2m.

BOWMER & KIBRLAND has secured £5.5m-worth of contracts The projects vary from "new huild" to refurbishment, and include construction of a £1.7m headquarters complex for SAAB (UK) at Arlington Securities Business Park at Marlow, Bucks: Keunen Brothers, part of The Pittard Group, placed a £2.7m contract to extend its Irthling-borough aite in Northamptonshire; a £420.000 contract has been awarded by Transmitton to design and construct two-storey been awarded by Transmitton to design and construct two-storey offices at Smisby Road, Asbhy-de-la-Zouch, Leicestershire; and the Central Midlands Co-operative Society is re-locating its administrative departments and to accommodate them has purchased an office and warehouse comptex—a £500,000 management contract bas been awarded to carry out the refurhishment and adaptation works involved to create the new accommodation create the new accommodation in only 14 weeks.

LESSER DESIGN & BUILD has an order worth about £2m to construct a chemical and metal-turgical laboratory for the Property Services Agency on hebalf of the Ministry of Defence, at Devonport, Pfymouth, Devon. Work on the laboratory in Devonport Docks has started and is scheduled for completion by April 1987.

Imperial War Museum redevelopment scheme

The Government's Property Services Agency has awarded a manogement contract for Phase 1 of Stage 1 of the Imperial Wor Musaum's redevelopment scheme to TAYLOR WOODROW. Work is expected to start next month with completion in October 1988 and is estimated to cost about £10m, of which the Imperial War Museum are contributing £2.5m which has been raised by private donations.

The Museum building is generally in poor physical condition, requiring major repair and renovation. The roofs and windows need substantial renewing and the floors require strengthening. The deviated of the single storey galleries in the central courtyard; construction of a new gallery floors at main entrance and basement levels and much essential maintenance work. Phase 1 is vlabla in its own right and deals with the majority of the maintenance problems. Phases

the floors require strengthening. The drainage is inadequate and the heating system is potentially dangerous and inefficient, says the PSA. A major redevelopment scheme has now been and deals with the majority of the maintenance problems. Phases 2 and 3 would provide additional gallery floors at higher levels.

The museum will remain open to the public during the redevelopment work.

G. DEW & CO, Oldham, has been awarded a £1.9m contract by the city of Salford for desilting and constructing new causeways across the existing docks at Salford Quays site, the new name for the old Salford Docks now being developed for bousing and recreational uses. This will in-

Victoria Station

Florida air terminal

TAYLOR WOODROW CONSTRUCTION CORP, New York, has been awarded its second contract in the past month for work at Tampa International Airport, Florida. The latest \$17.2m (fill.6m) project is to build an international tarminal for the Hillaborough County Aviation Authority and hrings the total value of work at tha airport awarded to the company to \$20.7m. Last month the company won a \$3.5m controct to construct a new 1,300 ft long antomated passenger transit system linking the new terminal to the existing Landside Terminal. The new terminal le 650 ft long with two levels and will have 15 gates for aircraft, used mainly for internotion flights. Work has started for completion in September 1987.

Matlock-based SHAND is going underground for a £1.73m York-shire sewerage contract. The project, one of o package of civil engineering contracts worth nver £2.5m, involves construction of almost a mile of tunnel up to 17 metres below ground level at Rothwell, near Leeds. Work starts in September.

rail-air project



Rush & Tompkins' London office has won a £3.3m management contract with British Rail's Network SonthEast for fitting ant o rail-air lounge and ticket office above the Gatwick Express platforms at Victoria Statina, London. The 16,000 sq metres terminal includes flight check-in desks and extensive baggage handling facilities to enable Gatwick air passengers to check-in their juggage at the station before travelling to the airport. The terminal occupies part of the "Plaza" office huilding which was recently constructed on o deck slab above the statina. Rush & Tompkins' contract jucludes forming openings in the deck slab for escalators, baggage conveyors, lifts and staircases passing down to platform level. An upper merganine floor slab is included in the terminal. Work has started and is due for completion in September next year. The drawing shows a cut-away view of the air terminal from the corner of Buckinghum Palace Road and Eccleston Bridge

PHILIPS



Half-Yearly Statement to 30th June 1986

Report on the course of business of the Philips group in the second quarter of 1986 tha volume of sales increased by 7% and net income by 18%, compared with the corresponding period of 1985. These improvements were achieved despita the fact that the level of business was again very much affected by a disappointing trend in the United States of America and falling exchange rates in relation to the quicker.

disappointing trend in the United States of America and falling exchange rates in relation to the guilder. Accordingly, sales in terms of guilders felt in the second quarter by 7%. In the first holf of 1986 the volume of sales went up by 6%. Of the 6% drop in sales in terms of guilders, 13% was attributable to changes in exchange rates. Changes in consolidations had a not negative effect of 1% on sales. A significant growth in volume was achieved in the Consumar Electronics product sector, one of the factors being the World Cup football tournament in Mexico. The Domestic Appliances sector displayed an increase in volume which more or less corresponded to the average of the company as a whole. Growth in Components, Lighting and Professional Products and Systems lagged behind, mainly due to the level of business in the United States of America.

In Europe sales continued to develop favourably in almost oll countries. The growth in volume in this region was 12%. A very substantial rata of growth was achieved in Consumer Electronics, where the Company improved its market share in products such as color television recaivers, video recorders and Compact Disc ployers.

Outside Europe celes lell in terms of existers are

ployers.
Outsida Europe sales Iall in tarms of guilders as a Consequence of lower exchange rates. Disregarding this factor, sales in this region were at about the same level os in the first six months of 1985. A positive exception was Latin Amarica, where sales volume rose sharply thanks to renewed growth in Brazil. Income from operations in tha first half of 1986 amounted to 11,405 million, or 5.3° of sales (5.8°) in the first half of 1985). A substantial improvement in income was achieved in the Consumer Electronics sector. In Components it is possible to speak of a gradual recovery; oithough a slight loss was incurred in January. gradual recovery; olthough a slight loss was incurred in January-June 1956, in tha second quarter a profit was realized which was higher than in the corresponding quarter of 1985. In tha other product sectors income in the first six months of 1986 fell in comparison with the same period of last year, the most important

causes being the decline in the value of the US dollar, the level of business in the United States of America and o slight shortfall in investments in a number of capital goods of importance to us. These same developments largely detarmined the way in which operating income was distributed geographically. In the region USA and Canada the operating result was negative; in the regions described in the US dollar such as Asia and Latin America. closely linked to the US dollar such as Asia and Latin America operating incoma in the first half of 1986 was lower than in the previous year. In Latin America, as o result of a marked reduction in inflation, thare was an autonomous drop in income from operations, the effect of which however was completely offset by lower financing charges, in Europe it was possible to offsetentirely the consequences of reduced revenue from exports to dollar or dollar-linked countries by Improvements in the home markets, Mainly as o result of the aforementioned factors, net income in tha first half of 1986 (f 352 million) was lower than in the corresponding

period of 1985.

Compared with the situation at the end of June 1985, inventories as a percentage of sales fall from 29.9% to 25.3%.

The increase in tha number of employees by 6,900 since January 1, 1986 has mainly been in Consumer Electronics.

Viewed geographicality, the largest increases look pisce in Europe and Latin America.

when generally, the largest froreases look piece in Europa and Latin America.

We still anvisage an increase in sales volume of 6% to 7%. To what extent the anticipated improvement in net incoma compared with 1985 can be realised depends on the increase in economic growth in the United States of America and on how

soon there is a sustained revival of demand for semiconductors.

		2nd quarter		Jan. to June
Amounts in millions of guilders	1985	1985	1986	1985
Netsales	13,302	14,320	26,358	28,555
Income from operations	675	722	1,408	1,644
Gearing adjustment	59	151	157	
Financial income and expenses	~364	-525	~801	307 ~1,071
Income before taxes	370	348	764	880
Income taxes	-167	-155	-344	-391
Income after takes	203	193	420	489
Equity in net income of unconsolidated companies	16	19	-16	15
Minority interests		-21	-63	-53
Net income from normof businesa operations	197	181	341	451
Extraordinary income after taxes	1t	-15	11	-15
Net income -	208	176	352	436
Income from operations as % of netsales	-5.1	5.0	5.3	
liicoma belore taxes as % of net sales	2.8	2.4	29	5.8
Incoma after taxes as % of net sales	1.5	1.3	1.6	3.1
Net income as % of stockholders' equity	5.1	4.1		1.7
Net income from normal business operations per common share.	961	7.1	4.3	5.1
170 par valué (in quilders)	11.85	0.88	1.48	0.40
Net income per common share, f 10 par value (in guilders)	0.90	0.81	1.53	210
Do. per common shara, f 10 par value, based on historical cost	0.00	0.01	1.55	2.03
(GAAP) (in guilders)	0.70	0.69	1.37	1.93
At end of June			1966	1985
Inventories (as % of net sales in the last 12 months)			25.3	29.9
Average collection period of trade accounts receivable (in months)				
Marketable securities and liquid assets			2.2	23
Total liabilities as % nf capital employed			1,584	1,581
Number of anticone of a manufacture of a manufacture of anticone of a manufacture of a manu			65.0	65.9
Number of employees (comparable figure on January 1, 1986: 341,900)			348,800	344,000
of which in the Netherlands (comparable figure on January 1, 1986: 70, 1	2001		70,500	69,700

included under the item extraordinary income are the results arising from the divestment of segments of business in the cables

ansing from the divestmant of segments of business in the cables and welding field.

In calculating income and capital employed, allowance has been made for an estimated proportion of those provisions which d is anticipated will have to be made at the end of the financial year, in view of the acquisition of o majority interest in Polygram on January 1, 1985 and the resulting consolidation of that company as from the 1985 financial stotements, the quarterly figures for 1985 have been recalculated to take account of the consolidation of Polygram.

N.V. Phillips' Gloeilampentabrieken THE BOARD OF MANAGEMENT

Eindhoven, 13 August 1986

TRUSTEE SAVINGS BANK RULING

Extent of depositors' claim on assets defined

pother has been made about the single phrase in the speech of Lord Templeman in the course of the House of Lords decision that the depositors in a trustee savings bank had no proprietary interest in the bank's assets, other than the right to receive back their deposits with interest."

If Lord Templeman was unwise to bave ascribed that ownership of the surplus assets of a trustee savings bank to "the State," he was at most of a trustee savings banks to fartustee avings banks of a trustee savings banks

ship in fact resided in an institution of the State (namly, the Trustea Savings Banks Central Board), established by parliament and legally distinct from liquidated. It left the question

the Crown or Har Majesty'a of any future disposal of the board's property as and when the depositors, like any other customers of a bank, were entitled to a return of their own to be a bank movement in the entitled to a return of their own money with any accumulated linterest on it, and no mine. The long legislative history of the trustees eavings bank system, became thereby an institution stretching back to 1817, had of the State, with a legal restricted that the system.

BY CHARLES LEADBEATER

cautious about introducing so-called Workfare programmes, which make social security pay-ments conditional on recipients

undertaking some form of work, says a report.

Workfare programmes, which are common in the US, do nothing to make accial accurity

recipients)ook harder for work,

the report says.

The study, published in Initiatives, bi-monthly journal of the Centre for Employment Initiatives, a research consult-

Fire brigade union

backs inquiry call

DERBYSHIRE firefighters have

backed the county council demand for a full inouiry into a £1m fire at Coalite's plant in Bolsover last month.

Mr Harry Muckleston, secretary of the Derhyshire Fire Brigade

Union, suggested the company should be prosecuted because it

had endangered the firefighters.

Mr Albert Barnes, chairman
of Derbyshire public protection

or Deroysing public protection committee, said that among the chemicals involved was a small quantity of 245 T which had the potential to produce dioxin,

one of the most toxic substances.

Mr Muckleston said firemen
appeared to have been placed ot a quite unnecessary risk.
"The fact that dioxin was pre-

sent is very serious and firms should be prosecuted for not registering with the county council that they have this dangerous chemical."

surplus.

provided that the surplus of the personolity distinct and separ-banks should not belong to the ate from the Crown or the depositors. But the legislation organs of government.

grammes in several US states.
It says Workfare programmes would entail an enormous reorganisation of the social accurity system because em-

ployers would have to take responsibility for administer-ing benefit payments.

Furthermore, many of the

jobs the programmes offer are so poorly paid they could not be filled through the open

State for Employment, is soon to receive a study of Workfare

market, the report says. Lord Young, Secretary of

programmes earlier this year.

Workfare pitfalls stressed

THE GOVERNMENT should be ancy, reviews Workfare pro-

and that must be socially and no legal basis existed for politically intolerable.

Lord Templeman's riposte to the argument—that the assets would be in some kind of limbo

—was to assert that the owner—this in fact retired the control board. That the cannot be an argument that the assets anolysis was entirely destruction.

The depositor of the body politic within a nation, a commonweolth of nations or a federation of States. It is the supreme governing body.

In a constitutional monarchy without a written constitution, without a written constitution, the Crown or Her Majesty's Government is not appropriately

equated with the State. The Queen, unlike Louis XIV, cannot claim: "L'Etat, c'est moi " —although of course, sha is Head of State.

Head of State.

Parliament may, and did so in relation to the trustee savings bank movement, creata a body, the Central Board, that was distinct from the Crown.

Whether to describe the board as an "institution of the State" or as a statutory body performing public functions, conferred and imposed on it by parliament, matters little. What matters is that those functions matters is that those functions were not the Crown's or the

Government's.

To avoid the kind of misunderstanding, deliherate or
not, it might have been more
politic of Lord Templeman to
have used language that did not
instanting excite the interest of instantly excite tha interest of

that parliament was giving away the Government's money. Neither the Crown nor Her Majesty's Government had any proprietary interest in the sur-

Only the public, through its State institutions, had any claim, and parliament decreed that the succession was to be to the privatised companies.

In view of all this, tha Solicitor-General's opinion, as reported in the Press on Satur-

day, can be seen as refreshingly welcome.

* Ross v Lord Advocate and others: Trustee Savings Banks Central Board and others v Vincent and others, July 3 1986. † Section 31 of the 1981 Act laid down the procedure for closing a trustee savings bank and Section 32 provided that, when a trustee savings bank was finally closed, the trustees were to now compared. were to pay over to the central board any surplus monies remaining in their hands. The central board was given n discretion to distribute any monies among other trustee savings banks.

Justinian

Design and Construct. Know how with no problems! Astral House, Imperial Way, Watford, Hertfordshire WD2 4YX Tel: 0923 33433 Telex: 8951846

Norwest Hoist **–**

NOTICE OF REDEMPTION To the Holders of

IPF (Illinois Power Finance) Company N.V.

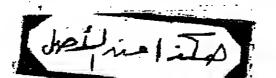
Guaranteed by Illinois Power Company U.S. \$50,000,000

144% Guaranteed Debentures Due 1989 NOTICE IS HEREBY GIVEN THAT IPF (Illinois Power Finance) Company N.V. has elected to redeem all of its outstanding 144% Guaranteed Debentures due 1989 (the "Debentures") on September 8, 1986, at 1014% of their principal amount (the "Redemption Price") together with accrued interest to such date. Compans maturing on or prior to June 1, 1986 should be detached and presented for payment in the usual manner. 1800 should be deficined and presented for payment in the usual manner.

On September 3, 1996, the Debautures will become due and payable at the Redemption Price, and interest thereon shall cease to accrue on and after said date. All Debautures, together with all coupons appertaining thereto, maturing on or after June 1, 1987, are to be surrendered for payment at the Redemption Price at the option of the holder (a) at the Corporate Trust and Agency Group Office of Bankers Trust Company, 123 Washington Country where each of the following offices are located, at the main offices of Bankers Trust Company in Lordon, the main offices of Bankers Trust Ganble in Prankfurt am Main, Bankers Trust A.C. in Zurich, Bankers Trust Company in Paris, Banque du Beneleu S.A. in Brossels or Eunque Indosuse Luxembourg in Luxembourge.

IPF (ILLINOIS POWER FINANCE) COMPANY N.V. By: BANKERS TRUST COMPANY as Trustee and Paying Age

August 8, 1986



WORLD STOCK MARKETS

		***		CIX IVERIUM	
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STANOARD AND FOOR'S Composite: 247.15: 548.22 245.57 245.34 240.58 262		CAC General (31/12/89) /c1 : 385.3 Ind Tendance (51/12/82) Ic1 108.2	384.0 385.4 411.3 15:50 187.9 12 1: 147.2 146.8 154.5 12.5; 101.5 12 1;	RELIANCE Capital Group, 6 US in- surance sod investment company	Daisy Systems, the Silicon Valley Daisy board member. Mr Palevsky lisher of the popular "Wordstar" computer-aided design company, was also named chairman, replac-

surance sod investment company owned by Mr Saul P. Steinberg, woo a four-mooth-long battle to acquire John Blair, the media group, after a federal appeals court ruled in its favour.

The court decision ended a bos-tile takeover bid for Blair first launched by MacFaddeo Holdings, another media group, in mid-April, Mr Michael Boyland, MacFadden's president conceded defaat in the takeover battle in the immediate wake of the court ruling which cleared the way for Reliance to proceed with its \$31-a-share cash offer for 7m of Blair's 11.5m shares.

Reliance plans to complete the merger, valued at about \$340m, by swapping Blair's remaining shares for a package of stock and debt securicles. Blair owns five television and eight radio stations and is the largest independent US broadcast advertising broker. The group posted a loss of \$29.1m on revenues of S631m last year, mainly reflecting the poor performance of its advertising distribution subsidiary, Advo System.

Despite the court room defeat MacFaddeo will earn a net profit of about \$2m by selling its Blair shares to Reliance.

computer-aided design company,

The chief executives of both companies have resigned, the companies announced separately.

At Daisy, a Silicon Valley compu-

ter-aided design company, that was once considered 2 model of entreonce considered a model of entre-prenaurial success. Mr Aryeh Fine-guld resigned as president, chief ex-ees over the past few months. Prodecutive and a director of the compa-ny that he co-founded. Despite its the company is behind on imporsarly success, Daisy's fortunes have tant new products promised to cusreceotly turned sour. The company, tomers. The upheaval within Daisy which reported sales of \$122.5m and is said to reflect growing dissatisa profit of \$21.2m in 1985 has lost a faction with Mr Finsgold's "dictato-

was also named chairman, replacand Micropro International, the ing Mr Adler, who stepped down software publisher. from that post but will remain an active board member.

> Mr Harvey C. Jooes Jr, 33, a Daisy founder, was oamed president and chief operating officer.

total of \$14.5m in the last two quarrial" management style. Daisy also company has lost \$900,000 oo sales ters. Sales have also slumped.

wordorocessing program, Mr Adler engineered a management shuffle that replaced chief executive Mr H. Gleo Haney and two other executives. Mr Gari Grimm of Adler was named general manager, but the company said it expected to name 2 oew chief executive very soon.

A ooe-time leader in the personal computer software market, Micropro's Wordstar has lost market share to newer programs. Last year Micropro earned only \$207,000 on revenues of \$42.6m compared with profits of \$5.8m on revenues of 566.9m in 1964. So far this year the

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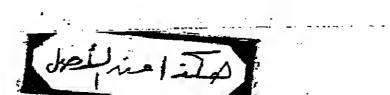
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For details contact: Richard Willis. Tel: 020 239430. Telex: 16527.

THE NETHERLANDS

the latest declaration.

e dividend also extra(e), b-annual rate of dividend plus stock dividend, c-8-quidating dividend, cid-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend declared at paid in its year, omitted, subject to 15% non-residence tax-l-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividend declared or paid this year, an accumulative issue with dividend declared or paid in arrears. n-new sisue in the past 52 weeks. The high-low range begins with the start of trading, non-next day delivery. P/E price-earnings rabo, r-dividend, and in stock in preceding 12 months, plus stock dividend, a-stock split. Dividends begin with date of split, sis – sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, unnew yearly high, v-trading halted, w-in bankruptcy ar reconversities assumed by such companies, wd-distribution wwwthen issued, www.wth warrants. k-ex-dividend and sales indistribution, xw-without warrants, y-ex-dividend and sales in-

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Continued on Page 23

CURRENCIES, MONEY and CAPITAL MARKETS

LIFFE E/S OPTIONS 525,000 (cents per E1)

PHILADELPHIA SE E/9 OPTIONS E12,500 (cents per E1)

Sept 120-19 120-29 120-14 120-09 0ec 120-15 120-22 120-11 120-09 130-09 120-09 120-19 119-30 120-08 — 119-30 120-09 120-09 119-30 120-09 120-09 119-30 120-09 120-09 130-0

70% NOTIONAL SHORT GILT £100,000 54ths of 100%

Oept 100-62 101-00 100-59 100-65
Dec 100-62 - 100-65
Barch 100-62 - 100-65
Est. Volume 265 (208)
Previous day's epen int. 1,312 (1,276)

THREE-MONTH STERLING £500,000 points of 100%

Sept 90.39 90.42 90.34 90.34 Dec 90.72 90.75 90.68 90.69 90.75 90.75 90.65 90.65 June 90.58 90.60 90.55 90.52 Sept 90.41 90.44 90.40 90.39 Est. Volume 3,131 (2,147)
Previous day's open int. 14,375 (14,230)

Close Hiph Low Prev 163.20 163.90 161.40 161.90 166.15 166.40 166.60 164.85 183.65 — 167.35 Jume 429 (409) is day'e open int. 2,499 (2,553)

FT-SE 100 INDEX

— 14.30 14.30 14.40 — 0.95 1.4 — 9.30 9.70 10.10 — 0.05 1.4 4.50 4.60 6.93 0.80 — 0.40 2.0 — 1.00 3.30 4.20 0.15 2.20 5.23 — 0.25 1.80 2.70 5.00 5.80 9.20 — 0.05 0.80 1.60 9.90 10.30 12.20 day's open int. Calls 39.556, Puta 39.054 day's volume, Calls 1,519, puta 456

Puts—Last Sept Dec — 0.15 — 0.55 0.05 1.40 0.40 2.00 2.20 5.20 5.80 9.20 10.30 12.29

Sopt 23 25 93.86 93.86 92.82 Dec 93.85 93.77 93.74 June 93.55 93.97 93.74 June 93.55 93.26 93.26 Est. Voluma 3.271 (4.138)

CHICAGO

Sept Dec March June Sept Dec March June Sept Dec March

FOREIGN EXCHANGES

Gold shines in dull trading

BY COUN MILLHAM

< >

PRECIOUS METALS provided the focal point for financial markets last week. Fears about restricted supplies of platinum, if South Africa retallates to threats of economic sanctions, drove up the price of precious metals in general. Speculative demand pushed gold up to a peak of \$397 on Monday. It retreated from this level but still finished the week \$20\$ bigher at \$252; although the International nnished the week \$20; bigher at \$382;, although the International Gold Corporation, marketing arm of the South African Chamber of Mines, warned that the surge should not be an automatic cue for private investors to be tempted to jump ioto gold in order to make quick profits.

order to make quick profits.

The IGC was at pains to play down the importance of any short-term rise in prices, in much the same way that efficials in Preteria dismissed suggestions of retailstion, threugh the preventien ef precieus metal exports, after President P. W. Botha's uncompromising speech to the federal cengress of the ruling National Party in Durban.

Fertiging explanate trading was

after President P. W. Botha's uncompromising speech to the federal cengress of the ruling National Party in Durban.

Fereign exchange trading was so dull that movement in the bullien market had an impact on the dollar. In normal circumstances it is the ether way reund, with changes in the value of the dellar influencing the metals.

The shelped to keep the dollar fairly steady, although after some weak economic figures the market still fears the US may get alene in a further discount rate cut, if West Germany and Japan decide no to cooperate.

The Bundesbank is known in be concerned about above target money supply, and Mr Satoshi Sumita, governor of the Bank of Japan, said last week monetary

CURRENCY MOVEMENTS OTHER CURRENCIES

August 15	Sank ef Englond Index	Morgan Guaranty Change &
Sterung	7:.7	NA
U.O. Oolier	t10,0	NA.
Conadian Dollar	77.2 150.0	! NA
Austrian Schilling		, NA
9eiglan Franc	05,3	NA
Danish Kroner	83.2 130.1	NA.
Noutache Mark	163.0	i NA
Swics Franc	155.9	NA.
Guildor	63.8	HA
French Fronc	67.4	NA.
Lire	2:6.1	I NA
Yen	4.0.1	BA

(base awarage 1975=100).

Aug. 10	£	s
Aus'alia Erazii Finiand Oreece H'kong Iran	1,43e5-1,4410 9,6060-2,4000 90,50-20,71 7,5550-7,5750 10,995-903,90 11,6380-11,8496 115,40°	1,6030-1,6045 13,77-15,84 4,0176-4,0325 133,76-135,29 7,7790-7,7840 76,40*
Lix'burg Maloysia. N'Z'lond.) Saudi Ar. Sin'pore. SAf !Cmi S.Af.!Fn).! U.A.E	0,4346 0,4369 63,70-65,80 3,8690-3,0170; 0,0618-3,0415 6,6115-5,0100 3,9760-5,8030 7,9070-7,5735 0,4990-0,4966	40,60-42,70 9,5900-3,8909 9,0200-9,0990 5,7035-3,7840 3,1570-9,1590 9,5975-2,6045 4,9190-5,0630
• Selling	rate.	

POUND SPOT-FORWARD AGAINST POUND

Au ₀ 15	spraed Dey's	Cless	One month	p.e.	Three months	7. p.s
US .	1.4900-1.4975	1.4940-1.4950	0.47-0.44c pm	3.66	1,32-1,27 pm	3.4
Canada	2.0737-2.0911	2.0745-2.0755	0.32-0.22 pm		0.85-0.50 pm	
NothInd.	3.454-3.434	3.46 -3.47	13e-13ec pm		37-31- pm	4.2
Belgium	63.69-64.09	63.70-63.60	18-12g pm		42-33 pm	2.3
Denmark	11.552-11.642	11.551-11.561	12 ore pm		7g-11 pm	0,7
reland	1,1099-1,1181	1,1100-1,1170	per-0.10e dis		0.05-0.20ds	-0.4
N. Ggr.	3.071-3.0214	3.073-3.08%	13-14pf pm		41-3's pm	5,1
Portuge	217,38-219,31	217,38-219,02	83-225c dis		180-456 dla	-0.8
nlag	199.82-201,46	199.84-200.20	39-71c dis		114-192 dis	-0.2
taly	2:17-2729	2121-2122	4-6lire die		3-9 dis	-1.1
lorway	10.954-11.01	10,953-10,963	31,-41,ore dis		1214-131 dis	-4.6
rance	10.001-10.051	10.011-10.0232	212-214c pm		61-5% pm	2.4
wedon	10.33 - 10.374	70.34-10.36	-par ore pm		4-par pm	0.1
lepan	2201-2304	2294-2334	13 y pm		3-24 pm	4.9
Austria	21.70-21.76	21.70-21.74	9 Sgra pm		25-22 pm	4.3
Switz.	2.47%-2.49%	2.48-2.49	14-140 pm		31-31 pm	5.3

Belgien rate is for convertible francs. Finencial franc 64,45-64,56 Six-month forward dollar 2.45-2.41c pm. 12-month 4.64-4.54c pm

FORWARD RATES AGAINST STERLING

1.496							
10.0200							
2.4350 2.4737 2.4520 2.4226 2.989 Japanese Yen							
Ecu central retor 220.25 229.05 227.42 224.85 210.93							
Currency		••••••••					
Ect emounts % change % change central retoo reto	Japanese Yen		220.25	229.05	227.4	2 224.85	210.93
Ect Smooths Currency Change Currency Change Control	EMS EURO	PEAN	CURI	RENCY	r ISNI	T RATE	S
Central roto Cent				ncy %	change		
reted August 15 rate divergence limit %. Oalgian Franc' 43.1139 43.6929 +1.34 +1.13 ±1.5368 Oarrish Krene 7.91701 7.93494 +1.51 +1.30 ±1.6403 Garman O-mark 2.11633 2.10509 -0.08 -0.29 ±1.1127 French Franc 6.57319 6.95745 -0.23 -0.44 ±1.3659							-
Dalgian Franc' 43.1139 43.6929 +1.34 +1.13 ±1.5368 Danish Krene 7.91701 7.83494 +1.51 +1.39 ±1.6403 Garman O-mark 2.11633 2.10699 -0.08 -0.29 ±1.117 French Franc 6.85746 -0.23 -0.44 ±1.3659							
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Garman O-mark 2.11083 2.10509 → 0.08 → 0.29 ±1.1127 French Franc 6.87319 6.96746 → 0.23 → 0.44 ±1.3659							
French Franc 6.8731e 6.88746 -0.23 -0.44 -1.3659							
							土1.1127
Outch Guider 2.37833 2.37659 ~0.07 ~0.28 +1.5059							
The second of th	Outch Guilder					-0,28	±1.5059

Changes are for Ecu, therefore positive change denote wask currency. Adjustment calculated by Financial Times.

policy has been eased far enough and any further relaxation will not have much impact in cor-recting Japan's external balance. £ IN NEW YORK

A contributing factor to the weakness of the dollar last Mon-S1,4955-1,4865|\$1,4955-1,4965 day was news of a record Japanese trade surplus of \$8.22bn in July, compared with a revised \$7.36bn in June, and \$4.60bn a year earlier. Forward premiums and discounts apply to the U9 dollar

S4.60bn a year earlier.

US economic figures published last week were not particularly encouraging. Retail sales rose 0.1 per cent in July, elthough excluding depressed car sales the rise was 0.6 per cent. Total Juns retail sales were revised to 9 fall of 0.1 per cent from 9 rise of 0.2 per cent industrial production declined for the third menth in a row, falling 0.1 per cent in July.

These figures were in line with the general level of forecasts, and bad little impact on the dollar, but confirmed sluggish growth in the economy.

Revised second quarter US gross national product grewth will be published tomorrow, Lest month the growth figure for the holiday lethargy and, in the absence of other factors, rumours absence of other factors, rumours and speculation about interest rate strategy played a majer rele in moving the dollar.

Mr Paul Volcker, chairman of the US Federal Reservs Board, attended the funeral of a past-president of the Bundesbank in West Germany. He bad infermal talks with Mr Karl Otto Poebl, the present president of the Bundesbank, and according to reperts in the US press reached agreement to censider a coordinated round of interest rate cuts.

This helped to keep the dollar

month the growth figure for the second quarter was estimated to be only 1.1 per cent. A sharp change may provide fresh inspiration, but otherwise the market seems set to continue through the present period of summer lethargy.

CURRENCY RATES

Aug. 15	Bank	Special	Currency
Mug. 10	2	Rights	Unit
Sterling	=		0.683855
U9 9	1 _6_	1.20004	1.02373
Canadian S	8.60		1.49958
Austria Soh	4	NA	14.8441
Belgian Fr.	8	NA	43,6029
Danieh Kr	7	9.41359	7.93494
1'mark	318	2,49909	2,10909
uilder	4 to	2,80990	9,57660
rench Fr	912	NA .	6.96746
Jrs	19	NA :	1461.00
en	312	185,408	157,600
lorway Kr.	8	8.90910	7.51061
man'h Pta	_	NA	130.870
wedish Kr.	8	8.37683	7.09108
wiss Fr	4	2.01945	1.69807
reek Dreb	9010	NA NA	137,845
rish Punt	204	NA I	0.760291

CS/SOR rate fer August 14: 1.57810

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Aug 15	Day'e spread	Close	One month	% p.a.	Three months	p.8
UKT	1,4900-1,4975	1,4940-1,4950	0.47-0.44c pm	3.67	1,32-1,27 pm	3.4
Irelandt	1.3396-1,3460	1,3445-1,3455	0.60-0.25c pm	3.81	1.50-1.00 pm	3.7
Canada	1.3850-1.3906	1.3895-1,3905	0.23-0.26c dis	-2.12	9.80-0.85ds	-23
Nathind.	2,3110-2,3330	2.3220-3.3230	0.15-0.12c pm	0.70	0.48-0.43 pm	0.7
Belgium	42.68-42.86	42.60-42.70	2-4c dis		10-14 dis	-1.13
Denmerk	7.73-7.78%	7.734-7.734	1.50-2.00ore dis		5.00-5.50dis	-2.7
W. Ger.	2.0575-2.0715	2.0625-2.0635	e.33-0.30pf pm		0.80-0.85 pm	
Portugal	1454-1461	145%-146	90-150c dis		250-430dis	-9.3
Spein	133,50-133,85	133,60-133,70	75-95c dis		190-230 ds	-9.2
Italy	1417-1424	1419%-1419%	5-7lire dis		15-19 dia	-4.5
Norway	7.33-7.374	7.33-7.33	4,80-5,20ore dis		14.90-15.30d	-8.Z
France	0.691-6.721	8,704-6,704	0.45-0.55c dis		1.50-1.85ds	-1.0
Sweden	8.91 -6.93%	6.92-6.925	1.75-2.05ore dis		5,70-6,00ds	-3.3
Јареп	153.55-154.36	154,10-154,20	e.23-0.18y pm		0.59-0.54 pm	
Austria		14.49-14.495	2-1gra pm		4-24 pm	0.8
Switz.	1.6570-1.6696	1.6620-1.6630	0.31-0.26c pm		0.83-0.73 pm	

discounts seply to the US dollar end not to the individuel Belgian rate is for convertible france. Finencial franc 43.10-43.20

EURO-CURRENCY INTEREST RATES

August 15	8hort term	7 Cays notice	Month 1	Three Months	Six Months	One Year
Sterling U.\$, Dollar Can Oollar II Oulider Sw. Frene Ineutschmrk Fr, Frano Italian Lira	976-10 613-613 778-816 614-678 126-158 41-445 7-716 1912-1412	9/3-10/6 6/3-6/3- 8/6-8/6 6/4-6/6 1/4-7/6 4/4-4/3 7-7/6 12-10/2	976-10 618-014 8-814 618-568 416-414 4-7-415 7-715 1168-1918	94.918 015.616 84.816 64.546 46.416 7.716 10% 1116	9% 9% 0% 6% 812-834 64-688 44-43a 434-412 712-714 1034-1118	956-915 63-65-65- 815-815 014-53- 44-45- 47-48- 77-7-5- 1056-11
B.Fr.(Fin) 8.Fr.(Con) Yon 0. Krone Asian 6 (Sng)	678-718 054-714 0-510 9-914 614-558	7-714 7-714 412-418 9-014 618-614	718-789 7-719 478-413 019-10 814-514	715.745 7.719 434.418 936.978 616.618	714.712 7.712 458.415 012.10 615.673	714.712 7.712 464.411 912.10 6-1-6-3

Long-term Euradollom: twe years 61-6% per cent; three years 74-77, per cent four years 74-74 per cent; five yeem 74-8 per cent nominal. Chort-term retes are cell for US Collem and Japanese Yon; others two days' notice.

(4 pm)

Prims reta

MONEY MARKETS

Rates ease on pact rumours

INTEREST RATES were slightly caster on the Lendon meacy market last week. This partly reflected a better performance by sterling, which gained over 2 cents against the dollar, and also improved in terms of the Deliark, yea and either major currencies. The peund's excliance rate iodex rose 0.8 to 71.7, helptd by a rise of more than \$1 in Nerth Sca eil prices, after Ruwaii said it plans te step sales ef oil en the spot market during Seplember and October. But the main facter behind

the easing of rales was specula-tion about a co-ordinated round of interest rale cuts, fellowing a meeting between Mr Poul Velcker and Mr Karl Otte Pochl in West Germany.

UK clearing bank base lending rate 10 per cent since May 22

In spite of the pound's improvement the currency remains valuerable to oil news and does not appear strong enough to withstand a cut in bank base rates, except as part ef an internationally agreed package. Next month will see the anniversary ef the Now York egreement by the Group of Five to push dowo the value ef the dellar, and is regarded as a pesssible time fer a lowering of rates.

LIK economic peers produced

UK econemic news produced few surprises, although inflatioo

WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON	Aug. t5	change	NEW YORK	Aug. 15	change
9ase rates 7 doy intorbank 5mth intorbank Treasury Bill Tondor Band 1 9ills	9 g	Unch'd	Prime rates Feddral funds South Treasury Bills B Mth. Treasury Bills B Mth. C O	9 03 ₈ 5,70 0,77 0,00	Unch 'd + 's -0,14 -0,26 -0,22
Band 3 Bills Band 3 Bills Band 4 Bills 6 Mts. Treasury Bills 1 Mtn. Bank 9ills 3 Mtn. Benk 9ills	9.4 9.4 9.4 9.6 9.6	Unch'd Unch'd Unch'd	FRANKFURT Lombard One mth, Interbank Three menth	0.0 4.60 4.075	Une h' d 0,15 0,026
TOKYO One month Sills Three month Sills	4.55525 4.71870	Uneh 'd Unch 'd	PARIS Infervention Rate One onth. Interbank Three month	7 71 ₈ 7表	Unen 'd
ERUSSELS One month Throo month	74 74	Unch'd	MILAN One month Three month	11 16 11 18	Unch 'd
AMSTERDAM One menth Three menth	5.% 0.9		OUBLIN One month Three menth	0당 10남	;; ::

London—band 1 bills mature in up to 14 days, band 2 bills 15 to 33 band 2 bills 34 to 63 days and band 4 bills 64 to 91 days. Rates quoted eart Sank of Expland buying or selling inter with the money market. In centres rates are generally deposit rates in the domestic money market.

MONEY RATES

August 15	Cv'r-nig't	One Month	Two Menths	Three Months		Lombard In'v'ti'n
Frankfurt	714 78 t la 5,-6	7/4-7/4 4/4 4/4 612-538	715-718	4.50 4.65 71 ₈ .71 ₄ 41 ₈ 41 ₄ 0÷ 0-k	4,50 4,05 71 ₈ -71 ₄	7
Tokye. Milan	115, 124 0.50	114 115 114 115 74-74 9:8 10	· =	4,71875 11년 11년 7층7급 10년-10년	10-104	=

in July was better than expec Retail prices fell for the seve consecutive month, declining 0.3 per cent, and taking year year inflation down to 2.4 cept from 2.5 per cent.

Manufacturing output remai fist, according to the indust production figures, and mont M3 mooey supply rose 0.1

	. ed tands	-
	Fed funds at intervention	647
ted.	Treasury Bills & Bonds	
enth	One month	4.87
g by	Two month	5.60
-071-	Three month	5.72
	Sie month	5.78
per	One year	0.90
	Two year	6.35
beni	Three year	6.50
trial	Feur year	9.71
	Five year	0.82
thly	Seven year	7.02
per	15 year	7.10
	30 year	7.29
	30 year	1.23
TR	EASURY BILL TEN	DEF

NEW YORK RATES

BANK OF ENGLAND Aug. 15 | Aug. 8

Aug. 15 | Aug. 9 Bills en efler.... Total of epplications... £100m £100m Top Accepted
rate of discoun
Average
rate of discour
Average yield...... £430m £100m £97.67 £97.010 £100m 80% 40% FT LONDON INTERBANK FIXING

(11,00 a.m. August 15) Three months US dollars

Ofler 9 13 The fixing rates are the estimatic manns, sounded to the searest one-sixteenth, of the bid and offered rates

LONDON MONEY RATES

August 16	Over night	7 days notice	Month	Thres Months	Six Months	One Year
Interbank Sterling CDs. Local Autherity Oepos Local Autherity Oepos Local Authority Bonds Oisecount Mkt. Oepos Company Oepos Finance Mouse Impos Finance Mouse Impos Finance Mills Buy Bank Bills Buy Fine Trace Bills (Buy) Dollar COs SOR Linked Oppos ECU Oepos		95g-10 95g-97g 97g —	97g-10 913-918 97g 10 97g 914 976 918 018 10-4 5,17-9.23 618-618	034 978 914 914 914 934 1015 012 934 915 014 1018 5,05 6.11 54 6.4	956 054 914 054 055 911 1034 934 916 012 6.05-6,11 675-614 715-715	059-954 018-956 958-014 1014 954 954

Treesury Bills (sell): one month 9th per cent; three months \$1\frac{1}{2}\$ per cent. Treesury 9ills: Average isnder rate at discount 9.5445 per cent. ECGO Fixed Finance 9.5445 per cent. ECGO Fixed Finance Scheme IV reference date July 2 to August 5 (Inclusive): 10.009 per cent. Local Authority and Finance Houses seven days notice, others seven days fixed. Finance Houses Base Rate 10 per cent from August 1 1986. Bank Caposit Rates for sume at seven days notice 4.35-4.375 per cent. Cartificates of Tac Deposit (Series 9): Caposit £100,000 and over held under one month 10 per cent; one-three months 3\frac{1}{2}\$ per cent. There-sie months 3\frac{1}{2}\$ per cent. gent from August 5. Caposits held under Series 9 3\frac{1}{2}\$ per cent. Osposits withdrawn for cash \$5\frac{1}{2}\$ per cent.

Canadian Imperial Bank of Commerce (A Canadian Chartered Bank)

U.S. \$250,000,000

Floating Rate Subordinated Capital Debentures Due 2085

Notice is hereby given that for the initial six months interest period from August 15, 1986, to February 17, 1987 the Debentures will carry an interest rate of 695% per annum. The interest payable on the relevant interest payment date. February 17, 1987 against Coupon no. 1 will be U.S.\$329.37 and U.S.\$3,293.70 respectively for Debentures in denominations of U.S.\$10,000 and U.S.\$100,000.

By: The Chase Manhattan Bank, N.A., London, Agent Bank

August 18, 1986



Hexcel International Finance N.V.

NOTICE IS HEREBY GIVEN purposent to the provisions of Section 1005 of that of dated as of May 15, 1361 among Hoscol International Phases; N.V. (the "Company"). It tion (the "Gurrantor") and Chemical Benk, Trustee, purposen 16 which the Company's



Oiland Natural Gas Commission

U.S. \$150,000,000 Guaranteed Floating Rate Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 6%4% and the interest payable on the relevant Interest Payment Date February. and that the interest payable on the relevant Interest Payment Date February 18, 1987, against Coupon No. 4 in respect of US\$10,000 naminal of the Notes will be US\$322.64.

August 18, 1986, Landon By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

This advertisement complies with the requirements of the Council of The Stock Exchange, It does not constitute an offer of, or invitation to subscribe for or purchase, any securities.



Low Prev — 94.18 — 94.16

EXCHANGE CROSS RATES

LONDON SE E/S OPTIONS

LIFFE EURDDOLLAR DPTION

Ca0c Last
Sept Oct Dec
15.00 — 19.80
3.60 5.70 10.20
4.90 6.80 6.40
1.70 2.90 3.70
0.50 1.00 2.00
0.16 — 1.00
0.20 — 0.70
y's open int. Calls

U9 TREABURY BILLS (IMM) \$1m points of 100%

93.78 93.81 83.72 93.52 83.25 82.90 92.68 92.41

CURRENCY FUTURES

1-mth. 3-mth. 6-mth. 12-mt 1.4900 1.4818 1.4702 1.448

POUND-S (FOREIGN EXCHANGE)

LIFFE-STERLING £25,000 9 per E

O | DM | YEN | FFr. | SFr. | HFL | LIFA | C\$ | BFr

0,485 1, 74.70 0,281 0,806 1,195 688.2 0,673 20,65 6,491 13,09 1000, 43,52 10,79 10,07 0014, 9,019 276,5

1,499 5,070 299.5 10. 2,480 3,463 2117 2,071 63,61 0,601 1,240 02,66 4,032 1, 1,386 853.7 0,865 25,61

0.286 0.431 0.886 66.35 2.888 0.716 1. 611.4 0.596 19.5; 0.471 0.704 1.453 108.0 4.723 1.171 1.635 1000. 0.978 30.08

Yen per 1,000; French Fr per 10; Lira per 1,000; Belg Fr per 100.

Strike prices Aug 135 — 140 3.00 145 4.80 190 0.05 100 0.05 165 0.10 Previous day Velume, 145

The Chase Manhattan Corporation (Incorporated in the State of Delaware)

U.S. \$250,000,000

Floating Rate Notes Due 1991

The following have agreed to subscribe for the above Notes:

Chase Manhattan Limited

Bache Securities (U.K.) Inc.

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

County NatWest Capital Markets Limited

Daiwa Bank (Capital Management) Limited

First Interstate Capital Markets Limited E F Hutton & Company (London) Limited

Kidder, Peabody International Limited

Merrill Lynch International & Co.

Samuel Montagu & Co. Limited

Nippon Credit International Limited Orion Royal Bank Limited

Société Générale

Union Bank of Switzerland (Securities) Limited

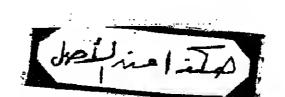
Particulars of the Notes and the Issuer are available in the statistical services of Extel Statistical Services Limited. Copies of the listing particulars may be obtained during business hours on any weekday from The Stock Exchange, Company Announcements Office, Throgmorton Street, London EC2, until 20th August, 1986 only and until 2nd September, 1986 (Saturdays and Public Holidays excepted) from:

The Chase Manhattan Bank, N.A., Corporate Trust Department, Woolgate House,

London EC2P 2HD.

Chase Manhattan Securities, Portland House, 72/73 Basinghall Street, London EC2V 5DP.

18th August, 1986



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A GRECORD

LTCB International Limited Mitsubishi Finance International Limited Morgan Stanley International

Nomura International Limited

Credit Suisse First Boston Limited

Banque Indosuez

Creditanstalt-Bankverein

Daiwa Europe Limited

IBJ International Limited

Bank of America International Limited

Banque Paribas Capital Markets Limited

Goldman Sachs International Corp.

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

The issue price of the Notes is 100 per cent. Application has been made for the Notes constituting the above issue, which will be issued in bearer form in denominations of U.S. \$10,000 and U.S. \$50,000 each, to be admitted to the Official List, subject only to the issue of the temporary Global Note. Interest is payable semi-annually in arrears, the first payment being made in February 1987.